

NEWS: EUROPE



GOING NOWHERE. A boy plays in the wreck of a car destroyed in a Sarajevo mortar attack.

Panic survives no-confidence vote

By Laura Silber and Frances Williams in Geneva

YUGOSLAVIA'S prime minister, Mr Milan Panic, yesterday narrowly survived a no-confidence vote in the upper house of the federal parliament.

The attempt by followers of President Slobodan Milosevic of Serbia to oust Mr Panic failed after the vote of 18 to 17 in the 42-member house, which is divided between deputies from Serbia and Montenegro.

Montenegro, the other member of the reconstituted Yugoslav federation, has supported Mr Panic and Mr Dobrica Cosic, the president of Yugoslavia.

Since nominating Mr Panic as prime minister in June, Mr Milosevic has orchestrated a campaign to oust him. Mr Panic and Mr Cosic have pledged to democratise Serbia and stop the war in Bosnia.

Owen claims wide acceptance of Bosnia proposals

By Robert Mauflner, Diplomatic Editor

THE constitutional proposals for Bosnia and Herzegovina made by Mr Cyrus Vance and Lord Owen, the United Nations and European Community peace negotiators, have had a far wider acceptance than has so far been recognised, the latter said in London yesterday.

Lord Owen, who was addressing the annual dinner of Britain's Diplomatic Writers' Association, was speaking only a day after some of Bosnia's Serbian leaders announced they were pulling out of the international peace talks in Geneva.

They were reported to be withdrawing from the talks until their "basic demand" for an ethnic division of Bosnia was met. Lord Owen, however, claimed that no-one had openly challenged the "extremely strong human rights safeguards" or the rigorous procedures whereby ethnic cleansing could be reversed, "over the years", by individuals wishing to return to their homes in Bosnia-Herzegovina.

"On the fundamental point of the need for more than three provinces, not just a three-way split between Moslem, Serb and Croat, it seems to have passed unnoticed that we have won the support of the key Moslem and Croat decision-makers," Lord Owen said. Under the Vance-Owen proposals, Bosnia would be divided into 7-10 units along economic, rather than ethnic lines.

The Croats, for instance, believed that there was a natural case for a separate province encompassing Bosnian Brod, in

They have also called on the Serbian president to resign.

Mr Panic lost a no-confidence motion in the lower house of parliament on Monday. The lower house is dominated by Serbia's ruling Socialists and their ultra-nationalist allies,

who accused the federal leaders of treachery and serving foreign interests. Mr Panic survived another no-confidence vote in September.

Meanwhile, the future of the Romanian peace negotiations in Geneva remained uncertain following Monday's decision by the "parliament" of the self-declared Serbian Republic of Bosnia to withdraw from the talks unless the republic was formally recognised by the international mediators, Mr Cyrus Vance and Lord Owen.

Diplomats said they did not expect a unilateral Serb walk-out from the negotiations. They noted the parliament's decision said constitutional

proposals made by the international mediators for a decentralised state with 7-10 autonomous regions were unacceptable as "the sole basis" of negotiation.

Mr Nikola Koljevic, head of the Bosnian Serb delegation in Geneva, yesterday handed Mr Vance a copy of the decision.

and Mr Vance was due to see the Bosnian Serb leader, Mr Radovan Karadzic, last night.

Elsewhere, Croatia yesterday refused to grant sanctuary to thousands of refugees fleeing Jajce, a town in central Bosnia seized by Serb forces on Friday. Croatia is already sheltering over 600,000 refugees.

Mixed reception for compromise over animal trials

By Andrew Hill in Brussels

COSMETICS manufacturers in the European Community will be banned from testing their products on animals from January 1, 1993, ministers agreed yesterday – but only if alternative testing methods have been developed.

The accord was welcomed by the industry as a sensible compromise, but immediately attacked by European animal rights campaigners for not going far enough.

Mr Chris Fisher of the British Union for the Abolition of Vivisection said: "The council's decision is a cruel deception; it looks like a ban, but it is not."

The European parliament added proposals for a total ban to a more general directive on the free movement of cosmetics in June.

Brussels' competition authorities have decided that the deal, part of the British carrier's strategy to create a global airline, fails under its merger control rules. BA called the decision "routine"; it had notified the Commission's merger task force on October 23 and had been expecting the announcement.

British Airways, which will spend £17.25m on the 49.9 per cent stake in Tat, still expects the deal to be completed by January. It will also acquire an option to buy the rest of the airline by April 1, 1997.

However, if the Commission decides after a month that it has "serious doubts" about the effects of the deal on competition in the

the EC presidency. Under this, the Commission would take the advice of a technical committee and could propose an extension of the deadline by at least two years if acceptable alternative testing methods had not been developed before January 1, 1997.

The directive is quite narrowly drawn. It applies only to cosmetics, not to pharmaceuticals in general, and it would

not restrict imports from non-EC countries of products tested on animals. But Mr Karel Van Miert, consumer affairs commissioner, hailed the compromise as the first step towards a wider ban on animal testing, which he hoped would be taken up beyond the Community.

"Cosmetics is only a tiny fraction [of the pharmaceuticals market], but I think this

Brussels probes BA's Tat deal

BRITISH AIRWAYS' plan to buy just under 50 per cent of the French regional airline Transport Africain Transrégional (Tat) is being investigated by the European Commission, write Andrew Hill in Brussels and Daniel Green in London.

Brussels' competition authorities have decided that the deal, part of the British carrier's strategy to create a global airline, fails under its merger control rules. BA called the decision "routine"; it had notified the Commission's merger task force on October 23 and had been expecting the announcement.

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However, if the Commission decides after a month that it has "serious doubts" about the effects of the deal on competition in the

Community it will launch a four-month in-depth inquiry. If it is still dissatisfied at the end of that period, it could block the deal or ask for it to be amended.

A Commission decision to clear the BA/Tat deal would almost certainly irritate Air France, the state-owned French airline. Brussels last year forced Air France to sell its 35 per cent stake in Tat when it took over UTA, the French long-haul carrier, and Air Inter, the French domestic airline.

Five days ago, the Commission decided that BA's proposed rescue of Dan-Air, the troubled Gatwick-based UK carrier, did not meet the criteria for investigation by Brussels, saying Dan-Air's EC turnover was too small. The British government has also decided not to refer the Dan-Air deal to the Monopolies and Mergers Commission. However, four rival British carriers have lodged a complaint with Brussels under separate EC treaty rules.

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End of drink ration cheers the Faroese

THE inhabitants of the rugged Faroe Islands in the North Atlantic are getting their first taste of unrationed, over-the-counter alcohol after the lifting of a Draconian 85-year-old drinks law, Reuter reports from Copenhagen.

Until this week, each Faroese had to order liquor and wine from Denmark, subject to individual rationing, and delivery would take place between eight and 10 days later. Now, with the opening on Monday of the islands' first liquor, wine and beer store, the waiting is over.

About 1,000 of the islands' 47,000 inhabitants lined up for the inauguration of the monopoly store in the capital, Torshavn, to experience for the first time what it is like to buy alcoholic drinks over the counter.

NEWS: EUROPE

Moscow tries to reassure Baltic states

By John Lloyd in Tallinn

MR Vitaly Churkin, the Russian deputy foreign minister, yesterday sought to reassure leaders of the Baltic states that President Boris Yeltsin's decision to suspend Russian troop withdrawals did not mean a fundamental change in policy. Moscow's intention of pulling out "has never been questioned," he told Estonian leaders yesterday.

Mr Yeltsin's action has been seen as a protest against the way Estonia, Latvia and Lithuania have deprived many ethnic Russians of the vote by insisting on residential, linguistic and other voting qualifications designed to favour the indigenous population.

His decree set alarm bells ringing in the Baltic states and caused widespread concern in the west with Nato urging the Russians to continue withdrawal by 1993 as originally agreed. Senior US officials warned the pace of withdrawals would be seen as a litmus test of Russia's good intentions.

Yesterday Mr Lennart Meri, the Estonian president, said in an interview he had been reassured in talks with Mr Churkin that Russia would not pursue

any linkage between human rights extended to its 500,000 strong Russian-speaking population and the withdrawal of Russian troops.

Russia, which had 30,000 troops in Estonia at the end of 1991, has in the past year reduced the force to 11,000.

However, most of those who left were conscripts, leaving behind officers increasingly resistant to moving - and putting pressure on Moscow to delay their departure.

The new Estonian government is anxious not to increase Mr Yeltsin's domestic political problems. Mr Trivim Veiliste, the Estonian foreign minister, said in an interview the "Yeltsin government is the best Russian government we are ever likely to have".

The Estonian soft diplomatic line comes after months during which relations between the 1.6m strong state and its giant Russian neighbour had grown increasingly tense.

Mr Meri said Mr Yeltsin's move to centralise negotiations with the three Baltic states under the presidential security council directed by Mr Yuri Skokov was a sign that Mr Yeltsin is "making a settlement of the Baltic question a matter of his own prestige".

Ukraine may turn to six new N-reactors

By Chrystia Freeland in Kiev

UKRAINE might bring six new nuclear reactors into operation as a partial solution to the Slav republic's mounting energy crisis and to combat dependence on increasingly expensive Russian oil.

Mr Hryhory Hotovchets, the minister responsible for the Chernobyl clean up, said yesterday that although the Chernobyl nuclear power station will be closed down on sched-

ule next year, six new reactors could be brought on line. A moratorium on the construction of the six unfinished reactors was declared by parliament just last year.

"Ukraine cannot manage without nuclear power, any more than many other countries," said Mr Hotovchets.

Ukraine's 14 operating nuclear reactors already provide up to 40 per cent of the country's energy supply.

Turkey suffers interest rate blow

By John Murray Brown in Ankara

A 5 per cent interest rate rise by Turkey's largest state-owned bank has dealt another blow to the anti-inflation policy of Mrs Tansu Ciller, the treasury minister.

The interest rate hike by Ziraat Bank, the state agricultural credit bank, is likely to intensify competition for funds and raise the cost of the government's own borrowing at the weekly treasury auction.

Lowering interest rates has been a central plank of Mrs Ciller's strategy to reduce the government's internal debt servicing - the largest budgetary item accounting for 20 per cent of expenditure.

The financing of the public sector borrowing requirement - the budget together with the deficits of the state sector enterprises - is largely responsible for the 67 per cent inflation rate. In 1991 the PSSB rose to a record 12.5 per cent of expenditure.

Mrs Ciller's interest rate policy has brought her into conflict with Mr Ersu Saracoglu, the central bank governor.

Her earlier moves to increase liquidity as a way of exerting downward pressure on rates, briefly threatened the lira, before the central bank intervened, adding dollars to the market - an operation which cost the bank \$1.3m in the first six months of 1992.

Mrs Ciller was also criticised for resorting to the bank to pay civil servants and other treasury expenditures. The legal ceiling on the central bank cheap lending to the treasury has now been reached, leaving Mrs Ciller with little option but to see the state banks raise interest rates to attract depositors.

Ziraat's move, although seen as government inspired, also reflects the special problems of the bank which has been hit by a series of natural disasters like the Erzincan earthquake earlier this year, where it has had to reschedule credits.

In contrast to Germany, our arsonists are not standing on the street, but are sitting in parliament," said Ms Madeline Petrovic, the parliamentary leader of the Greens.

Mr Haider's 12 points include some measures the govern-



Jörg Haider (left) is calling for a halt to immigration to keep out refugees like those from the former communist nations of eastern Europe (right)

Haider plays xenophobic card in Austria

Right-wing party leader takes a hard line on foreigners, reports Eric Frey

MR Jörg Haider has Austria's political establishment running scared. The charismatic leader of the right-wing Freedom Party (FPO) is calling for a drastic change in Austria's policy toward foreigners and has set the government an ultimatum to accept a 12-point programme on tougher immigration rules by November 15.

If the Social Democratic Party and the conservative People's Party, the two members of the ruling coalition, do not submit, Mr Haider is threatening a nationwide petition drive.

Representatives of all other parties, the big newspapers and the Catholic church have rejected his initiative and accuse him of inciting hatred and violence against foreigners.

"In contrast to Germany, our arsonists are not standing on the street, but are sitting in parliament," said Ms Madeline Petrovic, the parliamentary leader of the Greens.

Mr Haider's 12 points include some measures the govern-

ment claims are standard practice, such as the deportation of alien criminals, while others are policies that could not or should not be instituted, critics say.

Mr Haider is calling for the halt of all immigration until the problem of illegal aliens in the country has been solved "in a satisfactory way". He also wants an amendment to the constitution specifying that Austria is "not an immigrant country". Both of these would violate international conventions and the rules of the European Economic Area treaty, which Austria signed earlier this year.

Another proposal to limit the number of foreign students in any school class to 30 per cent could be achieved only by US-style bussing in parts of Vienna with a high share of foreign residents. It would also affect thousands of children born in the country who have German as their mother tongue and are no different from Austrian children.

In a recent poll, 79 per cent said they do not want new immigrants. In the latest survey Austria is not immune to growing intolerance and racism in Europe; 80 graves were defiled

in a Jewish cemetery in the town of Eisenstadt south-east of Vienna last Sunday.

The populist Mr Haider has used real everyday problems and vague fears in the population for his political purposes and has made inroads into the other parties' voting block by appealing to xenophobia and racism. Last November, the Freedom Party achieved 23 per cent in communal elections in Vienna after campaigning on an anti-immigrant platform.

This latest initiative comes at a time when the party's rise in the national polls has levelled off at about 17 per cent. Unwilling to stand still, Mr Haider is using the petition to step up his offensive against the ruling parties.

In an effort to pre-empt him both the Social Democrats and the People's Party have shifted to the right on immigration issues. New laws were passed last summer to restrict the number of asylum seekers and foreign workers. Mr Erhard Busek, FPO chairman, last month demanded the deportation of thousands of illegal

aliens. Mr Haider has even received support from Mr Helmut Schüller, director of the Catholic charity Caritas and a leading advocate of a liberal immigration policy.

Other leading church representatives quickly distanced themselves from Mr Schüller.

As always when he makes controversial outbursts, Mr Haider faces some dissent within his own party, although the number of credible opponents is small following a number of resignations and one sacking in the past year.

Ms Heidi Schmidt, a ranking FPO member of parliament and her party's presidential candidate last spring, is the most important remaining critic, but she has been pressured to withdraw her opposition to Mr Haider's latest campaign.

Her likely departure from the party's leadership would remove the last internal resistance to Mr Haider's nationalistic course, but it may cost the party credibility, if not votes.

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NOTES OF APPOINTMENT OF ELECTRICAL & PLANT WORKS (ASSESSMENT OF ENVIRONMENTAL EFFECTS) REGULATIONS 1990 AND CONSTRUCTION AUTOMATION BOC LIMITED - PROPOSED ROTTERDAM TO STOCKBRIDGE OXYGEN PIPELINE CONTRACT

NOTES OF APPOINTMENT OF ELECTRICAL & PLANT WORKS (ASSESSMENT OF ENVIRONMENTAL EFFECTS) REGULATIONS 1990, THAT an application has been made to the Secretary of State for Environment for a variation of the environmental effects of the proposed Rotterdams to Stockbridge oxygen pipeline. The application can be inspected during normal office hours in Room 3.5.1, Department of Trade and Industry, 1 Palace Lane, London SW1Y 4LH and at the offices of Rotterdams to Stockbridge Oxygen Council, 100 Victoria Street, London SW1V 0HT.

A copy of the Environmental Statement may be obtained from the Secretary of State for Environment, 1 Palace Lane, London SW1Y 4LH, or from the Project Manager, BOC Ltd, 2000 Stockbridge Road, Stockbridge, Hampshire SO30 2QZ.

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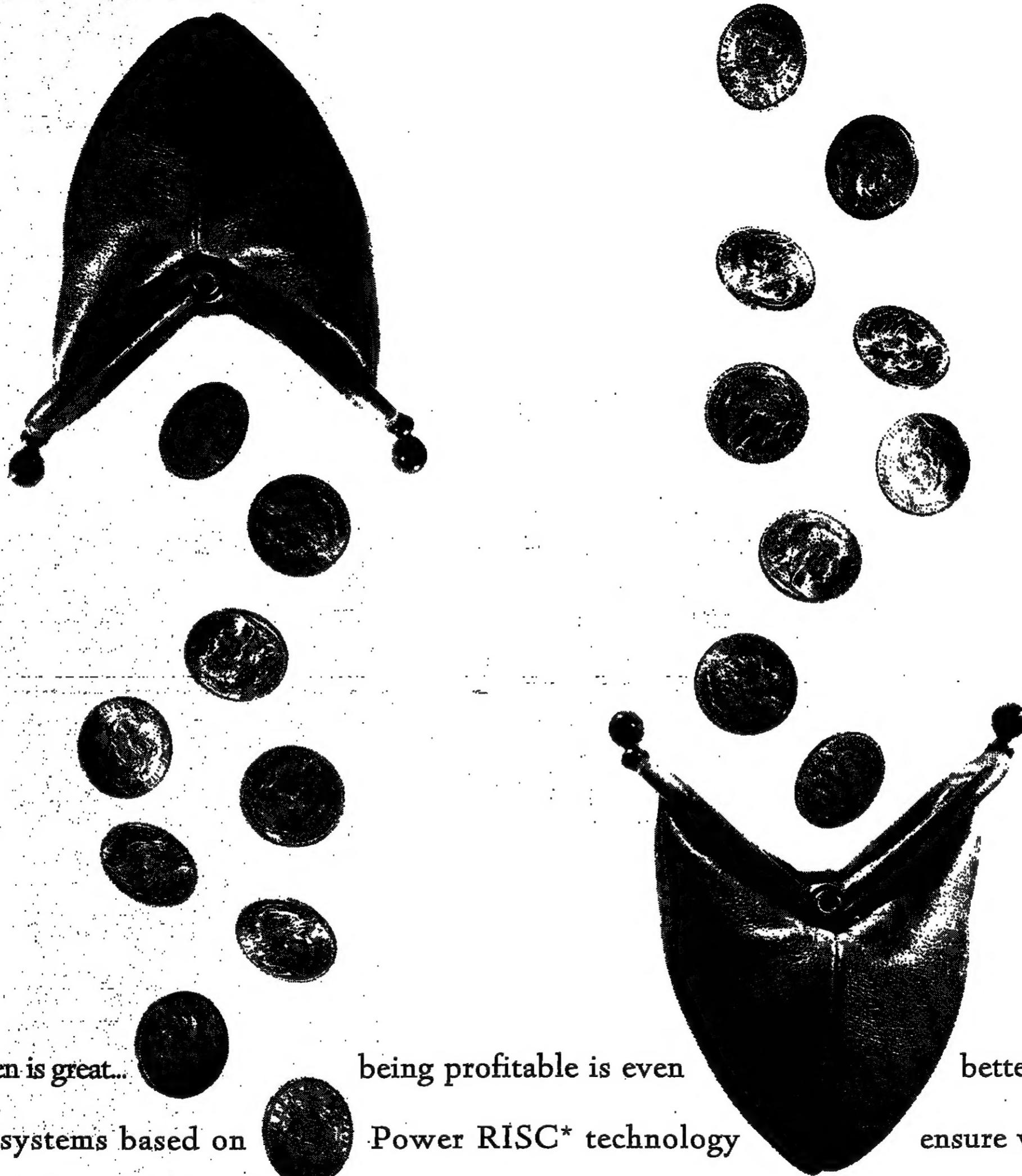
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NEWS: THE AMERICAS

Markets' mood positive and economic figures better

Wall Street calm as US goes to polls

US financial markets seemed almost unnaturally calm in the approach to yesterday's presidential election. For the markets, President George Bush is a known quantity, while they have also had plenty of time to get used to the idea of a Bill Clinton presidency, write Michael Prowse in Washington and Patrick Harverson in New York.

The generally positive mood on Wall Street also reflects the slightly better tone of some recent economic reports. The 2.7 per cent economic growth reported for the third quarter overstates the economy's momentum and appeared to come too late to give President Bush's campaign much of a lift; but it was nevertheless better than expected.

The news this week that the Purchasing Managers Index moved back above 50 per cent last month, thus signalling a mild expansion of manufacturing industry, was also seen as a good omen for the incoming administration.

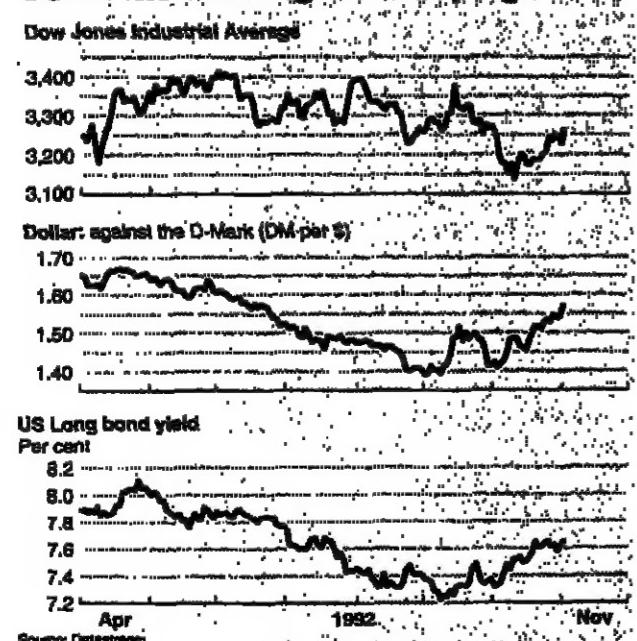
But economic clouds continued to muddle hopes of better times. Figures yesterday showed a 0.3 per cent decline in the official index of leading economic indicators in September, a blow after a decline of similar magnitude in August.

Officials said the index of coincident indicators, designed to measure the current state of the economy, was even weaker and would have fallen 0.8 per cent in September but for distortions caused by Hurricane Andrew.

The behaviour of financial markets in the final weeks of the election campaign has been entirely logical. As polling day neared, share prices and the dollar either held their ground or strengthened, while bond prices weakened steadily.

The traditionally pro-Republican stock markets have approached the possibility of a President Clinton with surprising equanimity. When the Democratic challenger retained his big lead in the polls after

US markets during the campaign



LANCASHIRE

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FT SURVEYS



FOR HIS EAR ONLY: Mrs Hillary Clinton has an intimate word for husband Bill in the darkness before dawn, on the campaign trail in Texas



STANDING BY HER MAN: Mrs Margot Perot smiles beside husband Ross



TENDER IS THE MIGHTY: George Bush plants a kiss on wife Barbara

It's just too much for Little Rock

EXCITED crowds of Arkansans and tourists yesterday descended on a 16-block area cordoned off in downtown Little Rock for a giant America's Watch Party and to celebrate what could be an historic shift in US politics.

Governor Bill Clinton's final vanishing 28-hour plunge through eight states, in his drive to win the US presidency, was matched in the Clinton-Gore headquarters building in the Arkansas state capital. Red-eyed and weary, the 400 senior officials supervised a massive turn-out-the-vote effort.

Some 12m telephone calls were made to voters in the last hours of the campaign: 250,000 workers were organised to bring voters to the polls.

Ms Betsey Wright, deputy chair of the Clinton campaign, said plans were under way to extend this effort to give US voters a role in the transition to a new government through a "modern communications mechanism" to be used if Mr Clinton proved victorious.

Clinton staff have talked of establishing a special toll-free telephone number to allow citizens to express "those ideas that have been stifled across the country".

Ms Wright expressed intense bitterness about President George Bush's criticism of Arkansas during the campaign

of his character: "I know him better than most people. To hear someone attack his character - when he is just fundamentally an honest, good, and caring human being - was very painful."

Many Little Rock people seemed stunned by the visiting hordes. Many expressed indifference to Mr Clinton and his policies.

However, at Hot Springs, 55 miles from Little Rock, there were few indications of popular support for the governor. One sign proudly proclaimed "Bill Clinton's Home Town". Another sign along the highway exhorted: "Christians vote God's heart, not your pocket book."

An open-top convertible with a Bush-Quayle sign, drove by honking.

Mr Rodolfo Macias Cabrera, self-proclaimed "provisional president of Mexico", was in his 28th day of a hunger strike in front of the headquarters. He said the Mexican constitution allowed the formation of a provisional government when an election had been by fraud.

Opponents of President Carlos Salinas set up the self-styled government after the 1988 elections.

Mr Macias was urging Mr Clinton to oppose a North American Free Trade Agreement with what he calls Mexico's illegal government.

Inside the headquarters, tourists were reading letters from small children to Mr Clinton. One demanded to know if he would raise taxes.

A seven-year-old girl said he had won her backing, not because her parents supported him, but because "I think you will make a better tomorrow and I think you would be for women's rights."

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An island pulled up by a Bootstrap

Incentives which enriched Puerto Rico

remain vital, reports Canute James

VISITORS recently to the offices of Fomento, Puerto Rico's economic development agency, were greeted by an exhibition of photographs depicting aspects of the island's economy. Some photos, which record scenes in factories and fields in the early 1940s, were mounted beside others showing more recent economic undertakings.

Even the most cursory look at the exhibition forcefully made the point. Fifty years ago this year, Puerto Rico, impoverished and backward - the poorhouse of the Caribbean, says official literature - took a giant step forward.

The result today is one of the more industrialised economies in the Americas. The spark was Operation Bootstrap, a web of incentives which have lured big companies to establish plants on the island.

"Puerto Rico today without Bootstrap would be terrible," said Mr Alfredo Salazar, administrator of Fomento. "We would still be struggling with agriculture alone, and would still be facing the hopelessness of the 1940s. This would have been an empty island as most of the population would have left."

The change has been, by any standard, dramatic and significant. Per capita income has risen from \$120 in 1942 to \$6,500, while GNP has grown from \$287m to \$17bn. Agriculture, which contributed 23 per cent of GDP in 1942, now

accounts for 1 per cent and has been replaced as the backbone of the economy by manufacturing, with the number of industrial plants growing from about 50 in 1942 to 2,000 today, employing 155,000 Puerto Ricans, against 15,000 50 years ago.

The volume of trade has grown from \$2bn to \$35bn. Puerto Ricans are now expected to live 74 years, 30 years longer than in the 1940s. Companies drawn to Puerto Rico gained not only from a tax holiday, but from the fact that the island, as a US possession, offered political stability, low wages and relative proximity to the mainland market.

But Puerto Rico found itself losing business to competitors in south-east Asia and in the mid-1970s obtained further advantages under Section 936 of the US Revenue Code, which encouraged mainland companies with subsidiaries on the island to deposit their profits in local banks. These deposits of about \$15bn, have become a pillar of the island's financial stability.

Puerto Rico's Caribbean neighbours, overtaken by economic and social problems, sometimes look with more than passing envy at the results of Operation Bootstrap.

It is clear, however, that what Puerto Rico is today is more than the work of Operation Bootstrap and the incentives

contained in special arrangements such as Section 936. Despite its giant leap over the past 50 years, the island is still the least affluent part of the US. The average income of Puerto Ricans is a third of that of mainland residents.

The economy is underpinned by federal transfers of about \$4bn per year under programmes such as those for medical aid and food stamps. The island also receives hundreds of millions of dollars from rebates of federal excise taxes and duties collected on exports such as rum.

Citizenship of the US has also facilitated easy migration to the mainland. Mr Salazar says that while 3.5m Puerto Ricans live on the island, another 2.5m are on the mainland. This is an obvious safety valve against social pressures, without which unemployment in Puerto Rico would be worse than the current 17 per cent.

The fruits of Operation Bootstrap have helped Puerto Ricans answer some of the questions about their political future. They know what they do not want. Advocates of political independence have always been placed a distant third when votes are taken on political status. Economic and political

problems in some neighbouring islands appear a powerful argument against casting a drift from the US. The argument is mainly between remaining the same or becoming a state of the union.

CAMPAIGN SOUNDBITES

My dog Millie knows more about foreign policy than these two bozos

George Bush

Bozo makes people laugh and Bush makes people cry. America's going to be laughing on Tuesday

Bill Clinton

It must have been Millie that taught him to roll over and play dead.

Al Gore

Bill Clinton has a credibility problem

Dan Quayle

Annoy the media - re-elect Bush

Bumper sticker

I'd like to thank you all for this tremendous recession

George Bush

It's good to see a Democrat blowing something other than the election

Arsenio Hall after Clinton had played saxophone on his show

When Bill Clinton is playing the tax-ophone, middle-class Americans will be singing the blues

George Bush

I'm not sitting here like some little woman standing by her man like Tammy Wynette

Hillary Clinton on a TV show about their marriage

I tried, but I couldn't inhale

Bill Clinton on his drug experiences while a student at Oxford

I have concluded that we cannot win in November

Ross Perot withdrawing in July

We'll landslide this thing if the people vote their conscience

Ross Perot at final rally on Monday night

But how has the recession affected you personally?

Audience member to George Bush during second debate

Who am I? Why am I here?

James Stockdale, Perot's running mate

I am sick and tired of you questioning my integrity

Perot on the press

I don't like those paid talking heads who write me off.

Bush on the press

NEWS: THE AMERICAS

Deficit and politics sway Cavallo's fiscal resolve

THE prospect of Argentina's first trade deficit since 1981, the threat of recession and the political priorities of President Carlos Menem have forced Mr Domingo Cavallo, the economy minister, to backtrack on his promise to apply the full discipline of the market on Argentina's unruly economy.

Last week he agreed to stem industry's demands for additional support for exports and increased protection from imports, notably from Brazil. His measures also aim to avoid recession in 1993, an election year. The measures, which amount to an indirect 5-10 per cent devaluation of the peso became inevitable as Argentina's currency became increasingly overvalued.

Mr Cavallo has eliminated a fuel tax and broadened tax rebates for exporters, a boost worth about \$1bn a year. He reduced the highest import tariff from 35 per cent to 20 per cent and maintained a zero tariff for some capital goods while raising tariffs for many intermediate industrial products. He "temporarily" raised it to 10 per cent a previous 3 per cent statistics tax on nearly all imports.

This has the virtue of offsetting preferential tariffs on Brazilian imports. Taxes are not affected by the 1991 treaty creating the Mercosur common

market between Argentina, Brazil, Paraguay and Uruguay, which is gradually lowering tariffs.

Industry's cries for help to stem a mounting trade deficit with Brazil - which is expected to exceed \$1bn this year - were the catalyst for last week's package.

Mr Manuel Herrera, secretary of the Argentine Industrial Union which represents manufacturers, says: "Twenty per cent of Brazil's output is

equivalent to all our output. They are selling products at artificial prices here that they cannot sell in other markets."

Alarm over Brazil is now acute. Officials say that economic chaos there makes the fully convertible and was pegged to the dollar in April 1991, the theory was that prices and productivity would converge at world levels. Divergences would be automatically corrected by recession.

Many Argentines want to scrap Mercosur and opt instead for rapid association with the North American Free Trade Agreement. But US officials warn Argentina has no chance of joining NAFTA soon and urge perseverance with Mercosur.

Mr Cavallo is confident of eliminating Argentina's trade gap in 1993. This year's deficit is estimated at between \$1bn

and \$2bn, against 1991's \$3.87bn surplus. This is because imports are up 60 per cent over last year while exports remain steady at about \$120bn.

Exports, which represent only 8 per cent of GDP, clearly need encouragement and industrial exports need special attention. The share of manufacturers in Argentina's exports has declined every year since Mr Menem took office in 1989. Farm goods and

ing recession inevitable.

But Mr Menem's political agenda allows no room for a bruising recession. He wants his Peronist party to sweep the 1993 congressional mid-term elections and forge ahead with his controversial bid to amend the constitution to allow him to stand for re-election in 1995.

Initially, economic reform boosted the government's popularity by driving inflation down to between 1 and 1.5 per cent a month and unleashing a consumer boom. But the spending cuts, unemployment and brutal shakeouts now required are not popular anywhere.

Pessimists will say last week's decisions are depressingly familiar. Argentina's governments have a tradition of embarking on impressive reform, only to retreat when the going gets tough.

Mr Cavallo says he is only fine-tuning the economy and has reaffirmed his commitment to fiscal rectitude and liberalisation.

He says his new package, plus a previous round of deregulation and cost-cutting, will boost productivity by between 16 and 21 per cent.

However, the changes ease the pressure on industry to perform. An American trade analyst says: "Companies must instill a new kind of management. They have to become stingy penny-pinchers and

John Barham examines supportive measures for Argentine industry

raw materials now account for two-thirds of exports.

However, Mr Cavallo has previously said that a trade deficit was no reason for concern. After the peso became fully convertible and was pegged to the dollar in April 1991, the theory was that prices and productivity would converge at world levels. Divergences would be automatically corrected by recession.

Mr Cavallo has made great headway in trade liberalisation, privatisation and deregulation, but he has not tamed inflation. Retail prices have risen by over 40 per cent since April 1991, relentlessly increasing pressure on the exchange rate and making



Domingo Cavallo: Setting a precedent for special pleading

fight harder for markets. But they've learnt - and they're being proved right again - that it's easier to lobby for rule changes and devaluations."

By creating a precedent for special pleading, Mr Cavallo will come under more pressure to soften his policies. Further concessions would worsen inflation and diminish his credibility. Independent economists already predict higher inflation will wipe out the package's effects by early next year.

Argentina is still riddled with inflation, despite the pace of reform, as it originates from a rigid labour market and retail sector.

Hiring and firing is difficult and expensive, wage costs are high and productivity low. Mr Cavallo's repeated attempts to tackle the labour market have failed because Mr Menem cannot risk losing the unions' backing.

As a result, an average industrial worker costs companies \$1,000 a month in wages, taxes, social security contributions and other costs. Heavy deductions cut net wages to only \$600 a month, so unions are constantly agitating for pay increases. They have now called a general strike for November 9.

Consumer prices are high because retailers, facing little competition, raise prices with impunity. Wages may seem princely by regional standards, but their purchasing power is probably less than in Chile or even Brazil.

Associate will turn against Collor

By Christina Lamb
in Rio de Janeiro

THE MAN alleged to have fronted the corruption scheme which brought the current suspension from office of Brazil's President Fernando Collor is planning to turn against him today during Latin America's first impeachment trial.

Mr Paulo César Farias, known as PC, seems to be furious over Mr Collor's defence set-up, which tries to pin all the blame on him. Today, he will end his long silence over his former boss, hoping to reduce any forthcoming criminal charges against himself.

Mr Augusto Farias, his brother and a congressman, was yesterday reported by the press as having said: "The ex-president is treating my brother as an enemy and not as the dedicated and loyal friend he has always been. PC has no option but to unleash all his fire on Collor."

The hotly awaited hearing

may well be crucial in forming a verdict by the Senate, which is trying Mr Collor on corruption charges and will impeach him if it finds him guilty.

The trial started last week. Yesterday, the first prosecution witnesses were called to testify before a packed Senate. They include Mr Luis Motta Vieira, former head of Petrobras, the state oil company, and Mr Claudio Vieira, ex-private secretary to Mr Collor.

Mr Farias has spent the last few days closeted with his lawyers in his mansion in Alagoas, his home state and that of the president, in the distant north-east. One of his lawyers admitted that they had been hoping for Mr Collor's resignation.

"Collor's defense is a complicating factor for PC and means it's now every man for himself," he said.

After decoding a computer programme of Mr Farias's, the federal police are considering recommending charges against him.

Provincial, municipal and local electoral commissions

would also be formed by next Tuesday.

Havana, Moscow initial trade accord

CUBA and Russia signed trade and shipping accords yesterday and apparently agreed to keep open an electronic intelligence-gathering station once run by the Soviet armed forces on the communist-ruled island, Reuter reports from Havana.

Prensa Latina quoted Mr Soto as having said the two sides were also seeking a third partner to help complete a nuclear power station until recently being built in Cuba with Soviet aid.

Cuban President Fidel Castro suspended work on the plant on September 5, saying the country could not afford to

accept terms offered by Russia to finish it.

Mr Soto said guarantees were needed to ensure the supply of nuclear fuel to the Cuban plant, according to Prensa Latina.

The agency described the accords as "important for the future development of bilateral relations". It quoted Mr Soto as having said that would help to widen and stabilise ties between the two countries.

Prensa Latina said the bilateral agreements, valid for 1993, covered trade, economic co-operation, shipping and the performance in Cuba of the

ex-Soviet radio-electronic centre.

This was a reference to a military signals intelligence facility at Lourdes and believed to be one of the biggest operated by the Soviet military in the western hemisphere during the cold war.

Cuba and Russia agreed in September to withdraw the last remaining former Soviet combat troops on the island. Russian officials said at the time that the Lourdes installation, now the responsibility of the Cuban government, would be the subject of separate talks.

Cuba's more than 150 municipal assemblies are the lowest tier of the island's local government system. They administer

Direct elections for Cuba

CUBA'S ruling Council of State yesterday appointed a commission to supervise national one-party elections, to start on December 20 with polls for municipal assemblies, Reuter reports from Havana.

However, at least one political dissident has said he intends to try to run for a national assembly seat.

An official statement in the Communist party newspaper Granma said the municipal elections on December 20 would elect members for 2½-year terms.

The new electoral legislation introduced direct, secret voting to fill the national and provincial assemblies, replacing an indirect system.

Cuban officials said the reforms were meant to increase participation in national elections while keeping the island's one-party rule.

Municipal assembly delegates are chosen by local voters, aged 16 and over, from among two to eight candidates.

To be elected, candidates need more than 50 per cent of the total valid votes.

The 17-member election commission appointed by the Council of State is headed by Mr Carlos Amat Flores, justice minister.

Provincial, municipal and local electoral commissions would also be formed by next Tuesday.

Headroom. As It Seems In The 777.



When people take to the skies in the new Boeing 777, they will witness a revolutionary breakthrough in space exploration.

Inner space. And more of it.

'Take headroom for instance. By designing the 777 with a completely circular fuselage, we were able to lower the cabin floor and still leave plenty of room in the cargo bay for standard containers and pallets.'

'This done, we then set the stowage bins higher for more headroom, yet made them open lower for easier access.'

'What's more, the center bins have been integrated into the new, open cabin architecture, allowing for an unheard of 76" of head clearance.'

'All of which explains why the 777 interior is head and shoulders above that of any competing jetliner.'



BOEING

NEWS: WORLD TRADE

Mercosur takes to the highways

Christina Lamb looks at plans for a \$2.5bn network to further economic integration

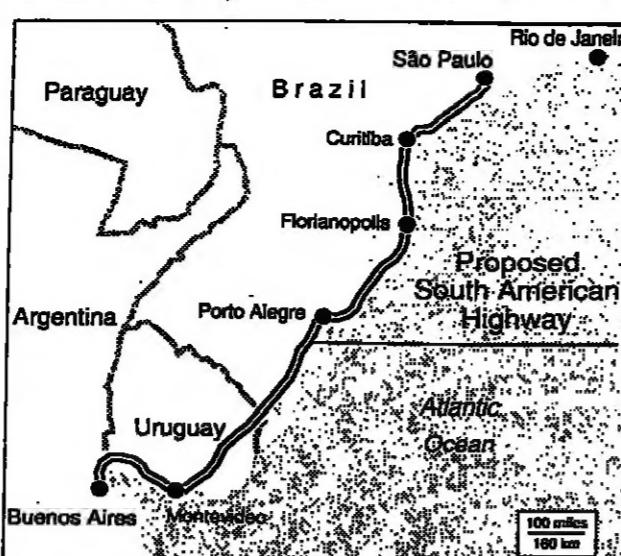
PLANS for a "South American Super Highway" linking Brazil, Uruguay and Argentina have been put forward to advance the three countries' commitment to economic integration.

The three governments are for the first time calling on the private sector to put up the money and take the risk. It will be the continent's most ambitious highway project in recent years and the first such tripartite co-operation.

The proposed 2,500 km expressway to link the commercial centres of Buenos Aires and São Paulo will cost an estimated \$2.5bn. Its construction is thought critical to the success of Mercosur, the southern cone common market serving over 200m people which becomes fully operational in 1995.

Since the Mercosur treaty was signed in 1990, regional trade has already doubled to \$6.5bn and exporters say an urgent improvement in roads is needed.

Plans based on a study commissioned by the Inter-American Development Bank (IDB) were presented to businessmen, technicians and government representatives last month. The governments of Brazil, Argentina and Uruguay then formed a commission to detail a proposal by next year.



tional suggests that the best route for the highway is along the coastline of southern Brazil and Uruguay.

The idea stems from well advanced plans to build a 50 km bridge across the La Plata river linking Colonia in Uruguay to Buenos Aires, reducing the journey between the capitals of Argentina and Uruguay by 280 km. Bids for the \$1bn construction will be invited on a build operate and transfer basis.

Based on the construction of the bridge, the IDB initial study by Louis Berger Interna-

on the bridge - whether that is part government financed.

Members of the Uruguayan delegation admit it could be difficult to get public approval for a heavy traffic highway along the country's coastline. Brazil still needs to pass legislation to allow private concessions of public services.

Mr Roberto Requiao, governor of Paraná state through which the road will pass, says "it's absurd to give the private sector the liberty to fix tolls. It could become a monopoly where the local economy will not be able to afford to use it."

Despite these fears, interested European and Latin American companies have already formed one consortium with financial support from Banque Nationale de Paris.

Mr Olivier de Saint Lager, director of the French company Lyonnaise des Eaux-Dumez said his company had formed a consortium with CBPO, a subsidiary of Odebrecht, one of Brazil's leading construction companies. Intergilio, an Italian construction company and Cartelloni, a leading Argentinian firm, to prepare a bid for the highway project.

He estimates the rate of return as 16 per cent in real terms with some sections such as Curitiba - Porto Alegre yielding 37.5 per cent. Viability studies are expected to be finished next year and bidding invited in 1994 for construction to start in 1995.

There are, however, many uncertainties not least the financing. Mr Humberto Busnello, who runs a Brazilian construction company, says he has doubts about the rate of returns, adding "a lot depends

on the bridge - whether that is part government financed.

Mr Joseph Kevin, who coordinated the study, suggests investment be recuperated through an open toll system.

We will conclude pact, says Gonzalez

FRANCE is not alone in not wanting a hasty world trade deal. Spain's Prime Minister Felipe González said yesterday, Reuter reports from Paris, "it's absurd to give the private sector the liberty to fix tolls. It could become a monopoly where the local economy will not be able to afford to use it."

Despite these fears, interested European and Latin American companies have already formed one consortium with financial support from Banque Nationale de Paris.

France, anxious to avoid angering its farmers, in revolt over EC farm policy reforms, has said it does not want an accord in the stalled Gatt talks before the US presidential election. "We will reach an agreement in the Gatt talks, but there are certain conditions I, too, would not accept," Mr Gonzalez added.

France has been blamed for the deadlock, mainly over subsidised farm exports and oilseeds trade, which is delaying a wider deal to liberalise world trade. "It's absurd to blame each other as we do," Mr Gonzalez said. "That is a simplification, and they are almost always dangerous."

Gatt waits as US, EC near oilseeds deal

By George Graham and Laurie Morse in Chicago, and David Dodwell in London

TRADE diplomats from the 105 Gatt signatories meet in Geneva today, on tenterhooks over whether US and EC farm trade negotiators have averted a damaging international trade war.

US-EC talks in Chicago aimed at settling a long-standing row over the EC's oilseed subsidy regime stretched late into a third day yesterday. The row is at the heart of talks on wider farm trade reform leading to a new accord.

By early last night, the talks had still not achieved a breakthrough, but officials said lawyers were seeking a formula to bridge the gap. Mr Edward Madigan, US agriculture secretary, broke off talks with Mr Ray MacSherry, EC agriculture commissioner, in the morning to return home to vote in the US elections. He was due to resume the discussions later.

If the oilseeds row is resolved, negotiators expected a broader agreement on farm subsidies, which has so far blocked the Uruguay Round, to fall into place.

The basis for such an agreement would be presented to the 105-member Gatt Council meeting in Geneva today, where others affected by the oilseeds dispute would decide whether they too saw it as acceptable.

Gatt members would examine whether they are willing to "multilateralise" the wider farm trade agreement reached bilaterally by the US and the EC. Only then could negotiators proceed to other outstanding obstacles to settlement of the Uruguay Round, mainly agreements on textiles and services trade, and cuts in tariffs.

Mr MacSherry said last

night: "There is a deal in the making, all the pieces are there."

A US agriculture department spokesman said yesterday the talks were "alive". The two sides were looking at a reworked proposal with some interesting ideas. Mr Madigan had sought to press Mr MacSherry for further concessions.

The talks almost broke down yesterday over the oilseeds issue. Some officials in Washington and Brussels urged the negotiators to leave oilseeds aside and press ahead with wider farm trade issues, where they were much nearer agreement.

But Mr MacSherry and Mr Madigan concluded they could not realistically announce an armistice over Gatt, only to attack each other days later with sanctions and counter-sanctions over the oilseeds dispute.

If no agreement is reached ahead of today's Gatt Council meeting in Geneva, the US is expected to announce the first tranche of a \$1bn (£600m) package of retaliatory tariffs against EC food products.

US soybean producers first filed an official complaint against the Community's oilseed subsidies programme in 1987, when European output stood at about 7.5m tonnes. After twice winning their case before Gatt panels, they see no reason to be happy today with an agreement that locks in a higher output level.

US growers acknowledge that reform of the EC's Common Agricultural Policy (CAP) will result in a cut in the acreage devoted to oilseeds, but want these curbs enshrined in the new Gatt, not just in EC law.

They also fear rising yields could result in bigger crops, even from reduced acreage.

Scania signs joint venture for vehicle assembly in Poland

By Kevin Done, Motor Industry Correspondent

SCANIA, the Swedish truck and bus maker, has signed a joint venture contract for the small volume assembly of vehicles in Poland. It has reached agreement with Jelco, a Polish company engaged in maintenance and repair of heavy buses and special vehicles, to assemble Scania vehicles at Słupsk, near the Baltic coast.

Volvo, Scania's rival Swedish truck and bus maker, has signed an agreement with Jelco, the Polish commercial vehicle maker, to assemble articulated buses for use in city traffic based on Volvo components. Production of Scania vehicles in Poland is planned to begin next spring with the assembly of kits supplied from its Swedish plants.

Output is set to start at 200 units a year but could be increased according to local demand. Scania said the project also called for gradual integration of Polish-made components. It established an importer/distributor, Eurowar, in Gdańsk last year, which is responsible for establishing

after-sales facilities in Poland. The Capena deal is the first move into local assembly in eastern Europe by Scania, one of the world's leading heavy truck makers. Volvo will transfer technical documentation to Jelco and provide technical aid to allow gradual inclusion of locally-made components.

Initial output by Jelco, Poland's biggest maker of heavy-duty trucks and buses, will concentrate on articulated buses, with the aim of selling about 100 vehicles in Poland in 1993. The products range may be expanded later. The bus chassis for assembly in Poland will come from Volvo, the body from Steyr Bus, its Austrian subsidiary. The Jelco pact allows for exports of Jelco-made buses to parts of the former Soviet Union.

MAN, the German truck maker, has signed a letter of intent with Raba, the Hungarian engineering company, and Mogiurt, the trading company, to co-operate in assembly of trucks in Hungary. The aim is for MAN to deliver diesel engines and truck cabs to Raba, chiefly for all-wheel drive vehicles exclusively for the Hungarian market.

NEWS IN BRIEF

Italians win M\$180m air traffic contract

ALENIA Commercial Systems, part of the Italian IRI/Fimmeccanica Group, has won a M\$180m (\$242m) contract to carry out modernisation work on Malaysia's air traffic control system. Kieran Cooke reports from Kuala Lumpur.

Alenia is to install radar and other support facilities at various airports in both peninsulas and east Malaysia. A new radar control centre will also be installed at Kuala Lumpur airport. Work on the project is due to be completed in under 30 months.

The contract is one of several likely to be agreed soon. Malaysia plans an extensive modernisation of support facilities at 21 airports over the next three years.

Plans are also under way to build a new international airport outside Kuala Lumpur.

New Morocco-France links

Morocco and France have overcome a period of strained relations and agreed to give new impetus to their economic and political partnership, France's Prime Minister Pierre Bérégovoy said yesterday, Reuter reports from Rabat.

France would give Morocco full support in its efforts to negotiate a partnership with the European Community, leading eventually to a free trade zone, he added.

At the end of a two-day official visit, he said his talks had laid the groundwork for a real partnership between France and its former north African colony.

"Instead of assisting Morocco's development we will now set up a veritable partnership of which we laid the foundations this morning."

Discussions had advanced on a series of projects in the phosphate industry, energy, electric power and telecommunications.

EUROPEAN PARTNERS WORK TOGETHER ON THE AIRBUS PROGRAMME.

Long before the concept of 1992 looked like becoming a reality, Airbus Industrie practised European unity and cooperation.

The 4 Airbus Industrie partners are based in France, Germany, the UK and Spain, with associates in Holland and Belgium.

Not to mention the many hundreds of European companies

in 16 countries, who are also contributing to the programme.

So the combined effort of over 80,000 Europeans has helped to make Airbus Industrie the second most successful commercial aircraft manufacturer in just 20 years.

That's why, in civil aviation, we're Number 2 and leading.



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The loudest sound you
will hear inside the
Lexus is yourself thinking.

A high-contrast, black-and-white photograph. In the foreground, a person's head and shoulders are visible in profile, facing right. The person is wearing a dark jacket over a light-colored shirt. The background features a large, geometric structure, possibly a pyramid or a series of terraced steps, under a bright sky. The image has a grainy, high-contrast texture.

Yesterdays victory far to be
the last, how encouraging! Well
done, boys, and good night. We
will have another meeting to-morrow
at 10 A.M., and I will surely support
you. But the time is
short, and we must work hard,
and you must be patient, for
the results of your labours
will not be visible for some time.
I am sending you a copy
of the "Daily Worker," which

This image is a high-contrast, black-and-white scan of a textured surface. The texture is characterized by numerous small, dark specks and horizontal bands of varying brightness, creating a noisy, almost abstract pattern. No specific figures, text, or other distinct features are visible.

10. The following table shows the number of hours worked by 1000 employees.

flooring does a similar job with road noise. And into hidden structural passages, which are a common conduit for noise, we insert sound absorbing foam. Meanwhile, under the bonnet, there's a 4.0 liter V8 engine that's whisper quiet. It has 4 valves per cylinder and 4 camshafts, and instead of being seated on the usual solid rubber mounts, it has special fluid mounts which minimise vibration.

Again, with silence in mind, we developed a revolutionary drivetrain for the LS400. It's in one straight line from the engine crankshaft right through to the two piece driveline. And because it's in one straight line it reduces vibration and so, in turn, it also reduces noise. But the LS400, of course, doesn't just sound good. With doors opening softly and closed leather upholstery, California sunroof and air conditioning, the LS400 which comes with quiet quickly creates a sense of calm. In a word, it certainly feels it. And that's why I'd rather not sit in silence, in the perfect auditorium for the seven speaker CD system. All of which you can experience when you visit a Lexus showroom and discover for yourself the kind of silence we've gone to.



LEXUS
THE LUXURY DIVISION OF TOYOTA

NEWS: INTERNATIONAL

Australian treasurer under fire over loans

By Kevin Brown in Sydney

AUSTRALIA'S Labor government suffered a serious setback yesterday when the left-wing Democrats joined the conservative Liberal and National parties to force a Senate inquiry into government borrowing practices.

The inquiry will investigate opposition allegations that Mr John Dawkins, the treasurer (finance minister), concealed a \$A1.3bn (£270m) increase in borrowing by the former Labor government of the state of Victoria.

The increase breached guidelines set down by the Loans Council, an inter-governmental monitoring body chaired by Mr Dawkins which co-ordinates federal and state borrowing.

The conservatives claim the debt increase was kept secret by Mr Dawkins to assist the re-election prospects of the Victorian Labor government, which was defeated in a landslide earlier this month.

Mr Peter Reith, the conservative treasury spokesman, said the inquiry would provide evidence to force Mr Dawkins to quit. However, Senator John



John Dawkins: may face unwelcome inquiry

Coulter, the Democrats' leader, refused to support calls for the treasurer's resignation "at the moment".

He said the Democrats would try to ensure that the inquiry focused on the structure of the Loans Council, which appeared to be "totally inadequate" for controlling public borrowing.

The conservatives claim Mr Dawkins knew in June that Victoria's debt would exceed Loan Council guidelines, but that he knowingly included incorrect figures in the August federal budget.

Mr Dawkins said the federal government has no power to control the borrowing practices of individual states, or to query the figures supplied to the treasury by state governments. He also released papers showing that he was advised not to publicise Victoria's debt problems by the federal treasury, which feared the news would exacerbate nervousness in the financial markets.

The controversy has contributed to recent weakness in the Australian dollar and an increase in bond yields which has added about \$A50m to the Victoria's debt servicing costs this year.

Mr Dawkins agreed on Monday night to support an application to the Loans Council by the new Victorian government for a \$A50m increase in its borrowing limit to cover existing debts and fresh spending announced last week.

The announcement of a Senate inquiry revived speculation that the government will call a federal election before the end of the year, rather than wait until mid-1993, when the inquiry would have reported.

Kenya returns to multi-party elections on December 7

KENYA will hold its first multi-party elections for 26 years on December 7, according to state television, Reuter reports from Nairobi.

President Daniel arap Moi had said often the polls will be "very soon" and election fever has gripped the nation during weeks of often violent campaigning. A late and reluctant convert to democracy, Mr Moi faces a fragmented and squabbling opposition whose disarray enhances the chances of his ruling Kenya African National Union (Kanu).

In a rare display of unity, the opposition yesterday unveiled a common strategy for reviving the faltering economy. A coalition of four opposition parties said they had agreed joint policies to revive growth and bring prosperity to the east African country.

The strategy pledges to reform the malnourished tea, coffee and tourism sectors and to end corruption which has driven away foreign investment.

• A heavy turnout was reported as Ghanaians voted in presidential elections which ended the military rule that has helped make the country a model of economic success, AP reports from Accra.

• The Angolan capital Luanda was quiet yesterday and life started returning to normal under a United

Nations-sponsored ceasefire after weekend fighting that state radio said killed up to 1,000 across the country.

However, witnesses said a convoy of military vehicles moved out of Luanda to the north-east towards Bengo province where Unita rebels were reported last week to have massacred 7,000 soldiers.

• Cameron's President Paul Biya was sworn in for a third five-year term yesterday, promising changes to the constitution and silencing challenges to his re-election with an army crackdown in the north-west, Reuter adds from Yaounde. Mr John Ngu Ndji, opposition candidate, is under house arrest.

Market porters sleep on their push-carts outside shuttered shops in New Delhi yesterday. A nationwide strike call by the opposition Bharatiya Janata Party (BJP) disrupted commercial activity and some clashes were reported in parts of India yesterday, Shiraz Sidhva reports. The strike was called to protest against a decision by the government of Mr P V Narasimha Rao to raise fertiliser and petroleum prices. Most markets and businesses in New Delhi and the four BJP-ruled states were closed and rail and bus services were partially disrupted. Elsewhere the call by the Hindu right-wing party to paralyse the country was ignored. In

Burma plans to speed reforms

By Victor Mallet in Rangoon

BURMA'S military government plans to accelerate its economic reforms to attract foreign investment and strengthen the fledgling private sector, according to Brig-Gen David Abel, the finance and planning minister.

He acknowledged, however, that impoverished Burma's economic growth would be curtailed by the refusal of foreign donors to provide aid and by the deadlock in Burma's negotiations with the World Bank and the International Monetary Fund.

The ruling State Law and Order Restoration Council (Slorc) has announced a stream of economic and political reforms in the past few months, including a privatisation programme, the easing of restrictions on tourists and journalists, and the lifting of a night curfew.

But many foreign investors remain sceptical, and western governments are withholding aid because of the Slorc's dismal human rights record and the continued detention of Ms Aung San Suu Kyi, the opposition leader who won the Nobel Peace Prize in 1991.

"Deregulation will be set at a faster pace," Gen Abel told the Financial Times in an interview. He said that the 1989 switch from a centrally planned to a free market economy had already taken root and that the private sector now accounted for half of the country's exports.

"There are a lot of difficulties," he acknowledged, "and we have to minimise these problems. That will take some time, say two or three years, to get it on a much firmer basis."

Such difficulties include the reluctance of newly legalised traders to pay border tariffs after decades of smuggling from China and Thailand, and

the government's fear that an outright devaluation of the kyat - Burma's currency which trades on the black market at a 20th of its official value - would fuel inflation and urban unrest.

Industrialised eastern Europe. But he made clear that the Slorc wanted a slower pace of structural adjustment than the IMF or the World Bank were prepared to support in the event of funds being made available.

"I think we're at a deadlock," he said. "Structural adjustments on currency would have to be done with great care and caution. They should offer us a safety net or cushion so the adjustments can be done properly."

Gen Abel complained that the US refusal to renew a bilateral textile agreement meant that textile companies in Burma, which include South Korean and Hong Kong joint ventures, were operating below capacity, but he said the withholding of foreign aid would achieve nothing except slower economic growth.

"We went through a world war without exporting even a nail," he said defiantly.

UN peace deal for Cambodia 'should be scrapped'

THE Phnom Penh government called yesterday for a United Nations-brokered disarmament plan in Cambodia to be scrapped so that its soldiers can go back in the field to counter attacks by Khmer Rouge guerrillas, Reuter reports from Phnom Penh.

"We want the UN to declare an official end to Phase Two of the ceasefire," government spokesman Khieu Khanarith said. "We want troops that have been cantoned to go back to their positions."

The second phase of the accord signed last year requires fighters from the four Cambodian factions to enter UN-guarded camps and hand in their guns as a prelude to demobilisation.

The process has stalled because of the Khmer Rouge's refusal to go along with the plan, which they signed with two allied guerrilla armies and the Phnom Penh government in October 1991.

Accusing the Khmer Rouge of a series of recent ceasefire violations, Mr Khieu said: "We cannot canton while the Khmer Rouge has the right to attack us - it creates an imbalance."

The radical faction should be excluded from the process and lose its seat on the provisional Supreme National Council if it continued to spurn the peace treaty, he said.

Mr Khieu said the mandate of the huge peacekeeping operation, the UN Transitional Authority in Cambodia (Untac), should be changed to let its soldiers train the three other Cambodian armies to fight the Khmer Rouge.

He said his government wanted a presidential poll before general elections scheduled for next May.

Such a poll would anoint Prince Norodom Sihanouk, the former leader of the guerrilla alliance and now the neutral head of state, as president.

If this was not done his government would reconsider its participation in the general election, he said.

The Khmer Rouge, still led by the same chiefs who subjected Cambodia to a reign of terror in the 1970s that cost over a million lives, have already threatened to boycott the election.

Mr Khieu said his government's army was not planning to launch an offensive but it needed to make counter-attacks against Khmer Rouge advances.

The Khmer Rouge, among other conditions, refuses to join other factions in disarming until the UN verifies that all Vietnamese troops have left Cambodia.

The Vietnamese invaded in late 1978 to oust the Khmer Rouge and install a sympathetic government. But Hanoi says its last soldiers left in 1989.



OPPOSITION STRIKE CALL DISRUPTS BUSINESS IN INDIA

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Bombay, the office of the chief minister was ransacked by political activists who gatecrashed the state headquarters. In Bihar, BJP leaders alleged that police used force to disrupt peaceful processions. The strike is part of a BJP attempt to increase its support among farmers in a party made up mostly of traders.

Thailand moves to cut power of military

THE CABINET of Mr Chuan Leekpai, the Thai prime minister elected in September in the aftermath of a bloody confrontation between the army and pro-democracy forces, yesterday revoked laws giving the military sweeping powers, Reuter reports from Bangkok.

"From now on, for all military operations that deal with civilian or political rallies, the armed forces must seek approval from the cabinet," Major-General Sombat Rodphong, the deputy defence minister, told reporters.

The Internal Security Act was promulgated in 1978 after a coup. It empowered the army forces chief to mobilise troops and order military operations throughout the country.

When mass protests erupted in May against the military's domination of politics, military chiefs used the law to crush demonstrations. Dozens of people were killed and hundreds wounded.

General Suchinda Krapruek, the unselected prime minister and leader of a 1991 coup, was forced to resign in disgrace.

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They have looked to immigration as the way to bolster the Jewish majority.

Ironically, the latest fall in the Jewish birthrate was attributed to very low birthrates among the immigrants, partly because of a high proportion of the elderly among the newcomers.

Demographics are an integral part of the Arab-Israeli dispute. Israeli governments have long feared that the proportion of Arabs in the popu-

lation would rise to levels that would threaten the Jewish character of the state.

They have looked to immigration as the way to bolster the Jewish majority.

Ironically, the latest fall in the Jewish birthrate was attributed to very low birthrates among the immigrants, partly because of a high proportion of the elderly among the newcomers.

At present there is a 60 to 65 per cent Moslem majority. This likelihood is a factor behind the Labour-led government's willingness to cede most of

the West Bank and Gaza to the Palestinians.

Within pre-1967 Israel, recent immigration has made former Soviet citizens the biggest ethnic group, overtaking those of Moroccan origin.

This, too, may have a political effect as support from recent immigrants was a big factor in Labour's June election victory over the hard-line Likud party, which draws much of its support from North African communities.

with the province, are investing in processing industries, they have not targeted infrastructure. Such projects are probably seen as too risky because of Taiwan's continuing rift with China and the lack of investor protection agreements between the two sides.

Possibly the most ambitious project being considered is a "bullet train" from Xiamen to the provincial capital Fuzhou. Japan's Iwakura Trust is conducting a feasibility study on the 520km project. If built, it would reduce travel time between the two cities to one hour. At present it takes six and a half hours by car along unpredictable roads.

Hong Kong investors have taken a 30 per cent stake in a 1.2m KW coal-fired power station in the city's port.

Earlier this year a Chinese Malaysian investor exchanged contracts to build a 40 km highway from Xiamen to the inland city of Zhangzhou, which would greatly improve communications away from the coast. But the investor is now investigating by Hong Kong securities officials, and the project is in doubt.

Western observers say Fujian's slower economic growth means it does not yet share Guangdong's power shortage problems but in other respects it is lagging behind. What Fujian needs, they say, is a large-scale infrastructure investment like that made by Mr Gordon Wu with his "super highway" north from Shenzhen. As construction continues at Haicang, Xiamen officials are left to wonder if, and when, Mr Wang is their man.

keep pace with double digit economic growth.

Xiamen's port is operating above capacity. Some foreign companies now send goods by land to Hong Kong, even though it costs about 30 per cent more.

Roads inland and up the coast are often poor and so choked that progress is very slow. Due to the influx of foreign businessmen seeking cheap land and labour, flights to Hong Kong are booked months in advance and long distance telephone lines are engaged by mid afternoon.

Xiamen's port is being expanded and by the end of next year capacity will increase to 9.5m tonnes from 6m tonnes. Following growth in container trade, which expanded 6 per cent last year, capacity is set to quadruple to 40,000 containers a year.

But these improvements barely seem able to keep pace with demand. Once the port is improved, road traffic will again switch back to using con-

tainers. Mr Li said as soon as new phone lines are installed they are overloaded.

Most of the money for these projects has been provided by the central and local governments, although the port expansion has been partly financed by a \$36m long term, low-interest World Bank loan. Kuwait provided \$18m of low-interest loans towards the airport and Japanese government loans have helped buy telecommunication equipment.

But central government funding is becoming more difficult to obtain, mainly because Beijing's beltling out of loss-making state industries has led to a budget deficit.

Xiamen is also having to compete for funding and low-interest loans with other coastal areas, especially the Pudong development in Shanghai.

Xiamen officials said they will increasingly have to seek new sources of funds. Follow-

ing the example set by Guangdong, where Hong Kong businesses have built roads and power stations, Fujian is also now courting foreign investors for infrastructure projects.

So far the results have been small in comparison with Guangdong, but are encouraging nonetheless. Fujian's draw-back is that although Taiwanese investors, who have become the first foreigner to invest in Chinese port owner

ship, rather than management, with a 80 per cent stake in a Rmb200m berth in the city's port.

Despite the activity, Haicang may become famous as a planner's folly. Designed to attract foreign petrochemical companies, none have yet arrived.

China's ethylene city waits for investors and infrastructure

Angus Foster, recently in Xiamen, examines planning and funding shortfalls at Haicang's ambitious development project

HALF an hour's drive from China's special economic zone of Xiamen City is one of the largest infrastructure developments on the mainland's eastern seaboard.

Haicang, which planners say will cost Rmb50bn (£578m) to complete, is being hailed as China's "ethylene city", with plans for deep-water berths to unload oil and for factories to convert it into a host of downstream plastics and chemicals.

The first apartment blocks are finished, mainly to house farmers dislodged by site flattening. New roads are nearly ready to be tarmaced, and will relieve the existing dusty track, which groans under the weight of construction vehicles and residents taking produce to market.

Despite the activity, Haicang may become famous as a planner's folly. Designed to attract foreign petrochemical companies, none have yet arrived.

Mr Wang Yung-ching, the chairman of Formosa, Taiwan's largest plastics company, announced he would build a naphtha cracker in Haicang, China, and some foreign observers, assumed much of Taiwan's downstream plastics industry would follow.

But Mr Wang was blocked by political pressure from Taiwan's government. There are now rumours he is looking elsewhere in China.

Mr Xie Tingmu, a Haicang official, said foreign investors will come, but only when the infrastructure is ready. "Haicang is an objective necessity. It will continue with or without foreign investors," he said.

Whatever Haicang's fate, it neatly illustrates the difficulties faced by China in co-ordinating rapid economic coastal growth with its infrastructure. While Haicang runs before it can walk, the area's ports, roads and telecommunications limp along behind, unable to

keep pace with double digit economic growth.

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deal for
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Loyalty of the cabinet may prove essential for PM

By Philip Stephens,
Political Editor

MR JOHN MAJOR must win. A victory over his party's Eurosceptics will not in itself restore the authority of his government but it is an essential precondition.

That much was agreed by the prime minister's friends and enemies at Westminster on the eve of today's vote. If he loses, his colleagues will urge him to soldier on. But loyalty is not an adequate substitute for the widespread conviction that his government's authority would be fatally undermined. The Eurosceptics deny it publicly, but acknowledge

privately that they are ready to wreck Mr Major's premiership. Ironically, the actual vote has no legal significance. It was promised by Mr Major after the Danish referendum - a device to placate Tory Eurosceptics before Labour had swapped its conversion to Europeanism for the more familiar politics of opportunism.

The motion for debate calls simply for the MPs to give the go-ahead for consideration in its detailed committee stage of the European Communities (Amendment) Bill. Labour's amendment says that it should be delayed until after the Edinburgh summit. But the legisla-

tion has passed its second reading, so, win or lose today, Mr Major could technically press ahead whenever he wished.

Defeat would deprive him of moral authority. In politics, that is far more important than legal niceties. He would no longer be in charge of his party. His foreign policy would lie in ruins alongside the economic policy that perished on "Black Wednesday". At best, the prime minister could hope to bring the Maastricht bill back after next month's summit. More practically, it is hard to see how the process could resume until next year.

Downing Street has retreated warily from the suggestion that defeat would prompt a general election. It is true that each and every one of Mr Major's cabinet signed up to the strategy behind today's debate, some albeit reluctantly. But it has been impossible to find one of them who believes that losing today would be sufficient cause to issue an open invitation to Mr John Smith to win an election.

Mr Major's own position is more difficult. In private as well as public, he has made clear that Maastricht is about both Britain's place in Europe and his personal authority. He has suggested that the rejection of the treaty would be an historic mistake comparable

to Britain's decision not to sign the Treaty of Rome. He regards the struggle as a fight for the soul of the Conservative party. He has said that if it is not willing to trust him to defend Britain's self-interest in Europe then it had better find someone else.

The prime minister has made the direct link between Europe and the economy. His economic strategy was destroyed by sterling's ignominious exit from the European exchange rate mechanism. The new emphasis on recovery, based on temporary indifference to the level of the exchange rate and further cuts in interest rates depends for its success on

a restoration of political confidence.

So if his party decides that it is ungovernable, Mr Major might stand down. There will be no direct pressure to do so from his colleagues. Mr Kenneth Clarke, the most powerful and one of the most pro-European member of the prime minister's cabinet, is his most obvious successor, but he would not wield the dagger. The Eurosceptics and their Thatcherite colleagues have no credible candidate of their own.

If Mr Major wins, he will have the chance to salvage his government. It will not be easy. The economic outlook

remains bleak, the Euro-sceptics promise trench warfare when the Maastricht bill returns, the council tax is beginning to look like an unexploded bomb. This week's cabinet sessions underline the difficulties the government will face in meeting its £24.5bn public spending target.

One senior minister at the centre of the storm confessed recently that it was "madness" to stick to a figure agreed when all were convinced that economic recovery was under way. But like DM2.95 before it, it had become a totem from which the government could not budge. Creative accounting will ease some pressure, but

THE OPTIONS

MPs will vote twice at the end of the debate.

First on the Labour amendment then on the government motion.

If the amendment were carried, the government motion would be dead and MPs would effectively be asked to vote again on the Labour amendment. This calls for the return of the Maastricht bill to be delayed till after December's European summit in Edinburgh.

A Yes vote on the Labour amendment by 324 MPs or fewer, depending on the number of abstentions, would carry it.

Tory rebels have a number of tactical voting possibilities. They might opt collectively to support the Labour amendment in the first vote. If the amendment were then carried, they could logically support the amended government motion in the second.

If the Labour amendment fails, with or without their support, then hard-line rebels would probably vote against the original government motion, which gives a green light for the Maastricht bill. That represents the rebels' best chance to stymie the process. Soft Tory rebels would probably abstain.

The situation is further complicated since a few Tory MPs have made clear that they will not back the Labour amendment even if they subsequently oppose the government motion. Some or all Ulster Unionists might act the same way. This suggests Labour's amendment could fall by a misleadingly wide margin.

THE FACTS

THE GOVERNMENT wants its motion carried in order to strengthen Mr John Major's negotiating position at December's European summit in Edinburgh.

Cabinet ministers warn wavering colleagues *sotto voce* that the prime minister's credibility in Europe may be at stake. Mr Major warns of the loss of inward investment and of a collapse in economic confidence in the UK if Maastricht's ratification is hindered.

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Businesses back Major over links with Europe

By Michael Cassell,
Business Correspondent

IF BRITAIN'S biggest companies had a vote in the Commons tonight, the endorsement of Mr John Major's pro-Maastricht motion would be beyond question.

Although some of them have reservations about aspects of the treaty and look to the Edinburgh summit for clarification, any doubts are overcome by what is seen as the need for Britain to be in the mainstream of European political and economic development.

Judging by the reaction of more than 50 of Britain's largest corporations, the blueprint for continuing development enshrined in the Maastricht treaty is not a cause for wild enthusiasm.

But the consequences of

THE GOVERNMENT MOTION:

"That this House notes that the European Communities (Amendment) Bill received a majority of 244 at its second reading and was committed to a committee of the whole House.

Acknowledges that the House was promised a debate prior to the committee stage.

Notes that the Danish Government's intentions have not been clarified. Recalls the Lisbon Council's commitment to subsidiarity, the Birmingham Council's agreement on a framework for decisions to implement that principle and the practical steps already taken to achieve it.

Recognises that the UK should play a leading role in

the development of the European Community to achieve a free market Europe open to accession by other European democracies, thereby promoting employment, prosperity and investment into the UK.

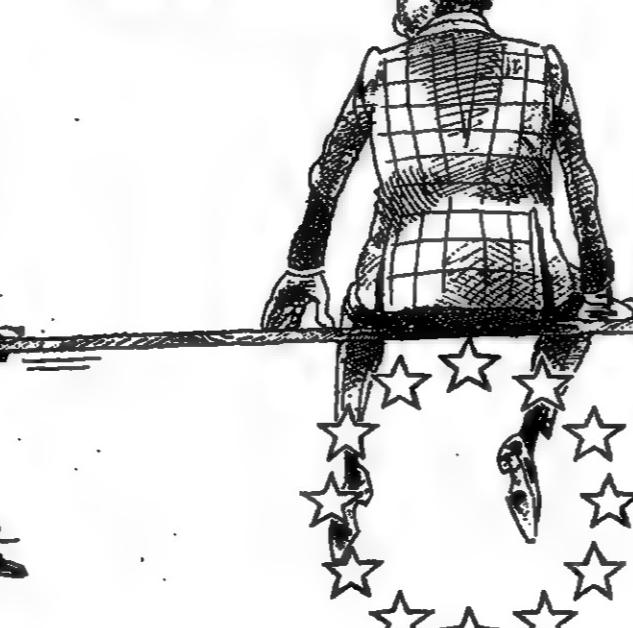
And invites Her Majesty's Government to proceed with the bill in order that the House should consider its provisions in further detail."

MR RICHARD RYDER, the government's chief whip, has presided over a concerted lobbying operation by ministers as the government has sought to head off the biggest uprising by Tory MPs since Mr Major became prime minister. Some meetings have been made public, other cajoling and arm-twisting operations have been kept behind the scenes.

THE LABOUR AMENDMENT: "That this House notes that the European Communities (Amendment) Bill received a majority of 244 at its second reading and was committed to a committee of the whole House, recalls the conditions relating to the Danish position and to subsidiarity laid down by the Prime Minister in the



THE COMMONS SEESAW



To the left John Major relies on Paddy Ashdown's Liberal Democrats. To the right John Smith seeks the extra weight of the hard-line Eurosceptics such as Michael Spicer. The outcome rests with wavers such as Kenneth Baker, and possibly the Ulster Unionists

In the balance: how MPs line up on Maastricht

FOR
Liberal Democrats
Ulster Popular Unionist Party
Conservative (with the possible rebels)
Crossbenches (including those who voted against the government to cover the Speaker and the lone dissenter who did not vote in favour of Maastricht)

THE POTENTIAL TORY REBELLION
The wavers could vote for, against or abstain. Soft rebels may abstain or vote against.
Hardliners likely to vote against.
Others likely to vote against:
Ulster Unionist Party

AGAINST
Labour (1 may abstain)
Plaid Cymru/Scottish Nationalists
SDLP
Democratic Unionist Party
Liberal Democrat

AGAIST
Labour (1 may abstain)
Plaid Cymru/Scottish Nationalists
SDLP
Democratic Unionist Party
Liberal Democrat

THE HARD-LINE REBELS vary from the long-standing opponents of the EC to those who believe, like former prime minister Baroness Thatcher, that Maastricht is a treaty too far, commits Britain to a federal destination and has to be blocked.

What unites them is a determination not to be swayed by government lobbying. They put defeat of Maastricht as a higher priority than saving Mr Major.

THE SOFT REBELS are more easily persuadable about Maastricht's contents and susceptible to assurances from Cabinet ministers that it does not, for instance, commit Britain to an early return to the ERM. Their instinct is to put off ratification on Maastricht - arguing that, far from weakening Mr Major's hand at Edinburgh - it will actually persuade other European countries that there is a British, as well as Danish "problem".

THE LIBERAL DEMOCRATS argue that the future of Europe should be above domestic politics and will back the government motion. They join ministers in warning of the economic consequences of the government's motion being defeated. They also reject Labour's call for a delay before Maastricht is considered by the House of Commons. Maastricht is considered by MPs. But Mr Nick Harvey, Liberal Democrat MP for Devon North, is expected to vote against the government.

THE OTHERS: Of the 24 MPs from the smaller parties, the nine Ulster Unionist MPs oppose Maastricht but may yet abstain. The three Democratic Unionist party MPs are also likely to vote against the government, as are the four MPs of Northern Ireland's Social Democratic and Labour party, the three Scottish Nationalist party and four Plaid Cymru MPs. The lone Ulster Popular Unionist party MP is likely to support the government.

THE FACTS

THE TORY LOYALISTS remain the largest part of the Conservative party. Those who have few qualms about Maastricht, or welcome it, are likely to be joined by opponents who will nevertheless vote with government.

Some of the latter have been persuaded by appeals to loyalty. Others - including some junior ministers and parliamentary private secretaries - will decide that today is the wrong time to rebel.

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THE LABOUR says it backs closer European union but argues that today's debate is about confidence in Mr John Major. The Labour leadership feels its job is to oppose the government, whatever its own thinking and to exploit opportunities to weaken or embarrass ministers. More practically, with numerous opponents to Maastricht within Labour's ranks, a decision to oppose the government is the easiest way to ensure the party is united.

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THE TRANSITIONAL PROVISIONS include the setting up of a European Monetary Institute to strengthen monetary co-operation and facilitate the use of the Ecu; and progress by the member states towards low inflation, stable exchange rates and low budget deficits, as the "convergence criteria" for the basis of economic and monetary union.

The UK has secured an "opt-out" from the final stage of economic and monetary union, but the treaty language makes clear that all member states, whether or not they are likely to be included in the single currency, are expected to work towards meeting the convergence criteria.

Other changes to the treaties themselves extend the Community's policy range in some areas and give the Community a new role in others: such as industrial policy, research and technological development and trans-European transport and telecommunications networks.

It extends the Community's role in environmental policy and paves the way for it to have a say in civil protection, energy and tourism.

Separately from the amendments to earlier treaties, the Maastricht agreement provides for intergovernmental co-operation in foreign and home affairs.

On foreign and security policy, it is the Council of Ministers that will decide what should be covered in a common policy; although the Commission will be "fully associated" with the policy.

Most foreign and security policy decisions will have to be taken unanimously, but some decisions about implementation will be taken by qualified majority voting. The Western European Union, the European element of Nato, is given a prominent role in the defence implications of the foreign policy.

Additional reporting by Michael Nakamoto, Cathy Milton, John Griffiths, Philip Rawstone, Richard Evans and Richard Denkin.

The most significant declaration - and the area of the other UK opt-out - is that on social policy. The UK will be unable to take part in the discussions about improved working conditions and social protection, but will not have to bear the costs of those policies' being implemented.

Of the other provisions, the most controversial at Westminster is the setting up of a "cohesion fund" to help less developed countries in the Community.

Beyond the changes themselves, the language of Maastricht is itself an issue at Westminster. In particular, its references to marking a new stage in creating "an ever closer union" and its establishment of "citizenship of the Union" will doubtless be raised today whenever the government argues that the treaty is a turning point away from European centralisation.

BUSINESS OPINION

BRITISH CHAMBERS OF COMMERCE: want Yes vote to help end the damaging decline in business confidence. Richard Brown, British Chambers director of policy, said: "Uncertainty has proved unsettling to the extent that even exporters have not taken advantage of the devaluation of sterling and confidence levels are at their nadir. The vote must be a step towards ending that uncertainty."

"Two-speed Europe has only two gears: forward and reverse. Ratification of the treaty will, on balance, be supremely beneficial". Failure to ratify, Mr Brown said, will leave Europe without a clear long-term strategy for economic and political stability.

ENGINEERING EMPLOYERS FEDERATION: is looking for "a clear Yes" tonight, underpinning a firm commitment to Europe. Mr Neil Johnson, federation director-general, said the UK, which last year sent 63 per cent of its engineering exports to the rest of Europe - "simply cannot afford to send the wrong signals to our European partners."

"Maastricht may have its shortcomings but they pale into insignificance compared with the problems we could face if we reject it. Being temporarily outside the ERM is one thing; being permanently outside the mainstream of the Community is altogether something more serious."

The UK should develop Maastricht, not reject it.

BUILDING EMPLOYERS CONFEDERATION: believes a vote rejecting the government motion would inflict incalculable harm on Britain and provoke a political crisis further damaging confidence, according to Sir Brian Hill, its president.

Sir Brian said a No vote would mean Britain was "putting its head in the sand" when it needed to play an active part in the development of Europe.

"It is vitally important for industry that urgent decisions are taken which will set the British economy on course for growth," he said.

With construction facing its worst recession since the 1930s, further political upheaval must be avoided, he added.

INSTITUTE OF DIRECTORS: today's vote is a constitutional oddity and an unnecessary distraction from detailed debate on Maastricht.

The IoD queries the government's urgency to ratify, given the recent disarray in the exchange rate mechanism, which is central to the Maastricht programme. It views the debate more as a battle for survival by Mr John Major, and it believes he has stuck his head above the parapet unnecessarily.

Mrs Ann Robinson, head of the IoD policy unit, says: "We do not need this debate. It has had its second reading and should proceed to the committee stage, where all its imperfections and ambiguities can be properly examined."

SOCIETY OF MOTOR MANUFACTURERS AND TRADERS: warned Tory MPs that the re-emergence of the UK as a successful car manufacturing nation would be seriously at risk if the government was defeated tonight.

The optimistic medium-term outlook for UK car producers, according to Sir Hal Miller, chief executive of the SMMT, "would be undone should we be faced with a two-speed Europe or the break-up of the single market".

Urging Tory MPs "not to put Britain into Europe's slow lane", the SMMT warned that EC competitors would seek "any excuses to prevent UK car exports by Japanese car manufacturers operating in Britain".

CONFEDERATION OF BRITISH INDUSTRY: director-general Mr Howard Davies said ratification of Maastricht was vital to Britain's national interests and for a revival of economic confidence.

Failure to back the treaty would leave Britain's EC partners to resurrect it or to construct something like it. "The government will need to make some difficult decisions in the coming months if we are to right the balance in our economy and secure recovery," Mr Davies said.

"Without the authority it will gain from completing the ratification process, it will be unable to make those tough decisions stick, with damaging consequences for the nation as a whole".

NEWS: UK

Cabinet split in public spending row

By Alison Smith,
Philip Stephens and
Catharine Milton

THE OUTLINE package of economic measures to be announced in next week's autumn statement was agreed by Mr John Major yesterday as cabinet battles over 1993's £244.5bn public spending total looked set to continue right up to the weekend.

After a meeting of almost two hours yesterday morning, ministers said a cabinet struggle over public sector pay remained unresolved, with some ministers still pressing for a total freeze rather than a 2 per cent ceiling, to free more resources for capital programmes.

A further cabinet meeting tomorrow is likely to be given an indication of the economic measures in the autumn statement, including changes in the rules on private sector financing of capital projects.

Plans by EDX, the cabinet committee on public spending, to impose deep cuts on the defence budget rate into strong opposition from Mr Malcolm Rifkind, the defence secretary.

Mr Rifkind is said to have warned that thousands of jobs would be lost. The future of some defence-dependent companies might also be threatened.

Others arguing strongly for increased allocations were Mrs Virginia Bottomley, the health secretary, and Mrs Gillian Shephard, the employment secretary.

Unemployment and the pay of public sector workers were two of the central concerns raised with Mr Norman Lamont, chancellor of the exchequer, in a meeting with nine representatives from the Trades Union Congress.

After the discussion — the first bilateral meeting between the chancellor and the TUC since the early 1980s — Mr Norman Willis, general secretary of the TUC, said union leaders told Mr Lamont that things were "awful out there".

In the 80-minute meeting, the union leaders presented their plan for economic recovery, and told Mr Lamont it would be "morally unacceptable" for low-paid workers to be hit by a pay freeze because of the problems over the economy.

Matrix chief helped MI6, court told

By John Mason

THE MANAGING director of Matrix Churchill, the Coventry-based machine-tool maker, passed information about eastern European affairs to MI6 for more than 10 years before he began spying on Iraq, an Old Bailey jury heard yesterday.

Mr Paul Henderson was also praised by his MI6 controller for his bravery in gathering intelligence on Saddam Hussein's regime, the court heard.

Mr Henderson is one of three former Matrix Churchill directors who deny breaching export controls by pretending that machine tools exported to Iraq in 1987 and 1988 were for civil, not military, purposes.

His MI6 field controller, giving evidence from behind a screen, confirmed that Mr Henderson had worked for MI6 from the early 1970s until 1983, giving information on commercial contracts behind the Iron Curtain. He had been "recruited" for this work between 1986 and 1988.

The officer said Mr Henderson had frequently visited Iraq and gathered intelligence knowing Saddam Hussein's reputation for ruthlessness and that foreign agents were particular targets of the regime.

Mr Henderson had done this when his business was under various pressures. "There are very few people who would take such risks and take them

Insurer calls for industry glasnost

IT IS almost an apostasy for the life insurance industry to acknowledge merit in the growing chorus of public complaints about its products.

Yet, Mr Mick Newmarch, chairman of Britain's largest life insurance company, Prudential, has done just that in a hard-hitting speech aimed at setting a new agenda for the industry.

Mr Newmarch singled out disclosure: what should consumers know about a life insurance product before they buy it? This question has been at the heart of probably the greatest onslaught of bad press the industry has ever seen.

The life industry has been fighting a rearguard action for the two years to stave off disclosure. The information which is wanted ranges from how much commission a sales agent earns to the number of years needed to earn a 100 per cent refund of premiums paid on an endowment policy cancelled before maturity — information the public wants to get its hands on. This rearguard action has given weight to claims that the industry has something to hide.

Mr Newmarch said the industry had compounded the problem by insisting that critics do not know what they are talking about. Claims that criticism by the Office of Fair Trading was ill-informed were wrong. "We should consider that maybe it is we who do not understand the fair trading



Keeping pace with changing demand, Mick Newmarch yesterday

environment," he said.

Resistance to better disclosure had added to public scepticism about the merits of life insurance — a scepticism that could be a factor in the recent decline in sales of life and pension products.

Mr Newmarch's greatest turn-round was to suggest the Office of Fair Trading was the appropriate body for setting a disclosure regime, and that its concerns were legitimate.

"Either it is possible to persuade the OFT and the most professionally competent media commentators that the current level of criticism of life industry products and sales practices is unjustified; or (if not) we must take on board the message that some of our products and our methods of presenting them have not kept pace with the changing expectations of the public," Mr Newmarch said.

Privately, Mr Newmarch makes no secret of his view that in seeking a tougher disclosure regime, he expects the Pru to benefit. "Over the past year or two, life insurance has become a pejorative term," he said. Better disclosure would show the Pru off to its best advantage and shake some of its competitors out of the business altogether.

Mr Newmarch suggested that instead of allowing the Securities and Investments Board to negotiate a disclosure regime acceptable to the OFT, the insurance industry should open a dialogue directly with it and seek OFT endorsement of the industry and its practices.

Under current rules, if the OFT finds the SIB's life insurance disclosure regime unsatisfactory, it is up to the Treasury to direct the SIB to draft a new one. The last time the OFT turned down an SIB-designed disclosure regime in 1988, it was the Department of Trade and Industry that ordered it back to the drawing board.

Treasury sources have made little secret for their distaste of the life industry and it may turn out to be a far less sympathetic regulator than the DTI.

Mr Newmarch said the DTI already had the power to remove the directors of life companies in its powers of prudential supervision and that could be extended to the sales and marketing areas as well.

Norma Cohen

Britain in brief



House prices fall by 2.7% in October

House prices fell by 2.7 per cent last month, the biggest monthly fall for two years, according to the Nationwide building society.

The drop in house prices is likely to increase pressure on the government to come up with a package to help the housing market in the Autumn Statement on November 11. The drop is the fifth consecutive monthly fall and follows a 1.4 per cent decline in September. The larger Halifax house-price index showed a much higher September fall of 3.1 per cent, but the month was seen as untypical because of the end of the stamp duty relief period in August.

Challenge to public pay deal

The government's plans to hold down public sector pay have been directly challenged with the announcement of a 4.9 per cent pay increase for fire-fighters.

The increase was made under a pay formula which equates the earnings of the 42,000 fire-fighters retrospectively to those of the upper quartile of adult male manual workers.

In April this year, the government's recent New Earnings Survey but the formula projects this figure forward to November to take account of the most recent pay increases.

The Local Government Management Board, which negotiates on behalf of local authorities, described the 12 months deal as the last of the year's public sector pay round.

Strike to hit City services

Local government workers will strike today to join a rally in London in protest at cuts in services and jobs in the capital. Services could be disrupted by the strike in several boroughs, including Ealing, Hillingdon, Islington, Camden and Greenwich.

Car crime falls 2.6%

Car crime has slowed by 2.6 per cent, reverting a three-year rising trend, government officials said. The first three months covered by Car Crime Prevention Year, April to June 1992, showed falling car crime in almost half of all police-force areas in England and Wales.

Policy pledge on competition

The government has reaffirmed its commitment to the promotion of competition as the best weapon against industrial decline.

Mr Neil Hamilton, corporate affairs minister, said the government saw competition "as the spur to increased efficiency and innovation".

Mr Hamilton stressed that when the EC merger regulation came up for review next year, the government would want to test any proposals for widening its scope against the UK's original objectives for the regulation — a firm competition base and a focus on cross-border deals with implications for the EC.

CBI sees less optimism

Optimism among small firms has tumbled in the past four months, according to a Confederation of British Industry report. The report mirrors the falling production, weakening

Central bank's official reserves fall by £2bn

By Emma Tucker,
Economics Staff

THE BANK OF ENGLAND'S underlying official reserves fell by £2bn last month, a higher than expected fall, but one which threw little light on the Bank's intervention to prop up sterling in September.

The drop followed September's record fall of £4.4bn but together the two figures amount to only a part of the \$15-£20bn currency reserves allegedly spent by the Bank shortly before the pound's devaluation on September 16.

The net final fall of \$339m was smaller than the

underlying fall because the Bank was able to draw on \$3bn of the special borrowing of up to £10bn of foreign currencies arranged at the beginning of September to boost the pound.

Overall reserves were also boosted by \$446m of Ecu Treasury bill proceeds. How much the Bank spent to keep sterling in Europe's exchange rate mechanism may not be known for months. In the ERM it was possible for the Bank to disguise intervention by borrowing from European central banks; the borrowings did not have to be repaid for up to nine months.

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TURKISH AIRLINES

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MANAGEMENT

In January 1990, a group of 15 senior managers from BHS apprehensively assembled in a hotel in Newbury to discuss the future prospects for the ailing UK retailing group.

The mood was subdued, tense and heavy with anticipation. The company's trading background had sharply worsened over the past few weeks as the recession had begun to grip. The arrival of an enigmatic American chief executive two months previously had excited a flurry of speculation. And a frightful gale, which buffeted the hotel, knocking out its electricity supply, heightened the sense of crisis as the group huddled around an open fire to review the company's performance.

"We just sat around that fire and talked and talked and talked for three days. We discovered very few strengths and lots of weaknesses," recalls one participant.

BHS's past mistakes were dispassionately dissected. Its competitive position was analysed and a forthright management consultant's report was kicked around in a free-for-all discussion.

Out of the talk was born a simple 52-word mission statement that was to serve as a blueprint for a series of whirlwind changes that were to transform the group over the next two years.

The BHS mission is to be the first choice store for dressing the modern woman and family. We are committed to service, quality, harmony, innovation and excitement in all that we do. We will succeed by being a focused organisation in dynamic partnership with our customers, suppliers and each one of us," the statement ran.

When the new chief executive, David Dworkin, joined the company he knew he had to act fast to reverse the sense of drift. "We had to superimpose some vision on the business very quickly. We also had to streamline it. There was too much noise and too many layers," he says.

Dworkin says the company was a staid, male-dominated hierarchy

where head office staff only met the directors when they were invited to do so. At lunch time staff were strictly segregated into different dining rooms. BHS's head office contained 1,041 people while similar-sized retailers had half that number.

Dworkin promised a refreshing new informality. BHS staff still recall the shock of attending meetings when Dworkin strolled in wearing a T-shirt, cycling shorts and bare feet, eating a pot of yoghurt.

To simplify and focus the structure of the business, Dworkin launched a twin-track attack to effect change: first, by taking out several management layers, reducing costs by £10m; and second, by introducing incentives for the talent remaining in the business and recruiting fresh thinkers from outside. People were to become the company's greatest source of competitive advantage.

In all, 900 head office and store managers were dismissed, including 10 of the 15 managers who attended the Newbury meeting. About half the 130 store managers were replaced, along with 60 per cent of buyers and merchandisers, and all but two of the 20 most senior line managers.

The main criterion for deciding whether to retain people came from their perceived flexibility to accept change. Dworkin says he was looking for "a sensitivity and a sense of looking at the world anew. We needed an openness and a religious commitment to the view that things could be done better."

Dworkin says some mistakes were undoubtedly made but is unre-



Steve Bedford with staff at the BHS Oxford Street store; he has launched a scheme to scrutinise every group activity

pentant at the scale of the purge. "I would argue that it did not destroy morale. It might have made a lot of people unhappy but my role is not to be sensitive to shareholders and give them a productive team. The new team now has extremely high morale," he argues.

Given the staggering turnover of staff, it is a wonder to an outsider how the company continued to

function at all. Yet while this "creative destruction" was being implemented, a simultaneous thrust allowing new ideas and people to emerge was also appearing. An action programme, headed by Steve Bedford, the human resources director, known as Activity Value Analysis (AVA) was launched to scrutinise and improve every group activity.

Bedford tirelessly explained the

company's mission statement to managers at a series of seminars and they, in turn, discussed with their staff how it could be achieved.

Twelve individual "change agents" took a prominent role in stimulating this participative process. "We put these people together from different levels and different functions to be the leaders of change. They trained and energised everyone else. We received more

than 5,000 ideas on how to improve the business," says Bedford.

As a result, old ways of running the business were updated. New performance targets were devised and successful staff were given bonus payments.

This change process cascaded through the company embracing every function and department. At the store level, layers of back office managers were stripped out and the proportion of staff on the sales floor increased from 60 per cent to 80 per cent.

As one example, Mark Bowland, store manager at the BHS store in the Metro Centre in Gateshead, says he cut the number of managers from 23 to 11. But the obverse side of this painful process was that it devolved greater responsibility both to the remaining managers and increasingly to the shop floor associates, who were encouraged to exercise greater individual initiative.

The whole process attempted to bring the management effort towards supporting ideas from the front-line staff. "At the end of the day we are people who take the money," says Bowland.

This "unfreezing" process was accompanied by extensive training programmes. Shop floor staff, including part-timers, were encouraged to take the retail exams for the National Council of Vocational Qualifications. For the first time, BHS devoted more of its training budget to its 15,000 shop associates than to its head office staff. "I think the greatest respect you can pay to anybody is to want to invest in them," says Bedford.

But training also yielded cost ben-

efits by reducing substantially the high levels of staff turnover. It also meant that sales associates could increasingly assume the functions of junior managers.

Yet in spite of all these improvements, it is arguable that BHS has, as yet, only won the easy victories. The dramatic gestures and changes have been made. Now comes the infinitely harder process of establishing a "learning organisation" whereby continuous daily improvements can be made.

The company has also to avoid the danger simply of introducing a new orthodoxy that will itself ossify. "Because we challenged every aspect of what we did, we made people think that everything we did in the past was wrong and everything we were going to do in the future was right. We have to overcome that attitude," says Helena Packshaw, marketing director.

Although sales per square foot are beginning to show impressive improvements they are coming from a low base and still lag a long way behind BHS's main rivals. Based on estimates from Verdict, the retail consultants, BHS's sales per square foot were less than one third of the £536 that Marks and Spencer achieved last year.

Some staff say morale is still fragile as a result of the massive personnel upheaval. One insider at BHS, who does not wish to be named, says: "The company is still run by fear. There was a lot of fib in BHS that had to be cut out but people are still afraid for their jobs. It is not a nice atmosphere."

Some observers suggest that the impetus of change may also dissipate since Dworkin became chief executive of the parent Storehouse group in July and is now helping to push through a similar change process at Mothercare. The doubts remain but Dworkin, at least, is convinced that the company has pushed the reforms far enough to ensure they are sustained. "Change is a mind-set," he says.

The first article on BHS appeared on this page last Wednesday

Managers unite in attempt to raise profile

Andrew Adonis reports on this week's launch of the Institute of Management in Britain

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As Sir Derek Hornby, IM chairman, put it at the launch: "We have a central aim – to develop good management practices. We achieve this by implementing management best body standards through our education programmes and by including business and

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for managers who are unemployed or facing redundancy.

Han College enrolls unemployed managers, or those facing redundancy, on courses at reduced fees to enhance their job prospects and help them reorient themselves.

The IM is marketing hard its "competent manager" programmes. These are self-study packages

leading to a certificate and diploma in management at NVQ levels 4 and 5, available on site in-house basis or through a public programme offered through IM or one of its licensed centres.

At the heart of the programme is a "modular training structure", focused on the application of an individual manager's working

environment. With 103 branches, the institute runs tailored courses for companies and more than 70 short "open" courses on all the main areas of management practice. It has an information centre based at its Derby office.

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BUSINESS AND THE ENVIRONMENT

Scott's clean sheet

As pulp manufacturers gather in London next week to negotiate their annual round of contracts with buyers, many are being asked about their environmental performance for the first time.

Their answers may well be crucial. Scott, the world's largest tissue manufacturer, has decided to exclude suppliers that fail the group's environmental standards, even if they are cheaper than competitors. At stake is the 150,000 tonnes of paper Scott uses in the UK every year. In future, the 700,000 tonnes it consumes in Europe annually will be scrutinised.

Martin Kybert, environmental affairs manager, explains that an assessment of the life-cycle of its products showed the greatest impact could be made in the manufacture of wood pulp.

The company launched a two-year environmental assessment programme of its pulp suppliers. They were asked to provide details of their emissions, including carbon dioxide and sulphur dioxide. Their forestry practices and replanting policies were also considered.

The differences, says Kybert, were startling. In the worst case, one supplier produced 17 times more carbon dioxide than the best supplier.

Scott dropped three of the worst suppliers, which were in North America and Scandinavia, while giving preferential treatment to the best. Those dropped represented 10 per cent of all its suppliers.

"Some of those excluded were really surprised. Nobody had ever asked them before for details of their carbon dioxide emissions," said Kybert. One supplier is investing heavily in new plant and telephoning regularly to report progress.

Kybert says Scott can gain competitive advantage through better environmental performance. Consumers are demanding products that are less damaging to the environment but that do not compromise on quality and value for money.

Paul Abrahams

Mention Jari in Brazilian business circles and people generally raise their eyebrows. As the world's biggest tropical forestry project, Jari is the product of an American shipping magnate's dream to plant trees in the Amazon to produce pulp and paper as well as cultivate rice and raise buffalo.

After 25 years, billions of dollars,

a lot of ridicule and setbacks, Jari

may just be turning into a model

for industrial development and silviculture in tropical rainforests.

The project, now run by a group of Brazilian companies, is the largest employer in the Amazon and this year expects its first net profit. More important, it is defying the established view that poor Amazonian soil would not support large-scale agroforestry.

Arriving at the remote site at the confluence of the Amazon and Jari rivers, it is easy to see why the project was labelled crazy. Accessible only by small aeroplane or slowboat from Belem, 250 miles away, Jari is a bizarre sight.

Skimming over lush forest for more than an hour, the aeroplane lands in Monte Dourado, a neat but somewhat out-of-place company town complete with club, hospital and identical houses with front lawns.

Drive through the jungle and suddenly at the edge of a muddy river in the middle of nowhere arises a gleaming metal pulp mill and power plant. Pines that would look more at home in the Swiss alps grow in sandy fields. In cleared areas herds of bemused water buffalo wander, looking as if they would rather be wallowing in the mud far away.

Nowadays, environmental concerns mean that permission would never be granted for such a project. But back in the late 1960s Brazil's military rulers were eager to "colonise" the Amazon, which makes up 60 per cent of national territory.

Started in 1967, Jari owes its existence to the determination of the late billionaire Daniel K Ludwig, who loved to do things which everyone said were impossible.

Intended as his crowning glory, the scheme to tame the jungle and install a pulp mill, buffalo farm and rice plantation in an area the size of Belgium, was the biggest and crassest of all.

Convinced of an impending world food and fibre shortage, Ludwig sent men all over the world in search of the perfect tree for pulp. He also needed a parcel of land near a deep water harbour in a country with cheap labour.

Undaunted by its remoteness, he settled on Jari, an area of wild jungle populated only by Indians, monkeys and a few rubber-tappers. Inside its 1.6m hectares, Ludwig built a port, railroad, 9,000km of

Christina Lamb explains how a billionaire's tropical dream is starting to pay off after 25 years

A strange case of jungle fever



roads and the town of Monte Dourado from scratch, shipping in people from the northeast and industrialised south.

The first problem came when the seedlings planted on the newly cleared land promptly died. Already 60 when the project began, Ludwig was in a hurry. Rather than experimenting with many species to see which fared best in the poor Amazonian soil, he risked millions on a monoculture of gmelina, a tree native to India and Burma, chosen because it could be harvested for pulp in just six years.

Gmelina was a disaster, succumbing to disease when it finally did grow. In 1973, Ludwig brought in pine trees, planting many thousands of hectares. These, however, grew slowly in the sandy soil and torrential rains. The rice plantation was a dismal failure despite a complicated system of irrigation by dykes.

In 1976, undaunted by such setbacks, Ludwig shipped in a Japanese pulp mill with 200,000 tonnes per year capacity. A wood-fired power plant was also ordered, towed by barges across three oceans and up the Amazon in 87 days.

A year later, eucalyptus was

planted and it is now the main crop, taking up 40 per cent of the 100,000 hectares of planted trees. By this time, Jari had become the focus of Brazilian fears that imperialist foreigners would expropriate the Amazon.

Rumours abounded that it was an American military training camp. Unable to find partners or finance, Ludwig had to abandon plans for a second pulp mill and newsprint plant. Jari was put up for sale in 1980 amid a financial and management crisis.

Ludwig's planned investments of \$300m-\$500m (\$150m-\$200m) had run into billions, while the first year of pulp mill operation in 1979 saw revenues of just \$70m instead of the \$300m he had predicted.

In 1982 Jari was bought for around \$300m by a group of 22 Brazilian companies. With the government providing finance and technology in the form of advisers from Embrapa, the Agricultural Research Institute, the Jari company is now producing 291,000 tonnes of pulp per year, of which 80 per cent is exported. This year it will finally move out of the red.

The turnaround has been mostly due to the new situation on technical concerns. Facing an imminent lack of wood, the new owners decided to increase the diameter of trees, increase plantation size, and cultivate a type of eucalyptus more suitable to local conditions.

Contracted in 1984, Sergio Coutinho, the project's forest adviser, developed a new model. After extensive soil surveys which discovered 23 different soil types, he classified the land depending on how intensely it could stand alteration - low, medium, high or very high - and it is now exploited accordingly. A soil correction programme

was initiated as well as cloning to produce the best tree for each area.

Coutinho has no illusions about the immensity of the task. "Man is by nature a destroyer. The big challenge here has been to develop this large frontier of tropical forest differently."

As a result of his work Jari has shown an incredible increase in productivity. Eucalyptus is now yielding an annual 27.7 cu m/hectare - 110 per cent up on 1982; pine 19.9 - 49 per cent up; and gmelina 22.6 - 18.9 per cent up. These results fly in the face of traditional wisdom that the shallow nature of Amazonian soil would cause productivity to decrease, forcing the land to be abandoned as has happened in agricultural projects all over the forest.

"We expected that with such poor soil, the first rotation would grow but then production would fall. Instead we now have areas on their third and fourth rotation and the yield is rising," Coutinho says. He believes that through forest management combined with adjusting trees to local soil characteristics, average yield could reach 40 cu m/hectare by the end of this decade.

A natural target of attack by green activists, environmental concerns have top priority at Jari. Dismissing the thesis that the forest should be left untouched as "absurdly romantic - the people of the Amazon deserve a decent living too," Coutinho points out that exploited areas account for less than 10 per cent of the total land. Native forest has been left on slopes and around water and in 400m-wide bands between plantations to allow circulation of animals as well as acting as a barrier against the spreading of disease.

Eight 20,000-hectare genetic reserves have been created to serve as fully preserved control samples of areas of different forest types to be cut down for economic activity. Coutinho's team has catalogued more than 628 species of trees, all of which are monitored in situ.

Nevertheless, the right of rows of spindly eucalyptus replacing centuries old Amazonian trees is shocking. But Eduardo Barreto, president of the Jari company, says: "Producing pulp in the Amazon exposes us to fire, but criticism is based on ignorance. We have four hectares of native forest for every one of planted forest. We are protecting biodiversity and proving that it's possible to generate an environmentally friendly and economically sound business in the Amazon."

Ludwig's dream of taming the jungle may not have been realised, nor would anyone cite Jari as the solution to the Amazon's development problem, but after 25 years of hard work and enormous amounts of money at least it is providing an example.

Roll out timber carpet

A US carpet company, Collins and Aikman, has turned the messy business of carpet recycling on its head.

Instead of labouring to separate the components of a carpet, which often include wool, nylon and latex or bitumen and several years of grit, the company has found a way to grind up old carpet and add a catalyst to create a synthetic timber.

The market for recycling carpets is potentially huge. Millions of tonnes of carpets are dumped each year in landfill sites in Europe and North America. Dumping costs up to 75 cents a yard, according to US chemicals company Du Pont. It may not even be an option for much longer. In Germany, for example, proposals are being considered to force manufacturers to take back old carpets.

Recycling has proved impossible. Like unscrambling an egg, it is tough to separate a carpet into its original components.

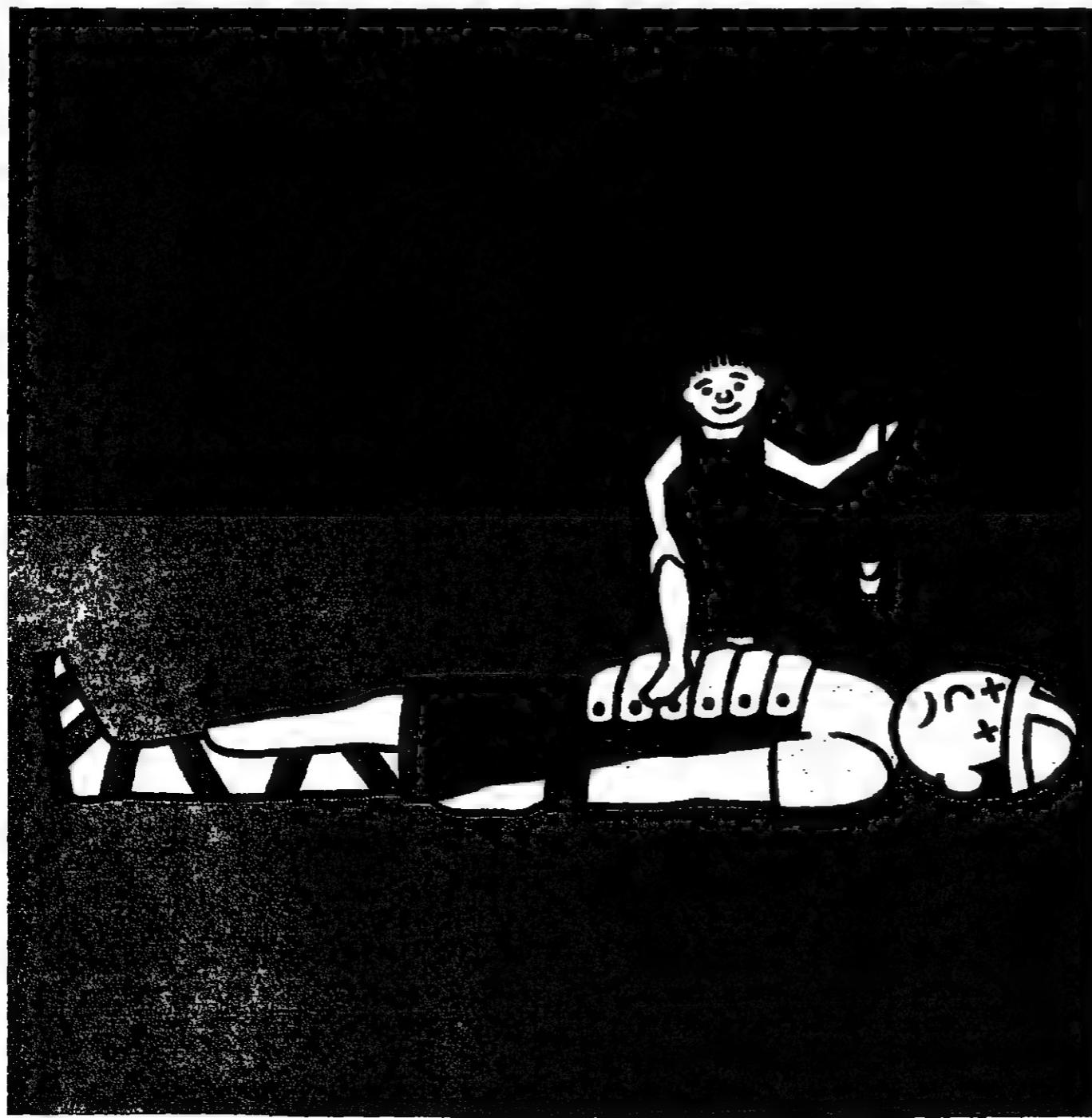
Collins and Aikman's solution is to granulate the carpet, back it and all, and then mix and extrude it with a catalyst. The resulting material can be mixed with other waste plastics before being moulded into a range of products including chairs and tables, marine timber, toothbrush handles and weatherproof flooring. A park bench made from recycled carpet is already on sale in the US at \$240 (£150).

The catch is price. The synthetic wood is two to three times more expensive than timber. But the company argues that buyers of the carpet would save money through not having to pay for incineration or landfill charges, while buyers of the synthetic wood benefit from a material which lasts 15 to 25 years instead of five for treated wood.

The company has spent \$8m on new production equipment at its plant in Dalton, Georgia. "We will recycle any vinyl-backed carpet free of charge," says David Pyles, managing director of international sales at Collins and Aikman. "We'll need all the carpet we can get."

Daniel Green

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LUXEMBOURG

Wednesday November 4 1992

Analysts' predictions of a
decline in banking have not
materialised; Page 3

SMALL WOULD seem to be beneficial for little Luxembourg on the eve of the European single market. The European Community's smallest member is also its most prosperous.

And at a time when ethnic tensions and a distrust of foreigners are on the increase in other parts of Europe, Luxembourg is an oasis of calm, even though nearly a third of its residents and half of its workers are from other countries. The Grand Duchy's remarkable process of integration and acceptance has been assisted by the fact that most of the foreigners are fellow west Europeans and fellow Catholics from Italy and Portugal, and that unemployment is negligible at 1.7 per cent.

As the EC's only land-locked member it has always been forced to rely on trade with the rest of the Twelve: in a single European market of 360m consumers, Luxembourg and its population of 400,000, representing just 0.1 per cent of the total, will benefit even further from the country's location and its multi-lingual skills.

But being small is usually not an advantage when it comes to wielding power and Luxembourg remains vulnerable to European and world events beyond its control.

Its status as a founding member of the EC in the late 1950s gave it immediate influence out of all proportion to its size — a mere 57km wide and 32km long. In the original Community of the Six, the Grand Duchy had little difficulty in making its voice heard. Nor has it found itself outmanoeuvred or outnumbered since the six became 12. But the EC enlargement to perhaps as many as 18 states threatens to dilute Luxembourg's power.

A test case for the future is the siting of the proposed European central bank. Politicians and financiers say the bank belongs by rights to Luxembourg, because of a 1965 agreement that it should become home to the EC's financial and judicial institutions.

Mr Pierre Werner, the former prime minister, elder statesman and the man whose Wer-

As parts of Europe plunge into economic and political uncertainty, Luxembourg remains an island of calm, its size and flexibility enabling it to stay a step ahead of its neighbours. Can it maintain this position, asks Ronald van de Krof?

Prosperous little oasis

ner Report helped set the EC firmly on the road to monetary union in 1970, and the country's regulatory body, the Institut Monétaire Luxembourgeois, says a bank of this sort would be granted a licence today.

Officials admit that they

cannot claim credit for having foreseen the rise in banking. The reasons for the rapid growth, they say, must be sought in other countries, principally the US, whose tax-rate changes in the 1980s created the Eurocurrency market.

Banks flocked to Luxembourg to take advantage of its lack of stamp duty and withholding tax.

But Luxembourg is being too modest. The country has repeatedly shown that it is capable of moving quickly to exploit a niche market.

Since 1992, the number of banks in Luxembourg has increased fivefold to 182, providing thousands of new jobs, generating a sizable amount of government revenue and making the Grand Duchy a financial centre in its own right, albeit a specialised one focused on niche areas.

The collapse of the Bank of Credit and Commerce International (BCCI), which was legally domiciled in Luxembourg but which carried out the bulk of its activities elsewhere, has not, it seems, had a lasting effect on the Grand Duchy's reputation. BCCI came

magnet for the wealth of Germans, Dutch, French and Belgians, who like to keep their savings in a place which they can reach easily and quickly by car but which is out of bounds to their own countries' tax authorities.

Flushed with the success of this type of private banking, Luxembourg has no intention of sacrificing its banking laws on the altar of European unity and harmonisation. Mr Pierfranco de Vito, managing director of Chase Manhattan Bank in Luxembourg, says: "The government has given clear signals that it would keep Luxembourg's special status alive within the EC."

But Luxembourg can expect to come under further pressure from its EC partners, who would like nothing more than to claw back lost savings.

Although Luxembourg will probably manage to fight sweeping changes for years to come, there is a realisation that the niches which it has been able to exploit because of differences in national laws are bound to dwindle if European integration gathers pace.

For this reason, the new buzz-word in Luxembourg's financial circles is "training". The idea is to refine and boost skills and expertise, so that the country remains attractive, whatever the future of European regulations.

"The advantages which Luxembourg has will be reduced over time. What must remain, however, is a high degree of know-how," says Mr Francois Colling, leader of the Christian Social party in parliament.

"Look at investment funds. Why do we have so many here? It has nothing to do with bank secrecy, but everything to do with specialising in the sector."

Being small, in other words, means being nimble and flexible enough to keep one step ahead of more powerful neighbouring countries. So far, Luxembourg has shown that it is capable of running races with the giants of Europe and beating them over certain distances and in certain categories. The challenge, however, is to repeat the feat not just once, but year after year.



Luxembourg city: small is beautiful for the European Community's only land-locked member

Picture by Glyn Genin



Diversification has helped keep the economy in good shape

Banking takes up steel slack

PARADOXICALLY, the strength of the Luxembourg economy in 1992 is probably best illustrated by the difficulties facing its single biggest employer, the Arbed steel group.

Thanks to a policy of economic diversification pursued since the big steel crisis of the mid-1970s, the economy continues to perform well, in spite of the malaise in steel.

Banking, plastics, rubber and new industries, such as glass production, are clearly helping to compensate for the downturn in the steel market, which is hurting not only Arbed but also steel producers across Europe.

The figures testify to the achievements of diversification. Growth in industrial production held steady at 2 per cent in the 1992 first half, in spite of the slowdown in demand for steel; and overall economic growth for 1992 is forecast to match the 3.7 per cent increase seen in 1991.

Growth in 1993 is projected to be only slightly slower at 3.5 per cent.

Inflation, currently around 3 per cent, has been kept in bounds, defying a two-point rise in value-added tax (VAT) to 15 per cent, carried out to bring Luxembourg more into line with its EC partners.

All in all, Luxembourg can boast that it is one of the few signatories to the Maastricht treaty that already fulfils all five criteria for economic and monetary union.

As a small open economy, however, it remains susceptible to weaknesses imported from the outside, particularly from Germany, its biggest trading partner.

Still, the ease with which

Luxembourg has managed —

so far — to ride out the current steel crisis is a far cry from the country's heavy dependence 20 years ago, on iron and steel which made it acutely vulnerable to the steel business cycle.

"At the peak in 1974, Luxembourg was, in per capita terms, the biggest steel producer in the world ever seen, producing 17 tonnes per head of population per year, against only half a tonne for the US," says Mr Michel Waringo, a director of Banque Générale de Luxembourg.

Since then, Arbed's size has been severely reduced, and the resulting slack in the economy has been taken up by the banking sector. In nearly 20 years since the steel industry shrank, the number of banks has increased fivefold to 192, giving this tiny Luxembourg capital more banks per square metre than any other city in the world.

The number of people employed by the steel industry has dropped sharply to just 8,000, from 28,000 in 1974, while the arrival of scores of new banks in the 1980s has increased employment in the banking sector to 15,000. Overall, services now generate 65 per cent of GDP, with banking alone accounting for 15 per cent, while traditional industry makes up 25 per cent of GDP — a near-reversal of the old ratios.

"It would be dangerous to go below this 25 per cent level," says Mr Georges Schmit, an industry specialist at the economic affairs ministry. "Luxembourg paid a heavy price in the past for relying on one sector, and policy now is aimed at a balanced, diversified economic structure."

Continued on Page 3

PHOTOGRAPH BY GYLGENIN

Luxembourg, where the first European Community institution was set up in 1952 and which has been chosen as the juridical and financial centre of the European Community, is ready to welcome the European Central Bank.

Located in the heart of Europe and easily accessible, the city of Luxembourg is the predestined site for the future European Monetary Institute. Here the fathers of Europe once installed the High Authority of the European Coal and Steel Community as well as the European Court of Justice. Later, the European Investment Bank and the Court of Auditors established in Luxembourg, thus strengthening further the financial vocation of the capital of the Grand Duchy.

Its cosmopolitan character, its political stability and the liberal attitude of its leaders have turned Luxembourg into a banking centre with international renown. And yet, despite this spectacular expansion, Luxembourg has preserved its human touch and beautiful surroundings, offering a quality of life appreciated especially by the many foreigners who have made Luxembourg their second home.

Those who, in 1965, entrusted Luxembourg with the juridical and financial institutions of the EC, had many good reasons to do so. The most important among them has been certainly the efficient working in a neutral and independent environment.

**Apparently, there seems to be some difficulty in choosing the best location for the European Central Bank.
May we suggest the wisest choice ?**

Promotion Board
Luxembourg, site of the European Central Bank
Chaired by Pierre Werner

The European choice

LUXEMBOURG 2

THE TINY Luxembourg stock exchange hopes to evolve into a real centre for the trading of securities, building on its success as a centre for their listing.

The exchange, located in unprepossessing premises above a shopping arcade in the Grand Duchy's capital, has already proved that it is a listing centre to be reckoned with: the bourse is "home" to more than 10,000 securities, most of them international and many denominated in some 20 currencies other than the Luxembourg franc.

Eighty-eight per cent of the world's outstanding Eurobonds are listed in Luxembourg, with the exception of Euro-Mark bonds, which tend to be listed in Germany.

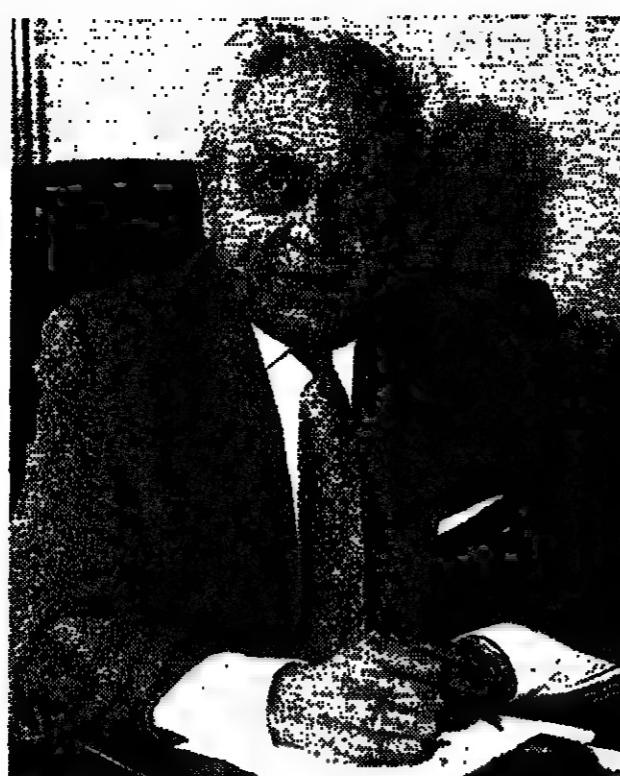
The bourse also lists up to 95 per cent of all the bonds denominated in Ecu, barring the big British and French sovereign issues which were made partly to press their own countries' case for capturing more Ecu trading. Luxembourg has also capitalised quickly on the trend towards investment funds, listing 1,580 domestic and foreign funds.

Having put itself on the map as a listing centre, Luxembourg now wants to boost the modest volume of trading that takes place on its floor. In fact, one important strategy – new computer-assisted trading – will mean that traders no longer have to be physically present on the trading floor itself.

The new system, which is being introduced in phases for some types of securities and which has met with some delays since its introduction in April 1991, means that there is no difference between trades done from a trading station on the floor itself and those executed from the premises of a bourse member's offices elsewhere in Luxembourg.

The bourse has also reformed the fee structure, in an attempt to attract newcomers to the exchange's current list of 84 members and thereby boost liquidity. Instead of taking a percentage of the commission income generated by members, as before, the stock exchange has started to charge flat fees, which means that members will pay relatively less the more they use the exchange as a trading vehicle.

At the same time, the previously mandatory schedule of fees which banks and brokers charged clients has now become a "recommended"



Edmond Israel: the bourse is meant to be a marketplace

THE STOCK EXCHANGE

Volumes need to rise

Official price list						
	1990	1991	1991 1st half	1991 2nd half	1992 1st half	1992 2nd half
Bonds	6,972	7,424	7,804	7,488	7,248	
National	94	104	107	113	124	
International	6,678	7,320	7,387	7,375	7,125	
Stocks and shares	282	260	288	284	286	
National	62	61	65	70	70	
Foreign	190	190	204	194	198	
Investment funds	1,010	1,500	1,483	1,589	1,680	
National	983	1,339	1,405	1,585	1,657	
Foreign	47	30	28	24	23	
Total	8,234	9,063	9,288	9,341	9,195	
Warrants & others	806	1,073	1,143	1,183	1,090	

* Issued by 622 various legal entities Source: The Luxembourg Stock Exchange

table, enabling market parties to decide among themselves what the fee level should be. Another plan is for the lengthening of trading hours for the most actively traded categories of securities. At present, trading is limited to between 10.45 am and 1.15 pm. A decision on which securities will fall under the expanded

hours has not yet been taken, but the most likely candidates are the "most active" Luxembourg franc and Ecu bonds, as well as the more international companies' shares, such as Arbed, the Luxembourg steel group; Shell; and Phillips, the Dutch electronics company.

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PROFILE: JEAN-CLAUDE JUNCKER

Waiting in the wings

AT 37, Mr Jean-Claude Juncker is a young man seemingly in no hurry to assume what most Luxembourgers take for granted will be his destiny - to become prime minister, perhaps for a decade or two.

The Grand Duchy's finance minister (he also holds the labour and social security portfolio), Mr Juncker has enjoyed a fast-track ascent through the ranks of government and of his Christian Social party - mirroring those of the current premier, Mr Jacques Santer, and his predecessor Mr Pierre Werner.

But Mr Santer, aged 55, appears in no great haste to hand over the reins of power, and there has been widespread speculation that Mr Juncker might take a sabbatical as an EC commissioner in Brussels, starting at the beginning of next year.

The suggestion was made to the Luxembourg government by Mr Jacques Delors. The Commission president was apparently impressed by Mr Juncker's performance during Luxembourg's EC presidency in the first half of 1991 when he helped steer negotiations on economic and monetary union (Emu) towards agreement in Maastricht, and brokered agreement on harmonisation of indirect taxes, a vital element of the single-market programme.

The putative commissioner is non-committal about his future: "It's up to the government to decide, and I am not privy to all its secrets." If Mr Juncker does not, after all, go to Brussels, it may be because there is no obvious replacement capable of filling his shoes in the finance ministry.

Born in the small town of Redange-sur-Attert, on the Belgian border, he inherited a taste for politics from his uncle, a Christian Social party MP and mayor of the northern city of Ettelbrück.

Like many Luxembourg politicians, he has a degree in law (from Strasbourg), but has never practised. After leaving university, his first job was as parliamentary secretary for his party, and it was from this position that he was abruptly brought into government in



Juncker: patience seems to be one of his virtues

December 1986, at the age of 25

Initially secretary of state (junior minister) for labour and social security, Mr Juncker was promoted to full minister in 1984. He inherited the finance ministry, one traditional stepping stone on the way to the premiership, five years later, and another, the chairmanship of his party, two years ago.

The nearest thing he has known to a setback in his career was a serious car accident in 1988, in which he suffered a broken leg and collarbone.

According to those who know him well, the accident has enhanced Mr Juncker's already strong sense of public duty, even mission, as well as his confidence in his own ability to carry this out.

He presents a somewhat austere public image. Unlike many of his ministerial colleagues, he is no social glibber, and is notably frank and direct in conversation - something which has tended to make Mr Juncker a lightning rod for criticism from the domestic political opposition.

Two years ago, when he introduced a realignment of personal income tax rates, he was singled out for attack because certain taxpayers, who had been favoured under the previous system, notably widows and divorced and sepa-

rated women, found themselves less well off.

Last December he was again in the front line, when Luxembourg decided to implement a reshuffle of VAT rates, intended to meet post-1992 EC requirements, a year ahead of schedule. But the personal criticism seems to leave him unmoved.

Now, Mr Juncker has a new challenge - to bring home to Luxembourgers the fact that the free-spending days of the 1980s are over, as the 1990 tax reform and economic slowdown plunges the government budget into deficit for the first time since 1984.

He says: "I don't have the impression that [my] analysis has been much listened to during the past few years. I don't think politicians, or Luxembourgers themselves, have really understood that the fat years are over - or even members of the government."

The message may be getting through, with Mr Juncker's draft budget for 1993, which takes an axe to or defers several big public works projects, including a new motorway, a national indoor sports centre and, most notably, the controversial modern art museum designed by IM Pei.

It is a source of pride to Mr Juncker that Luxembourg is one of the handful of EC members which meets the Maastricht criteria for membership of the single-currency club, and he intends prudence to remain the watchword: "Greece, Belgium and other countries show what happens when public spending gets out of hand."

He is a strong supporter of European union - and also of the EC Commission, which he views as a vital bulwark for the smaller EC nations against being steamrollered by their bigger neighbours.

Mr Juncker has little time for politicians who blame the Commission and its supposed meddling for domestic problems. "The Commission proposes, the Council disposes," he says, and to suggest otherwise is "medioocre thinking". No wonder Mr Delors wants him in Brussels.

Simon Gray

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LUXEMBOURG 3

Predictions of banking gloom remain unfulfilled

Patient still healthy



Pierre Jaans: 'quality is more important than quantity'

The share of interest income has declined as a proportion of total gross results from 80 to 73.5 per cent since 1987, thanks in large part to growth in commission income and profits from securities dealing.

Nor does the investment fund sector seem to have suffered unduly from the competition. During the first eight months of 1992, the number of funds established in Luxembourg grew from 883 to 933, and their aggregate net assets soared by 30 per cent to 5,200bn francs.

Meanwhile, banks have been tightening their belts. Employment in the financial sector, which grew by more than 6,000 between 1984 and 1990, has if anything declined since then.

Redundancies in the course of mergers or restructuring efforts have become a regular occurrence this year, and many banks not actively shedding jobs are no longer hiring new staff.

This means a difficult environment for trade unions as they seek to wrest concessions from Luxembourg Bankers' Association (ABBL) negotiators in a long wrangle over a new employment structure for the sector.

The banks want changes in a complex and inflexible salary structure which will allow them to tailor pay more to responsibility and performance, and less to educational qualifications and seniority.

The unions, which feared this would be used simply to lower pay levels, called a one-day strike last year which

attracted some 11 per cent of the total workforce. Afterwards the two sides agreed to work out a compromise based on standards prevailing in rival financial centres, but this has proved elusive. Last February's deadline for agreement is long gone and banks and unions remain far apart.

While there is no immediate threat of welcome new EC rules which might discourage private banking, the government is slowly moving toward new rules in areas such as tax fraud. This, and stiff measures against money laundering, may erode the edges of banking secrecy, but many Luxembourg bankers say that would be no great disaster for the sector.

It is appropriate that the ABBL's president, Mr Charles Ruppert of the Kredietbank Luxembourgeoise, began his career as a teacher. Education is now the watchword within the industry, with the association leading an effort designed to ensure it is expertise and quality of service which makes Luxembourg stand out from its rivals.

The Luxembourg Institute for Training in Banking was established by the ABBL in 1980 to co-ordinate and expand its training activities in areas ranging from apprenticeship-style courses to language classes (and work experience programmes for bankers from eastern Europe).

The Luxembourg Banking Academy was created earlier this year, with help from institutions in Britain, France and Germany, to offer courses enabling specialists to become all-round bankers. If the initiative is successful, the programme may be transformed into a fully-fledged MBA.

Simon Gray

Tripartite approach worked

Continued from Page 1

Mr Lucien Jung, managing director of Fedil, the Luxembourg industry federation, believes that a target level of 30 to 35 per cent would be healthier for the economy. Individual investments by companies in the banking and financial services tend to be lighter than those in manufacturing industry, making them more transient and less dependable.

"If they [the banks] can earn

10 per cent more in London or Zurich, they leave. But if an industrial company makes an investment of Lfr 10m (£20m), it's bound not to leave so quickly," he argues.

The banking community counters this argument by pointing to the recent heavy investment by foreign banks in new, purpose-built premises and their new-found efforts to step up the training of staff.

The ultimately successful move away from an over-reliance on steel was achieved by the use of what has come to be known as the "Luxembourg model". Under this tripartite approach between industry, government and the unions, Arbed promised not to push through forced redundancies, the unions pledged not to

strike, and the government agreed to help promote industrial restructuring.

Another part of the model, still at the country's disposal, is the use of "short-time" working schedules to bridge the peaks and troughs in demand at otherwise healthy companies.

The latest company to introduce short-time is Villeroy & Boch, the German-based manufacturer of porcelain tiles and sanitary fittings, which employs 1,400 people at a tableware factory in Luxembourg.

Some 1,300 of these employees were put on short-time schedules when the factory was closed for two weeks in September and October. Similar measures are expected later in November and December, to

working day from Germany, France and Belgium, filling jobs for which there are simply no more Luxembourgers available.

This heavy dependence on non-Luxembourg labour - including foreigners living within Luxembourg and those living just outside - puts the country in a unique position within the Twelve. Forty-five per cent of jobs in Luxembourg are held by non-nationals, mainly immigrants from Italy and Portugal and their children.

For the time being, Luxembourg is finding enough foreign workers to keep its factories and offices running. But in the longer term, its reliance on crucial non-national labour is a worry for corporate recruiters and government policy-makers.

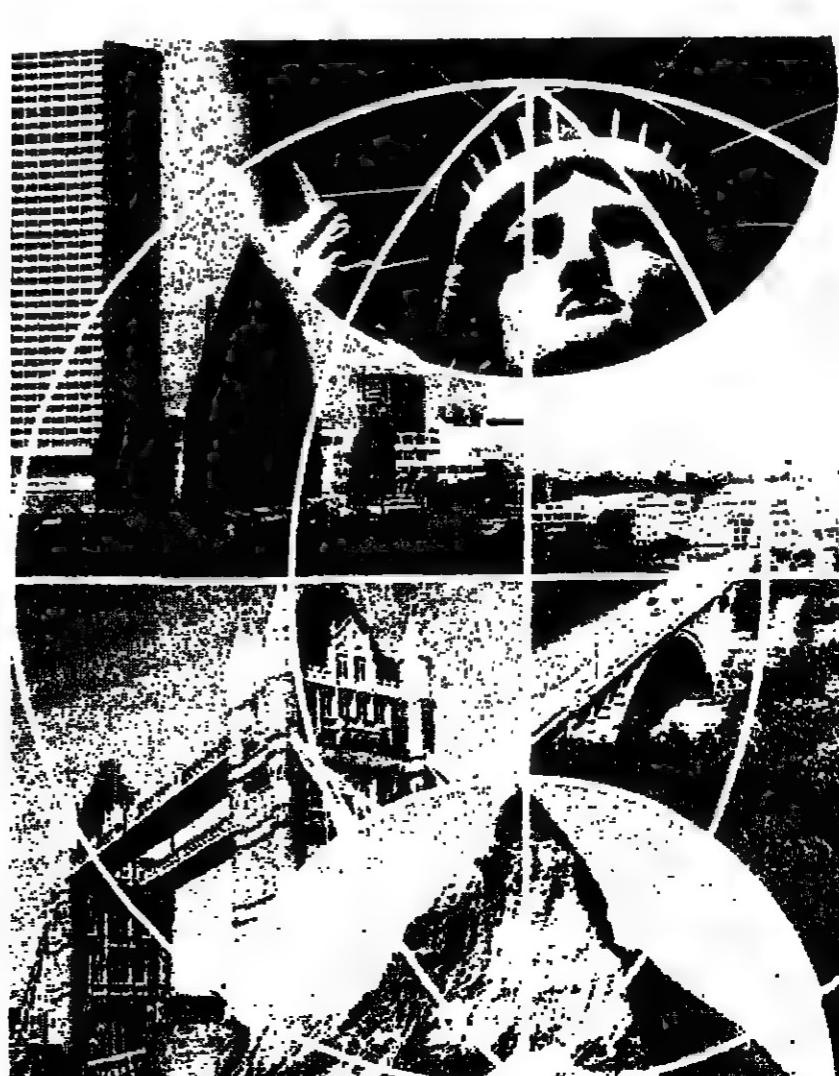
Ronald van de Kroon

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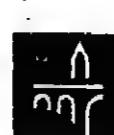
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CONTRACTS

Bulgarian railways project

An order for a railway restructuring study for Bulgarian State Railways valued at £600,000 (\$1.2m) has been won by KENNEDY & DONKIN TRANSPORTATION in association with CIE CONSULT (IRELAND) and KPMG MANAGEMENT CONSULTANT against international competition.

The contract, funded by the EBRD, relates to a 4,500 track kilometres railway system.

The aim of the study is to determine how to move BDZ from an inward-looking state-supported monopoly in a regulated economy to a market-driven, commercially-led enterprise operating in a radically changing economy.

Kennedy & Donkin Transportation will lead a team to assess the manner in which the Bulgarian economy will change in the years ahead, and establish the resulting future demand for all railway services; identify the organisation, systems, management style and activities that BDZ will need to enable it to provide a quality of service acceptable to its customers while at the same time producing adequate long-term financial returns; help to create new policies, guidelines and statutory and institutional frameworks to give BDZ the freedom to manage its business commercially and effectively; and design and agree a modernisation programme that will enable Bulgarian Railways to compete within the integrated European railway network of the future. Completion of the project is scheduled for September 1993.

Mining equipment

INGERSOLL-RAND has been awarded a US\$8m (£5.84m) order for DM-H blasthole drills for Codelco's Chuquicamata mine in Chile.

In Ecuador, Ingersoll-Rand has won an order for a second LM-40 hydraulic blasthole rig for a reservoir enlargement project in Guayaquil. The order was won by the Ecuador distributor, Esparre.

The DM-H blasthole drill is part of the DM range of large blasthole drills used in quarries and opencast mines.

BARCLAY MOWLEM, the Australian division of John Mowlem Construction, has won contracts in Queensland, New South Wales and the Northern Territory together worth nearly £24m.

Two road contracts. The largest, worth \$4.87m, is for a six-kilometre dual carriage-way deviation of the Hume Highway south of Goulburn in New South Wales, to bypass the Cullerin mountain range. The project involves laying

1.5km concrete road to a thickness of 355mm, linemarking, kerb, rail fencing and drainage.

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ling £7.2m, including the design and construction of stage 3 of the anatomy and therapy building, three accommodation buildings at Emmanuel residential college and the three-storey CSIRO plant growth building.

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ARTS

Innovation – but only for the minority

Ten years on, Christopher Dunkley assesses the achievement of Channel 4

Channel 4 is 10 years old this week and the plaudits are pouring in from the mediocracy. "It undoubtedly (a give-away word meaning, I suspect this is an overstatement) 'changed the face of broadcasting', according to independent producer Sophie Balhetchett who made *The Manageress* and *The Commissaire Lame* for C4. Can you imagine any other British channel showing such drama? You can! All of them? Well, yes, perhaps so.

"Channel 4 has admirably fulfilled every hope we had for it", enthuses Anthony Smith, once editor of the BBC's *24 Hours* and more responsible than anyone for shaping Channel 4's 'publisher' concept. Smith praises C4 for "allowing all sorts of communities to have a greater stake in television... creating a following for things like American football". Few of us in the TV Campaign in the 1970s would have guessed that one of the aims of our co-agitator was to bring American football to British screens, but you live and learn.

Independent producer Michael Darlow maintains that the channel has done quite well: "Things have been freed up and new people have got in". Darlow, of course, worked for the BBC and ITV before working for C4. In the view of John Wyer, another independent, C4 "has immeasurably" – a bit like undoubtedly – "enriched British broadcasting". Mr Channel 4 himself, Jeremy Isaacs, who was Chief Executive for the first eight years, claims that "Channel 4 made the case for hour-long news". Of his successor, Michael Grade, he says "I give him high marks for the position the channel is in. I wouldn't want to be doing his job now. I've done what I could there and I'm now doing what I can elsewhere. And I'm learning to garden", a reference, presumably, to Covent Garden, the opera house of which Mr Isaacs is now General Director. And Grade himself? What does he think about C4? "Why should we change when things are going so well for us? We have a winning formula."

Since convention requires that for major anniversaries, as for funerals, we set aside our true feelings and offer only soft soap and bouquets, it might be argued that these panegyrics, all culled from recent broadsheet newspapers, are merely showpiece civilities for public

consumption. Yet anybody who has followed the mediocracy's pronouncements about C4 over the years must doubt this. There has been widespread support for the claims made by C4's own personnel that the channel triumphantly fulfills its famous remit to encourage innovation and experiment and cater for tastes and interests not generally catered for by other channels, and that it wins about 10 per cent of the national audience. Both claims are true, but the implication that C4 wins its 10 per cent share by screening experimental or minority programmes is eyewash.

Anyone who actually likes television

unexpectedly high place because it has a repeat within the week.

Those, of course, are not the programmes which the mediocrats are talking about when they praise C4; there is not one which would look out of place on other channels. You do begin to wonder whether these people really watch television like ordinary viewers, or whether their ideas about C4 are formed more by the occasional whiz through a cassette and a lot of industry talk about the latest independent contracts. In the bar of the Groucho Club it is the programme description that really counts, not the fact that it will be transmitted to an uncaring world at lunchtime on a Saturday. It is worth remembering that one of Jeremy Isaacs' pet phrases when things became fraught at C4 was "Come on, it's only television", which brought mock-wry smiles from the book-bound, cinema-oriented mediocracy.

Consider this evening's offerings from Channel 4: *The Magic Roundabout*: A French series brought to Britain 27 years ago by the BBC (repeat). *Treasure Hunt*: Copy of a French game show featuring frequent rear views of Anneka Rice in tight trousers (repeat). *Channel 4 News*: 50-minute early evening news copied (like every British TV news innovation for 30 years) from the US; sometimes nearly as good as *BBC2 Newsnight*. *Comment: A Real Innovation*: five minutes of personal opinion straight to camera. *Brookside*: Soap opera with an audience smaller than that for BBC1's much derided *Eldorado*. *Anton Mosimann's Naturally*: Old-fashioned kitchen-bound cookery programme (repeat). *Dispatches*: Good current affairs series much like those on other channels. *Short And Curious*: Worthy series of 10 minute films by new directors. *The Golden Girls*: American comedies. *Packing Them In*: Embarrassingly poor variety show not saved by attempts to dismiss an ancient format with backstage jolicks. *The Frightened*: Over-rated ITV "cult" series made by Lew Grade in 1967 (repeat). *The Steve Allen Show*: Cheap black and white 1960s American variety show. *The Best Of The Worst*: Clips from American shows. *Asiana*: Hindi film, starting at 11.00 in the morning.

Innovative? Experimental? Catering for minorities? Here and there, perhaps,

in the nooks and crannies, for five or ten minutes in a six hour stretch. There is, however, one thing that should be said in defence of Michael Grade. The repeated suggestion that he is taking C4 down market and that this is shown by the large number of American imports merely proves again how little the mediocrats actually watch. It was under Isaacs that C4 pushed its American content up to a level above that of any channel in Europe; more than 30 per cent. My impression is that there are now rather fewer American programmes in prime time, though the overall proportion may remain much the same.

So is there nothing good to be said about Channel 4? Several things. It had enormous influence in creating a British independent programme sector which now numbers 700 to 800 companies; historically this may prove to be C4's most significant achievement. It showed that you can put opinion straight on the screen. While others were looking iffy, it championed freedom of expression (Isaacs and Grade both showed personal courage and deserve our gratitude). Above all its occasionally inspiring, occasionally irritating policies have been powerfully influential in the development of BBC2 into the most impressive channel for the demanding viewer in this country and perhaps the world.

No doubt this will be considered not merely a back-handed compliment, but an insult, yet the point is a perfectly serious one. For 30 years Britain's broadcasting "duopoly" has proved a remarkably benevolent structure with the commercial side brightening and inspiring the public service side to greater efforts at popularity, and the public service side shaming and challenging the commercial side to greater efforts at prestige. The highly beneficial effects of C4 on BBC3 may be the final chapter in that story. Come January 1993, with C4 selling its own advertising and the new ITV franchises in force, British commercial television could disappear into the market enterprise vortex just as the BBC turns its back to the Almeida Theatre and his acting teaches how to baffle and put on enlightenment amid silences and the sense of important happenings: take each scene separately and trust your instincts.

No Man's Land follows *Retraum*, *Mountain Language*, and *Party Time* into the Almeida since 1990. There is drama which builds models of the world, telling you what to think and then there is drama like this, which leaves everything to the imagination. Pinter excels in the latter.

Hirst and Spooner meet in a Hirst's house. Hirst drinks, his attention strays; he takes Spooner for a stranger, then an old friend. Foster and Briggs make up Hirst's household, occasionally running it or run by it. The play unfolds in exchanges between these four.

A scene shifts with a gesture

to silence; by turns one character appears in charge, then cedes to another.

Given that *No Man's Land* is

about not knowing what is

going on, and the sense of

dislocation that comes from

that, the best hedge against

confusion is to trust your

reactions.

Parts of *No Man's Land* are

extremely witty, the matter

without the form of farce;

mistaken identity, confusion,

repetition. Pinter, like Oscar

Wilde, uses the tension

between the logical and the

emotional heart of the words.

At the end of *No Man's Land*, Hirst says: "Let us change the subject. For the last time. What have I said?" Foster replies: "You said you're changing the subject for the last time." "But what does that mean?" "It means you'll never change the subject again." Pinter merely invites

us to recreate the world in

which this exchange is

accurate: straight from A.J.

Ayer to Zen.

Bob Crowley's black interior

helps David Leveaux's direction

keep the action gloomy; the

actors move deliberately

drinks trolley, door, light,

chair. The sense of significance

hangs everywhere,

sporadically crossed by

moments of despair.

The evening is made by the

acting. Eddington plays

Spooner superbly. He delivers

faded truth with a tilt of the

head, tweedy awkwardness with

a tug at the sleeve,

Champagne confidence with a

hand in the pocket. Opposite him, Pinter's fine Hirst, also stuck in no man's land, is plain and desperate, taking each sentence as it comes. Hirst says: "You find me in the last lap of a race... I had long forgotten to run." Spooner quips: "A metaphor. Things are looking up."

Andrew St George

Almeida Theatre (071 369

4404) until December 19

Sinfonietta celebrates

With its penchant for celebrating anniversaries, the London Sinfonietta is spending this season fitting its own twenty-fifth. Self-congratulatory, of course, but pardonable: most of the music in this series was, indeed, commissioned or co-commissioned by the Sinfonietta and its fraternal Voices, and on average the quality has been breathtakingly high.

Still, claiming "to have defined the course of contemporary music over these past 25 years" is a bit strong. Since the end of the 1970s, the course of "contemporary music" has branched into rivulets; the Sinfonietta has managed to dip a cautious toe into many of them, unlike more doctrinaire ensembles, but mostly it is loyal to its own favourites.

Saturday's programme at the Queen Elizabeth Hall started with Oliver Knussen conducting his own *Coursing* (1979), potent and thrilling as ever – first a wild unison tooting by everybody, gradually overlaid and underpinned by slower strands which at last make a towering wall of sound. All that in just six minutes!

The evening concluded with Elliott Carter's 1981 song-cycle *In Sleep, In Thunder*, which even in a superlative performance like this (the irreducible soloist was Jon Garrison) strikes me as one of his toughest.

David Murray

Music Theatre/Andrew Clements

Meredith Monk

In the broad church of American minimalism, Meredith Monk is a distinctive and refreshingly unpretentious voice. While the music of many of her contemporaries has become grandiose and self-glorifying, Monk has patiently and quietly cultivated her own furrow, crossing and recrossing the boundaries between music, dance and theatre developing her pieces out of the simplest vocal ideas and the most painstaking preparation.

In Houston last year Monk unveiled her most ambitious piece to date – the three-act opera *Atlas*, which Max Lopert welcomed warmly on this page. The performances brought together for that production are now touring Britain as the Meredith Monk Vocal Ensemble, offering an hour-long concert version of *Atlas* with the instrumental scoring boiled down to a pair of electronic keyboards and an assortment of arcane percussion.

A concert performance of such a work, however witty and musically expert, is necessarily a second best. In Monk's world the symbiosis between sound and gesture is a totally intimate one; each depends on the other for meaning and con-

text. A sequence of non-verbal numbers, beautifully patterned, attractively homespun, cannot sustain the dramatic weight it requires. The elegant vocalise (not unlike early Laurie Anderson, without all the electronic hardware) can be enjoyed in essence, but despite Monk's own introductions to the excerpt from each act the sense of these numbers from *Atlas* building into something much more substantial was hard to imagine.

The programme begins with

a sample of a theatre piece

from 1980, *Facing North*, Monk's celebration of the Canadian Arctic. It is a straightforward two-hander, and the four extracts given here by Monk herself and Robert Ken suggested a delicate warm-hearted study, accumulating its patterns and tags from faint melodies and splitting them with a modicum of gesture; the folksy side of Monk is never far from the surface, yet it rarely cloys or becomes too cosy.

Queen Elizabeth Hall: part of the Contemporary Music Network, touring this week to Leicester, Manchester, Sheffield and Nottingham

On tune that is not often heard in the nation's concert-halls is the theme of concert forces. Earlier in the year the BBC apparently decided that audiences for its concerto at the Royal Festival Hall had dropped so low that something had to be done. The answer was to tempt people in with a new pricing policy, which sells all the seats unreserved at £39 or £44.

The hall was still only about half full on Saturday, but at least the audience looked hazy about getting the best seats. Given the strange clash of styles on the programme, the numbers attracted were, in fact, not bad. Last year the BBC Symphony Orchestra offered a nebulous piece by the Russian composer Korndorf and it has now followed that with a mirage of a symphony by a counterpart of his from Georgia, Giya Kancheli.

Beethoven's Ninth Symphony, the "Choral", is not long enough to fill an evening, but what to play before it is always a puzzle. At the Barbican on Sunday, the conductor Libor Pesek opted for something completely different: his countryman Bohuslav Martinu's late, almost unknown Rhapsody-Concerto for viola. The soloist was one of the London Symphony's two viola-Principals, Paul Silverthorne. This was one of those occasions when an unfamiliar work bears the unarguable stamp of devoted preparation. The concerto has just two movements, each of them lyrically ruminative at unburied temp. The homely, wistful air of the first gives way in the second, however, to a darker elegiac tone and a sharp sense of loss. This performance conveyed all that with penetration and dignity.

Beethoven's Ninth Symphony, the

Mixed styles from the BBC SO

Glorious Ninth

Nonetheless, a really distinguished "Choral" must erase from memory anything that has gone before. While it lasted, the conductor Libor Pesek opted for something completely different: his countryman Bohuslav Martinu's late, almost unknown Rhapsody-Concerto for viola.

The soloist was one of those occasions when an unfamiliar work bears the unarguable stamp of devoted preparation. The concerto has just two movements, each of them lyrically ruminative at unburied temp. The homely, wistful air of the first gives way in the second, however, to a darker elegiac tone and a sharp sense of loss. This performance conveyed all that with penetration and dignity.

Nothing was forced, least of all the orchestra's tone. The peaks of the score were reached by calmly assured ascent. All the instrumental voices were encour-

The Viola Concerto by William Walton may not have the strongest personality of the composer's major works, but it seemed a more vivid portrait than ever before in this company. The mixture of brooding melancholy and unashamed romantic open-heartedness is very much Walton's own and the viola soloist, Tabita Zimmermann, summoned all the dark and sultry colours for which the music calls.

Then Beethoven's Seventh Symphony banished any lingering vagueness. Alexander Lazarev holds a no-nonsense view of the symphony in which each movement becomes a distinct entity, leading from a lyrical opening movement to a excitingly ferocious finale. The BBC Symphony Orchestra had been carefully rehearsed to the extent that the slower music lacked spontaneity. But at the end audience cheered. It had had its money's worth.

Richard Fairman

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FINANCIAL TIMES

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Wednesday November 4 1992

Japan banks on recovery

JAPAN'S DEEPENING political and economic difficulties make a worrying spectacle. The Japanese government has the room to act, both to prevent a recession and to ensure that its troubled banking sector is purged and ready for recovery. But the combination of bureaucratic myopia and political grid-lock may still produce too little action, too late.

Japan faces two distinct recessionary threats. The slowdown in the corporate sector, and the associated fall in profits, investment, output and prospects for employment, makes headline news. But it is the collapse of the real estate sector and the resultant troubles in the banking industry which pose the greater threat to economic growth in the medium term, both for Japan and the world.

Japanese industry is fundamentally strong, but burdened by excess capacity at a time when both international and domestic demand is weak. Inventories are too high. The investment growth of the late 1980s was probably too rapid. Many observers now expect private investment to remain depressed for a year or more. Fortunately, Japan's life-time employment system and the recently agreed Y10,700bn fiscal package of public investments should together ensure that Japan avoids an outright recession.

Yet it is the threat of an economic recovery, not recession, that should dislodge the sleep of Ministry of Finance officials. Japanese monetary growth may currently be sluggish because the demand for new loans is depressed. But the pace of recovery, both in Japan and elsewhere, may subsequently be constrained by the ability and willingness of Japan's banks to lend for new ventures.

Bad debts

The omens are poor. Bad debts in the US banking industry have hindered the pace of the US recovery, despite the willingness of the US Federal Reserve to ease monetary policy aggressively in order to steepen the yield curve and boost bank profitability.

The scale of the likely bad debts held by Japan's less profitable banking sector is only slowly becoming apparent. The Ministry of Finance reported last week that

the non-performing loans of the leading 21 Japanese banks rose by 54 per cent, to Y12,300bn, in the six months to the end of the September, about a third of the total capital of these banks. Other estimates, based on a less conservative definition of bad loans and including regional banks, suggest a figure for bad debts that is four times as great. In fact, the low level of transactions in the land market and the artificially inflated level of recorded land prices make it impossible to know quite how large the damage to bank balance sheets will turn out to be.

Public support

Yet neither the Bank of Japan or the Ministry of Finance is willing, at least publicly, to recognise the threat to recovery that these bad debts present. The Bank of Japan has left the discount rate unchanged since July, while the gap between short and long-term interest rates is half that in the US. The Ministry of Finance appeared willing, in August, to consider direct public support for the banks as did Prime Minister Miyazawa. But these signals have since been denied in the face of widespread opposition to the use of public funds to help the banks.

Yet the alternative – a poorly capitalised agency, owned and run by the private banks, that will purchase their bad loans – is a recipe for delay and concealment. Writing off the banks' losses at realistic land prices would destroy much of their capital, and perhaps some banks entirely. In practice, the agency is likely to buy real estate at inflated prices, minimising the apparent loss to the banks, but at the price of postponing the still distorted land market.

Herein lies the case for public funds. The banks should be forced to accept losses that are as large as they can bear, while land prices must fall by much more than the 10 per cent canvassed by the banks. But this risks destabilising the financial system unless the agency is sufficiently well capitalised and firmly run. Only the Bank of Japan can perform that role. When past errors have been cleared away, along with the managers who made them, the banks will be able to re-capitalise and finance recovery.

Rethinking City regulation

A NEW consensus is emerging in the City: that the current system of UK financial services regulation is so deeply flawed that sweeping changes are needed.

The latest advocate of this view is Mr Mick Newmarch, chief executive of Prudential. "The Financial Services Act is an unsatisfactory basis for the protection of savers," he said yesterday, calling for "investor protection on a fully statutory basis under direct government control".

He is not alone in urging the abandonment of the system of "practitioner based" regulation introduced by the act. In private, other City grandees join the chorus. And even Mr Andrew Large, charged with operating the system as chairman of the Securities and Investments Board (SIB), clearly has his doubts. He envisages "a clear shift to a less self-regulatory basis" as a result of his current review of the way SIB works.

The current system, say its critics, doesn't catch crooks; it allowed the Maxwell pensioners to be defrauded. It imposes an irritating and costly burden on inter-professional business; it consists of too many second-rate regulators, imposing too many rules; it has failed to resolve some very difficult problems of consumer protection; and – says Mr Newmarch – it has become too prescriptive, imposing the regulators' view of best practice rather than the legally enshrined criterion of adequacy.

Clumsily divided

Most of these statements command general assent. The enforcement of the present system – clumsily divided between too many regulators and criminal prosecutors – is clearly unsatisfactory. The Maxwell affair scarcely came within the regulatory structure – in itself a criticism of the law – but where it did, the safeguards failed to work. There is too weak a distinction between the regulation appropriate to inter-professional business and that necessary for the protection of savers. There are too many regulators, with overlapping jurisdictions and conflicting styles – and, probably, too few really first-rate people.

These issues are largely resolvable within the current legal framework, though additional leg-

Britain badly needs more roads and railways. People are tired of traffic jams and slow, overcrowded trains; recession has left the construction industry desperate for work; and after a sudden policy turnaround at the end of last month, the government has become a convert to the need for big capital projects to stimulate economic growth.

But who is going to pick up the bill? At a time when ministers are agonising over ways of meeting next year's £244.5bn planning total, there is little enough money in the public purse to maintain existing spending programmes, still less increase them.

The government, however, believes it has a solution. Mr Norman Lamont, the chancellor, has promised that next week's Autumn Statement will come up with ways of involving the private sector in the funding of capital projects.

The idea is not a new one. In 1981, during Britain's last deep recession, there were similar pressures for capital investment to get the economy moving, and similar calls for private sector involvement to help it along. The Treasury responded by drawing up the so-called Ryde rules to define the conditions in which private sector funding could be allowed.

As befitted a government for which the control of public spending had become an icon, the rules were a model of fiscal rectitude. One rule, known as the non-additionality principle, decreed that private money invested in public sector projects could only be used in place of public spending, not in addition to it. Another, known as the value-for-money principle, decreed that private funding would only be allowed if it delivered a project more cheaply than public sector funding – a most unlikely eventuality since the government can borrow from the financial markets at much lower rates of interest than the private sector.

Not surprisingly, the effect of the rules was to stifle private sector participation rather than to encourage it. But in a sense, it did not matter much. By that time, the government's privatisation programme had started to solve the problem in a different way – by transferring state-owned utilities and their capital requirements to the private sector.

Transport was a prime target for privatisation. The national airline, airports, ferries, ports, road freight, buses and coaches were all sold. But roads and railways remained stubbornly in the public sector, and by the late 1980s were coming under unprecedented strains as a result of recent economic growth.

The result was a renewal of calls for private sector involvement in funding transport infrastructure. In May 1989 Mr John Major, then chief secretary to the Treasury, announced that the Ryde rules would be scrapped. Days later, the Department of Transport published a document called New Roads. By New Means, heralding the dawn of an era in which the private sector would be allowed to build toll roads.

Three years on, these moves have almost wholly failed to achieve their objectives. True, the privately-funded Dartford Crossing now carries London's M25 orbital motorway across the Thames, but that was an exceptional project approved before the abolition of the Ryde rules. Since 1989, the construction of the privately-funded Second Severn Crossing has begun, but the only road or motorway project to have been given the go-ahead is the Bir-

mingham Northern Relief Road – and that is not expected to open until the end of the decade.

One reason why the private sector has proved so reluctant to finance as well as build the nation's transport infrastructure is that the abolition of the Ryde rules was largely a sham: the Treasury simply re-created the rules in its so-called Green Book in April 1991. Its only significant concession was a softening of the non-additionality principle, allowing for consideration to be given to the use of private funding to supplement public spending.

In reality, however, there is a much more obvious explanation for the private sector's lack of interest in road and railway investment than Treasury rules. It is the fact that companies cannot see an opportunity for making money out of it.

The risks and costs, for example, can be immense. Lead times for transport infrastructure projects typically span a decade or more because of the unpredictable, and usually controversial, planning processes. Companies are reluctant to risk millions of pounds working up projects only to see them collapse or rendered unusable during the planning phase. And when projects do go ahead, companies may face colossal bills for land acquisition and environmental protection.

The risks would matter less if companies could be sure of earning appropriate returns. But in Britain, where existing roads and motorways are free at the point of use, it is difficult for companies to charge tolls high enough to cover their costs without losing their customers to free alternative routes.

Put simply, toll roads only work where users have no cheap or easy alternative. In other countries which operate them, such as France, they tend to work either because alternative routes are also tolled, or because free alternatives are unsuitable for drivers travelling long distances.

In Britain, it has so far only been possible to introduce tolls on river crossings, where the alternative is another toll crossing or a long detour. If the Birmingham Northern Relief Road works, it will only be because the motorway route for which it provides an alternative is full.

It follows that another attempt to encourage the private sector to build toll roads through a softening of Treasury rules will be futile unless it is accompanied by measures to make such projects viable.

The single most obvious solution would be to sweep away road tax and fuel excise duties and replace them with a system of electronic road pricing – in other words, charging people for use of public roads on a pay-as-you-go basis. This

would not only put private roads on a more competitive footing with public ones, but would have the beneficial side effect of increasing the viability of rail.

Transport and environment ministers are increasingly suggesting that road pricing is inevitable, if only as a means of tackling traffic congestion and pollution. Even so, they have made it clear that they are not quite ready for it yet.

In the interim, therefore, the next best solution might be to introduce charges only for those public roads or motorways competing directly with privately-operated routes. One way of doing this would be to award concessions for route "corridors" rather than specific roads, and allow companies to toll existing roads lying in the corridor to help pay for new ones.

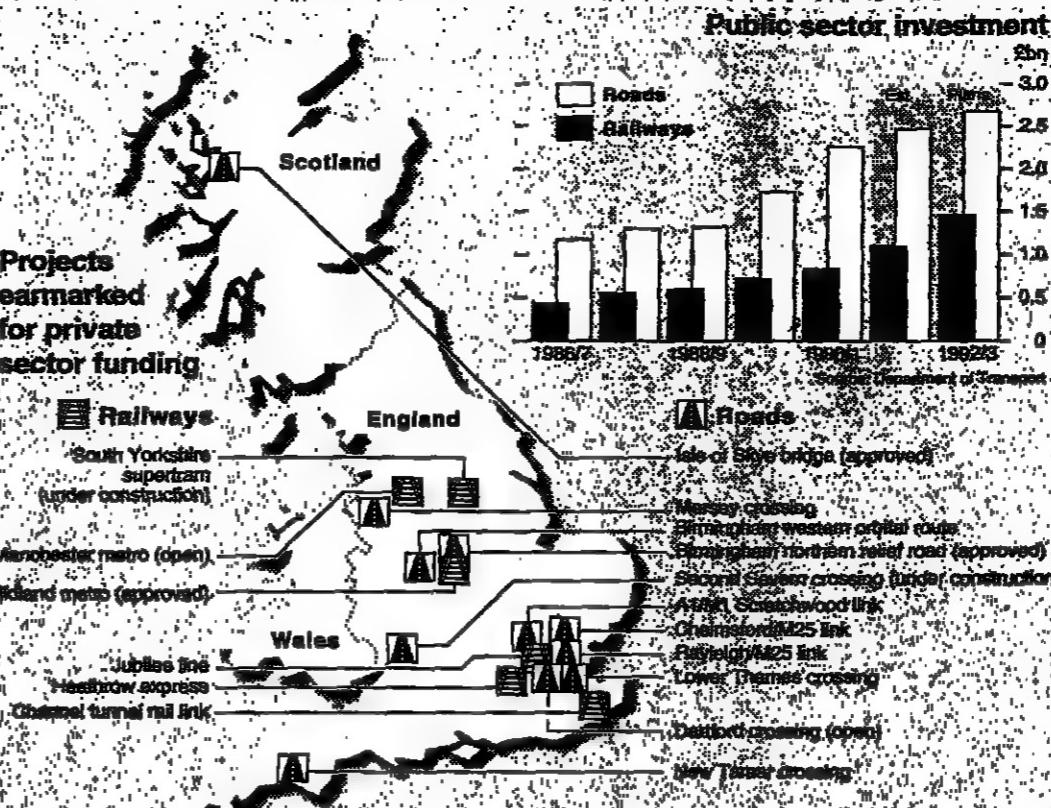
For example, if the government wanted the private sector to build new motorway capacity between Birmingham and Manchester, it could grant a company the Birmingham-Manchester concession and allow it to impose tolls on the existing M6 motorway to help meet its costs during the planning and construction of a new road. Similarly, a company could be granted a concession for the heavily-congested M25 London orbital motorway, imposing tolls on the existing road to pay for a widening programme.

Precedents for this kind of arrangement already exist. The con-

Budget constraints are forcing the UK government to seek new ways of financing transport, writes Richard Tomkins

Private way for public roads

Transport: how the private sector could help



sortment that built the Dartford Crossing, led by Trafalgar House, the construction group, was given a concession to take over the existing Dartford Tunnel. Income from the tunnel and bridge tolls is being used to service the loans, and once these are paid off, the tunnel and bridge will revert to the government. In this case, the consortium's profit comes not from the toll revenue, but from the construction contract and the fees for arranging loans.

A similar agreement has been drawn up for the Second Severn Crossing, so it is clearly deemed as workable. But it has its drawbacks. One is that it confers undesirable monopoly powers on the concessionaire, implying a need for close government control over charges. Worse, where roads are involved, it means the imposition of tolls where none previously existed, so risking public outcry and the possible diversion of traffic onto unsuitable secondary roads.

In the face of these obstacles, perhaps the most attractive proposal comes from Sir David Hancock, a former Treasury official who is now a director of Hambros Bank. He suggests that, if a toll road proposal arouses no private sector interest because companies believe it would fail to deliver an adequate return, the government should make it more attractive by offering a grant towards the project's costs. Companies would then bid to see which required the smallest subsidy to proceed.

One attraction of the idea is that the Treasury has already accepted the principle in other areas of transport. In some ways it resembles the scheme under which the government is prepared to consider grants towards the construction of jointly-funded light rail systems, such as the Manchester Metrolink, to reflect the benefits they can bring to local communities. A still closer parallel lies in the government's plans for railway privatisation, where the operation of loss-making passenger services will be franchised out to the private sector on the basis of which company requires the smallest subsidy to run them.

The implications of adopting such a scheme for capital works could spread beyond roads. For example, the government continues to insist that road pricing is inevitable, if only as a means of tackling traffic congestion and pollution. Even so, they have made it clear that they are not quite ready for it yet.

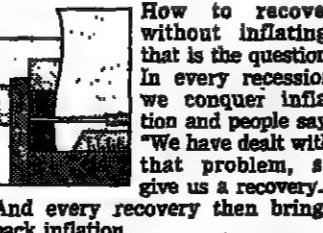
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The idea is not a panacea. The Treasury, always highly suspicious of schemes which mix public and private sector finance, will see it as a way of using taxpayers' money to subsidise private profit. Mr John Fletcher, a director of Trafalgar House, says no scheme is likely to take off unless the government draws up a programme of works large enough for the private sector to consider it worthwhile getting involved. And even if the government does succeed in getting private funding off the ground, years will pass before any projects reach the construction stage – by which time, Britain can only hope, the country will long since have emerged from recession.

PERSONAL VIEW

Shut the stable door

By Richard Layard and Charles Bean



How to recover without inflating: that is the question. In every recession we conquer inflation and people say: "We have dealt with that problem, so give us a recovery." And every recovery then brings back inflation.

The problem will be particularly acute this time, owing to the devaluation of sterling. Experience shows that the competitive gain from devaluation will soon be wiped out by higher wage inflation – unless this time we address the wages problem.

The instinct of almost every businessman is against this, and the reaction is understandable. Most businesses feel that wages are now the least of their problems. Business has re-established productivity growth, and for the moment companies are less worried than usual about their unit labour costs.

What worries them is the lack of demand and the high cost of servicing their debts. So they are calling for a recovery package based on infrastructure investment and lower interest rates. Many of them cannot understand why the government hesitates to give them this.

But the government takes a longer view. It knows that the basic problem of the British economy is the wages problem. At present wage inflation is still falling as a result of increasing unemployment. But, once unemployment stabilises and then begins to fall, wage inflation will start creeping up again, exactly as it did in the late 1980s.

Our system of pay determination has worked less well and we ought to consider some change. In the present economic crisis, I would like to suggest a quite small change, from which I believe we could derive great benefits.

I assume that we shall have some kind of public sector pay limit. Business has rightly asked for something of that kind. But it is not too late – leading to the national humiliation of a devaluation.

We must not repeat this stop-go cycle in the years ahead. If we do nothing about our pay arrangements, it will be very difficult to expand employment at all without raising inflation above 4 per cent.

The business community must exercise some foresight in its own collective interest.

If business does not believe there is an inflation problem, the financial markets do. If interest rates are to be cut as much as we need, the pound will fall and inflation will rise – unless the markets believe pay is under control. The markets know that pay is the prime cost in the economy (though for individual products it is often minor, due to multi-stage production).

As soon as the labour market improves, each individual employer has an incentive to raise the relative pay of his workers. But the result is a process of pay leapfrogging. From this process all lose, since it is inevitably followed by another period of "stop". How can we avoid this?

We have to institutionalise the common interest which all employers have in a low average level of wage settlements, while preserving the needed flexibility in relativities.

In Germany and Japan this common interest has led to a degree of concerted action among employers, which helps to explain their good performance.

Too often we have claimed to have licked inflation. If we have any foresight, we should bolt the stable door now, rather than having again to grab inflation by the tail, once it has bolted.

The authors are professors at the London School of Economics

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Edward Mortimer

Dear Mr President...

An open letter from a citizen of the world to the winner of yesterday's US election



Sir, You presumably know who you are, and by the time you receive this letter the world will at least know your name. But as I write, millions of Americans are still putting their cross against that name – although millions of others are not. On past form, those who stay away from the polling booth altogether will outnumber your supporters.

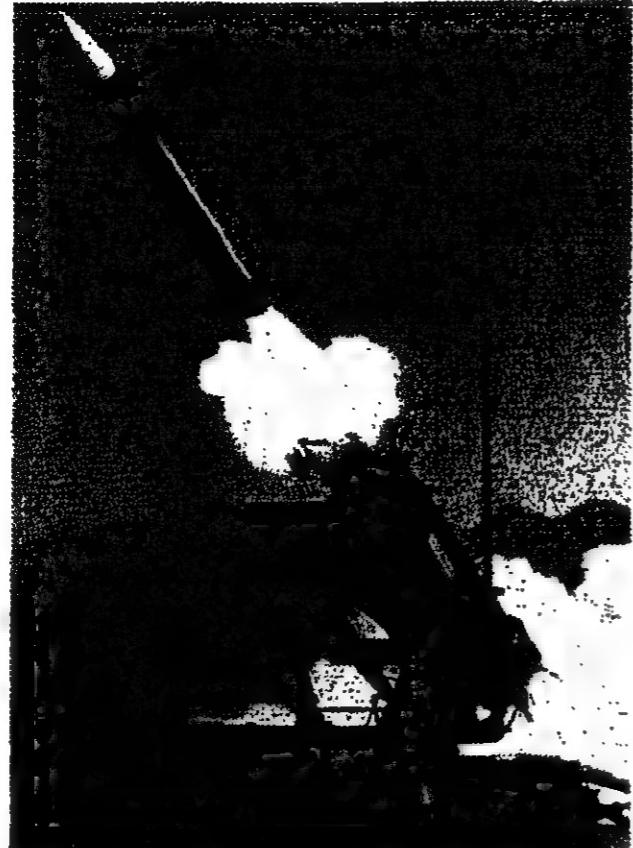
I have a suggestion for next time. Let the votes of those Americans who do not care enough to use them be given to foreigners, like me, who would dearly love to. All over the world there are people who believe their lives will be affected by decisions that you take in the course of the next four years. No doubt many of those people exaggerate US influence, but they are not wholly wrong. True, the US no longer dominates the world economy in the overwhelming way it did for a decade or so after 1945. But it is the uncontested world champion in military power, more than ever now that the Soviet Union has scratched from the competition.

Whether the US has really begun a long-term process of overall decline is debatable. The answer may depend partly on you. But for the present in any case, and for the foreseeable future, the US enjoys a combination of economic and military strength which no other country even begins to rival. Moreover it is still the main inspiration of popular culture throughout the world, and the country where most non-Americans would like to live if they left their own.

All that has given you, the American ruling élite, an instinctive self-confidence about projecting your power overseas – politically as well as militarily; and it has given us, the rest of the world, an instinctive deference towards your leadership even when we resent your power or disagree profoundly with your judgment. We may argue bitterly against your policies, but we still tend to find ourselves arguing for a different American policy. The idea that we could just ignore you and do our own thing hardly even occurs to us.

What do I, as a citizen of the world, hope for from you as leader of the only superpower?

First of all, I hope that America, if it is declining, is not going to decline too fast, and that obsession with that possibility will not make it turn its back on the rest of us or – even worse – blame us and lash out against us when it finds its own problems too intractable. The danger of that is clearly greatest in the field of economics and world trade. We all know the reflex: if you



US missiles in Kuwait: continuing need for world policemen

are losing market share, it must be because your competitors are playing dirty. So instead of trying to improve your own performance, you concentrate on devising rules to hobble the competition.

Recent US governments have been quite good, by international standards, at resisting that reflex. But the pressures are strong. To a European, Americans often seem obsessed with the "Japanese threat". Obviously there are great dangers for the world if the US gets into a trade war with

Preventing the spread of conventional and nuclear weapons should be at the top of your priorities

Japan, but also if it tries to solve the problem by bilateral deals, regulating both markets at the expense of third parties. I hope you will tackle that notorious budget deficit, as you have promised to do. That means you will have to have the courage to tell the American people that whatever you rashly said during the campaign about not increasing taxes on this or that category of the population cannot be interpreted as ruling out effective action to deal with this great national incubus.

Start with a gasoline tax of at least a dollar a gallon. To us foreigners, the gas-guzzling habits of Americans appear scandalous on both economic and environmental grounds. Tell your countrymen they have to limit their energy consumption both to avoid an embarrassing dependence on Arab sheikhs and to improve their grandchildren's chances of inheriting a habitable planet. Do not be swayed by sob stories from those (middle western farmers, for example) who say their way of life depends on cheap gasoline but

must be losing market share, it must be because your competitors are playing dirty. So instead of trying to improve your own performance, you concentrate on devising rules to hobble the competition.

And don't be afraid to cash the "peace dividend". America will have no difficulty in remaining the world's leading military power with a much smaller financial outlay than was required to compete with the Soviet Union in a nuclear arms race while maintaining over 300,000 troops on a war

footing in Germany.

Of course there will be plenty of special pleaders urging you to keep bases open or not to cancel weapons systems. But if you really want to spend taxpayers' money on keeping people in work, there are many more efficient ways to do it than by paying them to produce machines which are at best useless, at worst appallingly destructive. Nor should anyone deceive you into thinking you are making the world safer by manufacturing weapons for export. Preventing the spread of weapons, both conventional and those "of mass destruction", should be at the top of your priorities.

In the post-cold war era your contribution to world security cannot be measured by the number of soldiers you keep posted abroad. It will be measured, in part, by the tasks you let them undertake. There is no longer a hostile power block, and therefore no front line to man against it. One interest the US shares with the rest of us is to prevent that situation ever rising again. So please make every effort to help those who are trying to turn Russia into a civilised power, integrated into the world economy, and encourage China to continue opening up; don't drive it back into autarky and xenophobia.

Even simple objectives such as the defence of one state's sovereignty against another's aggression (as in Kuwait) may in future be the exception rather than the rule. Security has become a matter of defending people against each other – in places where sovereignty and borders are contested as much by the locals as by outsiders, such as the former Yugoslavia; or where the state has virtually disappeared, as in several African countries. Where possible, things should be prevented from getting that far, through timely diplomacy. Sometimes a show of force at an early stage may avert the need to use force at a later one.

Of course the US does not want to be a lonely world policeman. These are tasks for multilateral structures, and above all for the United Nations – an engine largely of American invention, whose usefulness the US has lately rediscovered. But recent experience has shown that multilateral structures can work with US leadership (the Gulf, not without it (Yugoslavia)). Americans must be prepared to do their bit, and pay their whack. Compared with the cost of the cold war, multilateral police operations will be cheap. Some of that peace dividend should be spent on them.

Oh, and one last thing. You have an excellent ambassador in London. Since he is a career diplomat – the first ever appointed to that office – there is no need to replace him, whichever side has won the election. Let him stay.

OBSERVER

Peripatetic pen-pushers

If you are wondering about the City analyst who has been in the news recently in those hefty profit warnings on your company, Citigate may be able to help.

The PR pundits who last week, with Price Waterhouse, published the third annual Who's Who of Analysts, have just finished reading the tea-leaves on the information gathered during the course of the directory's compilation. The stereotype teenage scribblers emerge roughly as follows:

They are male (86 per cent), probably married (64 per cent), and Oxbridge-educated (24 per cent). A staggeringly well-prepared 18 per cent have read economics, with the next most popular degree (5 per cent) business studies. Recruiters obviously pay attention to star signs, because a pushy and determined 11 per cent are Aries, whereas only a complex, introverted 6 per cent are Scorpios. They are in their mid-30s, and are most interested (what an uninspired lot) in travel, music and golf.

Their pressured existence notwithstanding, Messrs Average Analyst are big achievers in the marital stability stakes – with a nationally highly atypical 84 per cent divorced. The same cannot be said, however, of their record on the employment continuity front.

Of course, we did know that analysts were an itinerant bunch – shamed from pillar to post by their employers these days as much as being desperately in search of the bigger bonus. But Citigate can now reveal that, among those analysts at firms which appear in both the 1988 and the 1992 surveys, only a paltry 31.5 per cent have not changed sides.

In the intervening three years, "think of the savings for the pension funds" mused one scribbler, the fruits of whose research has landed on his clients' desks from a number of different addresses.

Much ado

The art of the metaphor is flourishing in South Africa – a country not known for flights of linguistic fancy. Thus a few months ago an ANC-aligned group of economists and academics produced a set of economic analogies which took inspiration from the zoo. South Africa, it said, faced four scenario options: ostrich, lime duck, lemons, and flamingos.

These amount to: still keeping heads in the sand; failing to rise because of structural defects; soaring towards prosperity, but collapsing in a heap of populist inflation; and flying off serenely into a glowing sunset.

Now, Nico Czypionka, group economist with the Standard Bank group, has sought refuge in the sea, with apologies to Shakespeare.

He says South Africa has three options: A Midsummer Night's Dream, with "terrible weather, favourable tides and a sound ship"; All's Well that Ends Well, where "those at the helm sail the ship into calmer waters"; and "The Tempest" where the wrong course sinks the ship.

If the cap fits

As a faintly critical of the shortcomings of the North American Free Trade Agreement, which he claims would create a "huge sucking sound" of American manufacturing jobs heading south to Mexico, it is a pity that the diminutive Texas multi-millionaire Ross Perot



is about £175. The price WMC is charging is £762.

But, as Birch says, "WMC is generously throwing in postage and packing for nothing".

Clear as Bell

Mystery – what mystery? Amateur sleuths' continuing search for the real-life original of Sherlock Holmes is exasperating Observer, especially the latest claim by devotees that the model was American burglar-alarm inventor Edwin Holmes who had a partner called Thomas Watson.

The master was cleared up some 70 years back by the detective's creator Sir Arthur Conan Doyle who said the original was one of his tutes, Scots surgeon Joseph Bell.

Here is Doyle's own description, quoted in *The Story of 25 Years* published by the News Chronicle company in 1935:

"He was a very skilful surgeon, but his strong point was diagnosis, not only of disease, but of occupation and character.... In one of his best cases, he said to a civilian patient:

"Well, my man, you've served in the army?" – "Aye, sir." "Not long discharged?" – "No, sir."

"A Highland regiment?" – "Aye, sir."

"Non-commissioned officer?" – "Aye, sir."

"Stationed at Barbados?" – "Aye, sir."

"You see, gentlemen," he would explain, "the man is a respectful man, but did not remove his hat. They do not in the army, but he would have learned civilian ways had he long been discharged. He has an air of authority and he is obviously Scottish. As to Barbados, his complaint is elephantiasis, which is West Indian and not British."

Generosity

With gold prices languishing, analyst Graham Birch has long been recommending producers to cash in on the huge mark-ups available in the jewellery market. The message seems to be getting through: Western Mining Corporation, one of Australia's big gold producers, is now offering shareholders and employees "the rare opportunity to purchase quality, 18 carat gold jewellery".

Birch points out that the WMC scheme shows what "added value" in the gold market is all about. The corporation is offering, among other items, a bangle containing not quite one ounce of gold. At today's prices the intrinsic value of this bangle

R&D tax breaks are needed up front

From Mr Ben Coleman

Of course there will be plenty of special pleaders urging you to keep bases open or not to cancel weapons systems. But if you really want to spend taxpayers' money on keeping people in work, there are many more efficient ways to do it than by paying them to produce machines which are at best useless, at worse appallingly destructive.

Now should anyone deceive you into thinking you are making the world safer by manufacturing weapons for export. Preventing the spread of weapons, both conventional and those "of mass destruction", should be at the top of your priorities.

In the post-cold war era your contribution to world security cannot be measured by the number of soldiers you keep posted abroad. It will be measured, in part, by the tasks you let them undertake. There is no longer a hostile power block, and therefore no front line to man against it.

One interest the US shares with the rest of us is to prevent that situation ever rising again.

So please make every effort to help those who are trying to turn Russia into a civilised power, integrated into the world economy, and encourage China to continue opening up;

don't drive it back into autarky and xenophobia.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Broad customs union should be on Edinburgh agenda

From Mrs Shirley Williams

Sir, I hope you will continue to use your considerable influence to campaign for a Europe-wide customs union that would embrace the eastern European countries (leading article, "Eastern vision", October 29). Such a customs union might also reach a trade agreement with the former Soviet republics, based on a payments union. Central and eastern Europe lost large parts of its trade following the collapse of Comecon – part, but not all, of which has been compensated for by increased trade with the European Community. From the safe ground of a Europe-

wide customs union, natural trade patterns with the Commonwealth of Independent States could be re-established.

The "Europe Agreements" between the EC and Poland, Hungary and the Czech and Slovak Federal Republic have been disappointing, since almost all the commodities in which these countries have a comparative advantage (steel, textiles, certain agricultural products) are restricted by quota.

The need for a customs union to replace the agreements is therefore urgent. The EC, and its British presidency, should put this issue on the agenda of the Edinburgh summit now.

Shirley Williams,
John F Kennedy School
of Government,
Harvard University,
Cambridge,
Mass 02138, US

First step towards European integration recalled

From Mr Aubrey Jones

Sir, In your article, "Nowhere else to go" (October 30), you relate how the prime minister said that the UK's first mistake in European policy was "when we failed to join the Community at the outset", and ascribe that failure to Anthony Eden.

I would put the failure back in time, to around 1950. The late Jean Monnet once described to me a meeting with Sir Stafford Cripps, then Britain's chancellor of the exchequer, and Edwin (now

Douglas Jay) intervened to rebut my wider interpretation of Monnet's proposal. In

that meeting Monnet proposed that the UK should join the then projected Coal and Steel Community, making it clear that he was interested in more than just coal and steel, and that coal and steel were but a first step towards European integration. He was turned down.

I referred to this meeting in a speech in the House of Commons on May 17 1961 (Hansard, vol 660, columns 1,429-1,437).

Lesson to draw is that record of all economic forecasters is poor

From Mr Patrick Foley

Sir, Your analysis of economic forecasters' accuracy during the recession makes interesting reading ("Britain's top 10 forecasters", October 30), but the main lesson to be drawn from such analysis is surely the poor forecasting record of all those included (including ourselves).

Those who feature at the top of the table should not be too hasty in congratulating themselves. There is much less difference between the best and worst forecasts in your table than there is between the best and the actual outcome. On your figures, the best forecaster (Smith New Court) predicted a total 0.3 per cent rise in GDP in the two recessions of 1980 and 1982. The final

outcome looks likely to be a fall of 3.3 per cent.

We have looked recently at the causes of this poor record, to see whether it can offer any clues as to how forecasts might be improved in the future (see Lloyds Bank Economic Bulletin July 1992). What appears to have made this recession deeper than forecast was the reaction of businesses to the initial signs of slowdown: the 1980 and 1982 saw very sharp cutbacks in investment, output, employment and stocks by industry, concentrated first in services but then spreading to other sectors. This is the natural reaction of businesses to a deterioration in their external environment, especially when they are relatively highly geared – and thus highly risk

aversive – as many were in the late 1980s. However, it is not one that most economic models are designed to predict.

The failure of the economy to begin to recover in 1992 (whereas all forecasters in your table attributed an upturn) can be attributed to the continued financial fragility of the personal sector (see Lloyds Bank Economic Bulletin September 1992). This is another failing for models which do not appear to take sufficiently sophisticated account of personal finances. Peter Warburton was thus right to stop using computer models when he did. If only the rest of us had done the same! This analysis suggests, by the way, that to the extent that forecasters of



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FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday November 4 1992



INSIDE

BAT seeks to expand in east Europe

BAT Industries, the UK-based tobacco conglomerate, is negotiating to establish a joint venture with Moscow's largest cigarette factory. This marks a further advance in its long-term expansion strategy in the former Soviet bloc, where cigarettes are a currency that does not depreciate. Page 29

India's markets under strain

India's National Index A sharp decline in India's scandal-hit stock markets in the past month is making life increasingly difficult for companies seeking to raise funds in the capital markets. The Bombay Stock Exchange's 30-share index fell 14.5 per cent between October 1 and last Friday, including a 5.3 per cent fall last week. Confidence has been hit by concern about the scandal in the inter-bank securities market, tax raids on brokers' offices two weeks ago, and a flood of rights issues. Back Page

Fruitless search for oil in Burma

Several international oil companies are on the verge of abandoning efforts to find oil and gas in Burma after collectively spending more than \$400m in three years on almost fruitless exploratory drilling. Page 32

Banks' resourcer puzzles Japan A company set up to help Japanese banks with their bad loans and property collateral will make hardly any impact, according to NHK, Japan's national broadcaster. It found that leading banks have been reselling unwanted land to each other at a profit, and that the lending for ill-conceived property projects continued into this year. Page 28

Problems underfoot The west European carpet fibre industry is in a sorry state. Falling demand and substitution of materials has led to over-capacity among carpet fibre manufacturers. Page 27

Stakle hopes for get well card Mr David Michie, chief executive of the Stakle Group, says the hotel, nursing homes and care services group has moved out of intensive care and has left the hospital ward. In December, Stakle will produce its results for the year to September 30. Page 30

Henry Ansbacher taken over Henry Ansbacher, the UK merchant bank, has agreed to be taken over by the First National Bank of South Africa, the first time a South African bank has acquired a UK bank. Page 30

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Chief price changes yesterday

FRANKFURT (DM)	15	Chevron	10% - 1%
Fluor	-	Citgo	10% - 1%
BBF & Berger	+ 15	GTE-Eurofone	+ 50
Hochfilzel	+ 1023	Texaco	+ 5%
Holzmann Ph	+ 945	Philips	+ 25%
IBM	-	PARTS (IPIV)	-
Colgate-Palmolive	- 20	Siemens	+ 50
Dodds (R)	+ 204	Gen Lyonnaise	+ 50
Fag Kugelfisch	- 107	GTE-Eurofone	+ 10
NEW YORK (\$)	- 10	News	+ 242
Westinghouse	-	Legend	+ 650 + 251
Gen Motors	+ 321	Schneider	+ 34
Merck	-	Sis Riesling	+ 43
Bertelsmann	- 20	Worl Corp	-

Tokyo closed. New York prices at 12.30pm.

Source: London (Pence)

INTERNATIONAL COMPANIES AND FINANCE

Tapie said to be in fresh talks on sale of Adidas

By Alice Rawsthorn
in Paris

MR BERNARD Tapie, the French businessman and politician, is said to be holding new discussions on the sale of Adidas, the German sporting goods group controlled by his holding company, following the collapse last month of its proposed sale to Pentland of the UK.

The future of Adidas, controlled by a German holding company which Bernard Tapie Finance (BTF) is majority shareholder, has been shrouded by uncertainty since Pentland withdrew its £215m (\$329m) offer.

Mr Tapie is known to be keen to reduce his business interests to rebuild his political career. This summer he was

forced to resign from the French cabinet after a seven-week stint as minister of urban affairs because of his involvement in a fraud case.

The case has since been settled. Mr Georges Truchant, the French businessman who brought the case, dropped his suit last weekend after Mr Tapie agreed to an out-of-court settlement, so defusing the legal threat to his political prospects.

A newspaper report yesterday said Mr Tapie planned to sell Adidas, or to sever his links with BTF, to concentrate on politics again. BTF and Mr Tapie refused to comment on the issue. However, banking sources close to BTF said the report was "close to the truth".

Since the abandonment of

the Pentland offer, US and Japanese sportswear groups have been mooted as potential purchasers for Adidas. Credit Lyonnais, the state-controlled French bank which owns 10 per cent of BTF, has also been cited as a possible investor in Adidas.

BTF originally put Adidas up for sale to raise capital to pay off the debts incurred by its acquisitions during the 1980s. The sale to Pentland would have eradicated the debt leaving it with a cash surplus.

It is now thought to be under renewed financial pressure after the collapse of the Pentland deal and the proposed disposals of the Terrailion weighing machine business and La Vie Claire health food chain.

Thames Water rises to £124m

By Bronwen Maddox
in London

THAMES Water demonstrated that utility companies are not immune to the recession when it reported half-year pre-tax profits up only 5 per cent to £124m (£190m).

It nevertheless increased its interim dividend by 8 per cent to 6.5p from 6.4p, but the stock market was disappointed the rise was not higher and the shares dropped by 7p to 48.5p. Sir Roy Waite, chairman, said the board felt the dividend balanced the interests of customers and shareholders.

Demand for water from businesses fell by 2.5 per cent, or 25m, in the six months to September 30 (against the first half last year). However, rises in

water charges of around 8 per cent and this year's acquisitions pushed turnover up 15 per cent to £502m, against £483m.

Mr Mike Hoffmann, chief executive, said the company had seen an increase in bad debts in the recession.

Pre-tax profit from Thames' diversification into water services, which now make up half of turnover, fell from £4.7m to £3.5m as UK industrial business weakened and US municipal business slumped ahead of the presidential election.

Profits from UK property sales also fell to £3m, against £6m. Tax – almost entirely advance corporation tax on dividends paid – fell to £2m against £3m, allowing earnings per share to rise by 8 per cent to 30.1p against 26.4p.

Mr David Luffham, finance director, said the ratio of debts to shareholders' funds, now 23 per cent, would probably rise to 30 per cent by the year-end, but would then rise more slowly.

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Rise in fee income helps Banco Exterior

By Tom Burns in Madrid

BANCO EXTERIOR, the flagship of the state-owned Argentaria financial group, has raised its third-quarter net profits by 11.3 per cent to Pt18.8m (\$18.4m) over the same period last year due to increased fee income and a stringent control of costs and of bad debts.

Exterior's financial income fell by 7.1 per cent to Pt287.8m over the first nine months, but other ordinary revenue, mainly commissions, was up by 9.5 per cent to Pt16.6m. Operating expenditure rose by only 3.8 per cent after a 4.3 per cent reduction in overall costs.

Pursuing a "very active" strategy over insolvencies, Exterior realised Pt22.1m in bad debts, a 13.6 per cent improvement on the previous year's volume. Customer loans were reduced, year-on-year, by 8.7 per cent and Pt43.7m was put aside for doubtful debts, a 19.8 per cent rise in the provisions allocated in the food, drinks and retailing sectors.

The sale of Express Foods, one of the UK's biggest cheese manufacturers, means GrandMet has raised around £250m from the sale of its dairy operations. The liquid milk and short-life dairy product busi-

nesses of Express Dairy and Eden Vale were sold to Northgate Foods in February for £250m and the Irish businesses were sold to Waterford Foods and Carbery Creameries for £129m (\$168m) in July.

Express Foods, which had

Akzo bucks trend with steady profit

By Ronald van de Krol
in Amsterdam

AKZO, the Dutch chemicals group, yesterday posted unchanged profits for the third quarter, bucking the trend of sharply lower earnings which have been reported by many of its European competitors in recent weeks.

The company also said it still hoped to post higher full-year net profit before extraordinary items, despite the general economic slowdown and adverse foreign currency movements.

Last month, Akzo's Dutch

competitor DSM, which is a big producer of base chemicals, reported a decline of more than 50 per cent in third-quarter results.

Other factors were greater efficiency following 2,200 job losses since early 1992 and an improved contribution from activities in the US, which accounts for 25 per cent of turnover.

Overall, the strength of the guilder against many foreign currencies, particularly the dollar, meant that group turnover fell 3 per cent to Fl 4.0bn,

despite a 2 per cent rise in sales volume and a 1 per cent rise in average selling prices.

Operating profit showed a small decline to Fl 274m from Fl 279.9m.

Coatings, fibres and pharmaceuticals posted slight increases in operating profit, but this was not enough to outweigh the fall in chemical products' results to Fl 68m from Fl 91m a year earlier.

Akzo's interim dividend was held at Fl 1.50.

GrandMet completes sale of dairy units

By Paul Taylor in London

GRAND METROPOLITAN, the UK-based food and drinks group, yesterday completed the disposal of its Express dairy operations with the sale of Express Foods, the UK cheese and food service business, to a management-led buy-out team for £250m (\$168m).

Express Foods, which had

trading profits of about £12m in turnover of £270m in the year to September 30, will become an independent company for the first time since it was established in the 1980s.

The Express Dairy business was acquired by GrandMet in 1985. Mr Roger Davenport, chief executive, who led the management buy-out supported by Mr Simon Oliver – a leading entrepreneur in the dairy industry who has been appointed non-executive chair-

man – expressed confidence yesterday that the profitability of the business could be further improved. "Over the last few years we have steadily reduced our overheads and we are now leaner and fitter than for a long time," he said.

Funding for the deal was arranged by Electra Kingsway and comprised loans of £45m and equity investment of £51m.

The equity was underwritten by Electra Private Equity Partners and Prudential Venture Managers, while the debt and working capital has been shared equally between Bank of Tokyo, Union Bank of Switzerland and Bank of Scotland.

Mr Tim Syder, a director of Electra who will represent the institutional investors on the

board, said the deal represented one of the largest M&A's this year. However, he said it was also "much more conservatively funded" than many earlier management buy-outs, and the purchase price represented a significant discount to net assets, which totalled "well over £100m".

Express Foods is one of the largest suppliers of "own brand" cheeses to the UK retail sector which accounts for about 40 per cent of its turnover.

Although Cheddar cheese represents about 75 per cent of sales, the group also manufactures "territorial cheeses" and produces several value-added products, including Stilton, under the Tuxford and Tebbutt and Lockerbie retail brands.

COMPANY NEWS IN BRIEF

SIMENENS, the German electrical and electronics group, has ended a 23-year-old joint venture with South Korea's Goldstar Telecommunications by selling off its stake on the Seoul stock market, the Securities Supervisory Board said. Reuter reports from Seoul.

The German company sold its final 7.88 per cent holding, about 478,000 shares, between October 25 and 26.

Goldstar Telecom, a unit of Luckey-Goldstar Group, was listed in 1974 and produces cordless phones, home automation and telecommunications equipment. Siemens and Goldstar signed a 25.75 joint venture in 1970 to produce

mechanical telephone switch-board systems.

THE GERMAN association of co-operative banks (BVR) said its members' total balance sheet assets grew at their strongest rate in 11 years in the first three quarters of 1992, Reuter reports from Munich.

The German company sold

est carmaker, said it would boost production capacity at its plants in China, Reuter reports from Frankfurt.

Volkswagen said it would raise the annual production capacity of its Santana model at the Shanghai plant to 110,000 next year from 85,000 and increase it further to 150,000 by 1995.

AUSTRIAN Airlines, which is cutting costs to counter losses, is expanding its profitable East European services, company officials said. Reuter reports from Timisoara.

The partly-nationalised airline will fly to Timisoara twice a week, Mr Norbert Draskovits, the eastern Europe manager

said on the inaugural flight to the west Romanian city.

SAAB Automobile, jointly owned by Saab-Scania and General Motors, said its sales of new cars on the US market rose 54 per cent to 2,403 units in October from 1,580 units in the same month in 1991, Reuter reports from Stockholm.

The CS and CSE models accounted for 982 units, or 37 per cent of Saab's total US sales in October, the group said.

In the first 10 months of 1992, Saab has sold 22,578 units in the US, an increase of 1.7 per cent over the same period a year earlier.

Trading set to resume in Olipar, Lucia

By Alice Rawsthorn

SHARES in Olipar, the French property company linked to Mr Christian Pellerin, the property developer, and Lucia, one of its associate companies, are expected to resume trading on the Paris stock market tomorrow. The shares were suspended

pending the completion of the arrangements for the recapitalisation of Lucia, and the announcement of Olipar's interim results. Olipar and Lucia, in common with several other French property companies, have been badly affected by the slowdown in the property sector.

On Friday Lucia announced a recapitalisation involving injections of capital from its major shareholders, including the Axa insurance group and Banque Nationale de Paris, as well as Suez and Compagnie Générale des Eaux, two of France's largest holding companies.

He said profits rose about 9 per cent in the first nine months.

Mr Orló spoke after a shareholders' meeting to approve terms for completing a merger between Iberdrola I and Iberdrola II, which will create Spain's largest private sector utility.

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INTERNATIONAL COMPANIES AND FINANCE

Stet suffers from crossed lines with investors

Haig Simonian on the problems of Italy's state-run telecoms sector

IMAGINE an international telecoms group as a collection of separate companies. One specialises in local calls, the others foreign traffic, equipment manufacturing and so on. Each has its own board, and stock market quotation.

Add a highly politicised management and the normal infighting of a big corporation, and you have a fairly clear picture of how Italy's state-run telecommunications sector works.

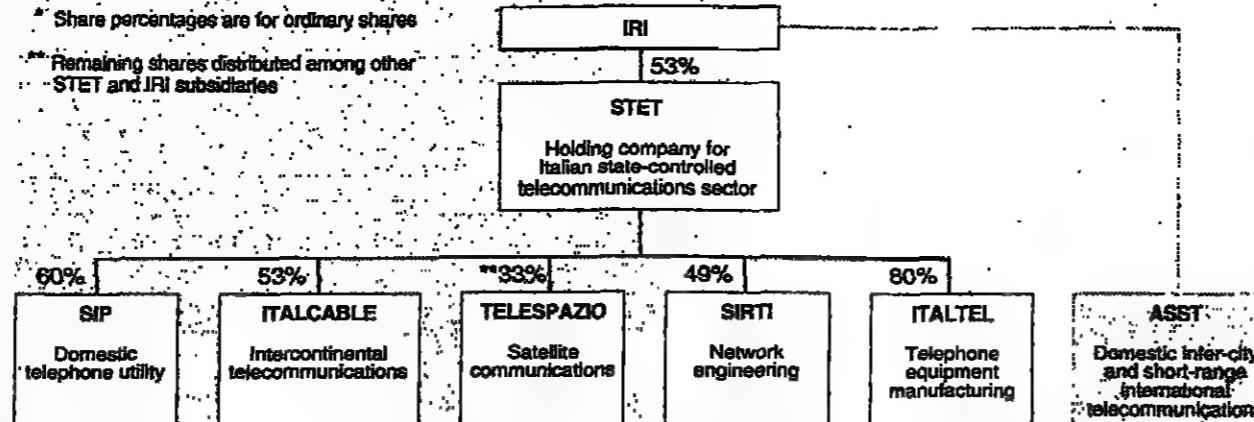
Emmeshed in a £40,000bn (\$29.79bn) four-year investment programme, Italy's telecoms companies have raised productivity and quality. Many analysts praise Stet for boosting investment and services, which should increase profits.

But lamentable co-ordination and political differences often leaves the telecoms companies vulnerable. Last month, Stet, the holding company, was forced on to the defensive after buying Finsiel, a computer software company controlled by IRI, the state holding concern that also owns Stet.

For many analysts, frustrated by the group's poor transparency and steadily falling share prices, spending £700m on Finsiel was the final straw. It was widely suspected that the deal, sprung on a Friday evening after the markets had closed, was merely an excuse to raise funds for cash-strapped IRI. Stet's shares plunged 22 per cent when trad-

The STET Group*

* Share percentages are for ordinary shares
** Remaining shares distributed among other STET and IRI subsidiaries



ing resumed, though they have since recovered.

Analysts were unconvinced by Stet's claim that the purchase was essential to provide badly-needed software expertise. "I can understand there have been criticisms, but I don't think they have been fair," says Mr Umberto Silvestri, one of Stet's two managing directors. "The important thing in any acquisition is that it should have an industrial logic, not who buys the company from whom."

He claims that Finsiel, which has a virtual monopoly in writing software for Italy's public

sector, will give Stet a technological leap. Mr Francesco Silvestri, Stet's other managing director, points to opportunities. Although most of Finsiel's business has nothing to do with telecoms, the link between communications and data processing is growing, he says.

Both men defend the pricing of Finsiel, which they say is in line with similar deals. Mr Michael Armitage, a Morgan Stanley analyst, also backs the transaction, even if critical of its presentation.

But at hastily-arranged meetings in London and Milan last

month, investors voiced very different views. Many are convinced acquiring Finsiel, which earned just £24.9m on sales of £128.3m last year, will depress Stet's earnings, raise debt and have little benefit for the foreseeable future.

Such cynicism contrasts with the appeal of many international telecoms stocks which, in spite of heavy spending on modernisation and new value-added services, have become a favourite longer-term investment for fund managers.

For state-owned companies, privatisation has added a speculative edge. For Italy's Ansaldo government, striving to cut a huge budget deficit, telecoms could also be a rich source of privatisation revenue.

However, privatisation is still a dream for Stet. Although IRI's stake has fallen to 53 per cent, the state is still in charge. Stet's own holdings in its subsidiaries have also been falling, but there too, it retains a majority in all but Sirsi, the network engineering arm where control is guaranteed through a pact with the biggest private shareholder.

Attempts to rationalise Italy's telecoms companies have been fraught with politi-

cal difficulties. Earlier this year, the government finally approved the long-awaited incorporation of ASST, the agency controlling inter-urban and some international communications, into IRI.

That could have been the first step towards a single "Telecom Italia", along the lines of the UK, Germany or France. Instead, IRI's proposal shuffled some ASST activities around the existing companies, while leaving the overall number unchanged by transferring other operations to Iritel, an embryonic successor.

Stet executives are unwilling

Fukutake seeks to renegotiate Berlitz purchase

By Alan Friedman
in New York

were \$69.605m, against \$62.537m in the same quarter of 1991.

THE PRICE of Berlitz shares slumped by more than 10 per cent yesterday morning after the Princeton-based language school and publishing group disclosed that its prospective Japanese buyer was seeking to renegotiate terms.

The request for a renegotiation came after Berlitz reported a sharp drop in third-quarter operating income.

Berlitz shares fell by 8½% to \$20 yesterday morning after the company said that Fukutake Publishing of Japan was seeking to alter the financial terms of its planned acquisition.

Under the original plan, Fukutake was to pay roughly \$270m as part of a complex transaction that would have created a new Berlitz holding company, of which the Japanese buyer would own 57 per cent.

Berlitz, meanwhile, said its operating income for the three months ended September 30 was \$1.211m, down sharply from the \$3.248m achieved in the same period a year earlier. Sales for the three months

were \$69.605m, against \$62.537m in the same quarter of 1991.

For the first nine months of 1992, Berlitz had operating income of \$8.825m, compared with \$18.484m.

The Berlitz saga is complicated by the fact that some 56.5 per cent of the company's shares were pledged to banks last year as collateral for loans made to the late Mr Robert Maxwell.

These shares had been nominally owned by Macmillan, which was at the time part of the Maxwell Communication Corporation (MCC).

MCC is now operating under Chapter 11 of US bankruptcy law and the status of the Berlitz shares is the subject of various legal actions.

The Fukutake deal involved cash payments to existing Berlitz shareholders, the setting up of a new holding company that would assume \$160m of debt; a formula for Berlitz shareholders to eventually receive a total of 33 per cent of the new Berlitz company; and promises for payments to shareholders that would be based on certain MCC notes held by Berlitz.

Cigna stays in the black despite heavy storm losses

By Nikki Tait

CIGNA, one of the biggest composite insurers in the US, unveiled a large drop in third-quarter earnings, but was profitable despite heavy losses from Hurricane Andrew which ravaged southern Florida and Louisiana in August.

Cigna said that after-tax profits for the three months to end-September totalled \$53m, down from \$123m a year ago, with realised investment gains contributing \$52m (\$10m).

The third-quarter results reflected catastrophe losses of \$139m, before tax, of which \$131m came from Hurricane Andrew and in Florida, a second storm system which hit Hawaii later in the autumn.

In the same three months of 1991, Cigna's catastrophe losses were \$17m.

As a result of these losses, Cigna's property-casualty division produced a \$27m deficit for the quarter, despite after-tax investment gains of \$28m against a \$5m profit, including after-tax investment gains of \$7m, in the same period in 1991.

However, the company added that its other three divisions had "strong" earnings in the third quarter.

Cigna is showing after-tax profits of \$286m for the first nine months of the year, including realised investment gains of \$122m. At the same stage in 1991, the figure was \$341m, helped by realised investment gains of \$61m.

SAS rules out Continental bid

By Christopher Brown-Hynes
in Stockholm and Nikki Tait
in New York

SCANDINAVIAN Airlines Systems (SAS) has decided not to participate in any of the bids for Continental Airlines, the US air carrier which has been in bankruptcy since late 1990.

SAS has had a co-operation agreement with Continental since 1988, under which it feeds around 150,000 passengers a year into Continental's US network.

This was cemented by a \$100m investment in Continental, since written off.

The Scandinavian carrier said yesterday that it saw no point in making a further investment in Continental as

the co-operation was now "firmly established" and would continue.

SAS has three members on the Continental board.

The bid deadline for Continental expired on Monday, with at least three suitors thought to be still in the running.

Continental confirmed that Lufthansa, the German airline which had considered making an offer with Mr Marvin Davis, the Californian financier, was no longer pursuing a deal.

This appeared to leave three contenders: a consortium lead by Mr Charles Hurvit's Maxxam group; an offer from Mr Alfredo Breuer's Houston Air; and a proposal from Air Canada in conjunction with a Texan investment partnership.

Continental has to present the "best offer" to the bankrupt court on November 9.

NYSE calls for inquiry into SelectNet system

By Patrick Harverson
in New York

THE New York Stock Exchange has called for an inquiry into the Nasdaq trading system run by Nasdaq, a rival stock market operated by the National Association of Securities Dealers.

In a letter to the Securities and Exchange Commission, the securities industry watchdog, the NYSE argued that elements of Nasdaq's SelectNet trading system circumvent the SEC's rules on information disclosure.

SelectNet allows traders to negotiate prices and execute

trades over a computer screen.

This is more advanced than normal Nasdaq market trading, where share prices are listed on screens but most trades are initiated over the telephone.

Currently, only Nasdaq stocks can be traded on SelectNet, but Nasdaq filed for SEC approval earlier this year to begin trading NYSE-listed stocks on the system.

The NYSE's opposition to SelectNet is based on its claim that prices are not disseminated widely enough on the system to ensure that the standards of price discovery mandated by government regulations are met.

Air Canada fails to agree plan for merger

AIR CANADA has failed to agree terms for a merger with rival Canadian Airlines International, writes Robert Gibbons in Montreal.

The terms of a pre-merger agreement made by Air Canada and PWA, parent of Canadian, on October 8 "contained conditions that cannot be met". The deal is "unachievable", Air Canada said.

Under the merger plan, Air Canada and Canadian would have continued as separate entities while a new holding company would have been formed with shareholders of each group exchanging their stock for new shares in the holding company.

HEMOQUE INTRESSENTER AB

has been acquired by

MALLINCKRODT MEDICAL, INC.,
a subsidiary of IMCERA Group Inc.

The undersigned acted as financial advisor to
HemoCue Intressenter AB.

September 1992



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Prices for publicly distributed for the following periods and subsequent arrangements					
Period of Price - First Prices for Trading					
US dollar	parities	parities	parities	parities	parities
01/01	26.22	17.70	17.70	17.70	17.70
01/02	26.29	17.70	17.70	17.70	17.70
01/03	26.17	17.70	17.70	17.70	17.70
01/04	26.17	17.70	17.70	17.70	17.70
01/05	22.72	17.70	17.70	17.70	17.70
01/06	22.72	17.70	17.70	17.70	17.70
01/07	20.23	17.70	17.70	17.70	17.70
01/08	17.72	17.70	17.70	17.70	17.70
01/09	17.72	17.70	17.70	17.70	17.70
01/10	17.72	17.70	17.70	17.70	17.70
01/11	18.03	17.68	17.68	17.68	17.68
01/12	18.12	17.72	17.72	17.72	17.72
01/13	22.42	22.13	22.13	22.13	22.13
01/14	22.42	22.13	22.13	22.13	22.13
01/15	23.67	23.35	23.35	23.35	23.35
01/16	24.68	24.35	24.35	24.35	24.35
01/17	24.68	24.35	24.35	24.35	24.35
01/18	28.50	28.16	28.16	28.16	28.16
01/19	28.50	28.16	28.16	28.16	28.16
01/20	28.50	28.16	28.16	28.16	28.16
01/21	28.50	28.16	28.16	28.16	28.16
01/22	28.50	28.16	28.16	28.16	28.16
01/23	28.50	28.16	28.16	28.16	28.16
01/24	28.50	28.16	28.16	28.16	28.16
01/25	28.50	28.16	28.16	28.16	28.16
01/26	28.50	28.16	28.16	28.16	28.16
01/27	28.50	28.16	28.16	28.16	28.16
01/28	28.50	28.16	28.16	28.16	28.16
01/29	28.50	28.16	28.16	28.16	28.16
01/30	28.50	28.16	28.16	28.16	28.16
01/31	28.50	28.16	28.16	28.16	28.16
01/32	28.50	28.16	28.16	28.16	28.16
01/33	28.50	28.1			

Oubles
ert Thomson

INTERNATIONAL COMPANIES AND FINANCE

PepsiCo to make \$16m expansion in Greece

By Kerin Hope in Athens.

PEPSICO, the US soft drinks maker, is expanding in Greece through the acquisition of Best Foods, a northern Greek manufacturer of snacks, for a reported Dr3.2bn (\$16m).

Best Foods, based in Thessaloniki, produces corn chips and other snacks for the local market. Sales this year are projected to rise from Dr1.7bn to Dr2.5bn with profits increasing from Dr80m to Dr250m.

The acquisition was made through 7-Up Netherlands, a European subsidiary of PepsiCo. Earlier this year, PepsiCo took control of Tasty Foods, another Greek snack manufacturer, following the merger of the US company's European operations with General Mills.

PepsiCo entered the Greek market three years ago with the takeover of Ivi, a struggling Athens bottler which produced Pepsi Cola and 7-Up, together with local soft drink brands and mineral water.

After cutting losses in 1991 to Dr2.6bn, down from Dr4bn the previous year, PepsiCo-Ivi expects to make a modest profit this year. It plans to invest Dr70m in the next two years on modernising production and strengthening distribution, notably among the Aegean islands.

Although sales are up by around 6 per cent this year, PepsiCo-Ivi's share of the Greek soft drinks market has remained at around 15 per cent. However, Loutraki Water, the company's leading brand, claims to have increased its share of Greece's growing mineral water market to 36 per cent.

Job-cut costs keep Dofasco in the redBy Robert Gibbons
in Montreal

DOFASCO, Canada's biggest steelmaker, blamed lower shipments and high staff severance costs for a third-quarter loss of C\$14.7m (US\$11.8m), or 27 cents a share. This compares with a loss of C\$10.1m, or 24 cents, a year earlier.

Steel price pressures and a four-week shutdown at the company's iron ore mines in Quebec added to the loss. Overseas shipments were off sharply in the quarter, and revenues dipped 6 per cent to C\$485m.

The nine-month loss was C\$98.2m, compared with C\$23.5m a year earlier.

Dofasco expects the fourth quarter to be slow, although flat-rolled products are showing some improvements.

Royal Trust down C\$243m

By Bernard Simon in Toronto

ROYAL TRUST, the Canadian financial services group, hopes to shake off financial problems which have dogged it in recent years with a package of measures which include a deep dividend cut, an equity issue and a special loan-loss reserve.

The Toronto-based company said all its operations with the exception of those in the UK, were profitable.

But write-downs on discontinued operations and the new bad-debt provision pushed the company to a third-quarter loss of C\$243m (US\$185m), or C\$1.88 a share, compared with earnings of C\$63m, or 18

cents, a year earlier. Royal Trust's share price tumbled 15% to C\$4.70 on the Toronto stock exchange before the close yesterday.

Its problems stem mainly from a disastrous expansion outside Canada in the late 1980s, including the acquisition of Dow Chemical's financial services arm and the purchase of a string of US west coast savings and loan institutions.

The Seattle-based S&Ls, brought together under Pacific First Bank, were sold last week for C\$63m.

Third-quarter earnings include a write-down of C\$73m on the investment in Pacific First. However, Royal said the

Telefonica of Argentina thrivesBy John Berham
in Buenos Aires

TELEFONICA de Argentina, Argentina's largest privatised telephone company, has almost doubled its profits, according to Mr Jose Bustamante, the company's president.

He said preliminary figures showed an 88 per cent rise in net income to \$22m for the year to September, against \$11.5m in 1991. He added that sales rose more slowly, to \$1.65bn against \$1.037bn last year.

Telefonica, which is managed by Telefonica

Internacional, an arm of Spain's state-owned telephone company, was privatised in November 1991. It has a monopoly on services to the southern region of Argentina, including half of Buenos Aires, for at least seven years.

Profits have climbed due to indexation of rates and an exchange rate that further magnifies profits. However, the 1991 figures are slightly understated because they cover an 11-month accounting period.

Telefonica, like Telecom Argentina, the smaller privatised company which

covers the northern half of the country, has also raised profits by tightening up management, sacking employees and rapidly installing more lines. But, despite high charges and aggressive investment policies, service remains mediocre.

Telecom, which has not made any preliminary statement on its 1992 performance, is expected to report an even stronger rise in net income. Telecom's profits rose to \$117.3m in the first three quarters of the year on sales of \$822m, against \$53.3m in the 11 months to September 1991 on sales of \$80m.

Arab bank nearly doubles profits

ARAB Banking Corporation (ABC), the biggest Arab bank,

has nearly doubled net profit for the first nine months of 1992, Reuters reports from Manama.

The bank, traded on the Bahrain and Paris bourses, said profit after estimated taxes rose to \$60m in the period from \$31m the year before.

Mr Abdullah Saudi, chief executive, attributed the rise in the net to a lower cost of funds, lower taxes, expanded business in trade financing and the recovery of some \$20m in interest that had not been paid

on loans to Argentina. He said unaudited operating profits rose 36 per cent to \$153m from \$118m. It boosted the provisions it was making for bad loans to \$98m from \$53m.

After \$6m for minority interests in subsidiaries such as Banco Atlantico in Spain, profit after tax profits showed an increase of 22 per cent to \$79m.

Despite the higher pre-tax profit, estimated taxes fell to \$11m from \$20m because the branches with little or no tax did relatively better than heavily taxed units in Europe.

Lower interest rates also meant it was less costly to fund non-performing loans. The bank remained cautious about new lending. Total loans and advances rising modestly to \$11.2bn at the end of September from \$10.6bn a year earlier.

Total assets rose to \$20.2bn from \$19.6bn. Total deposits rose to \$16.6bn from \$16.1bn.

Besides the shares held by the public, the bank is owned by the Emir of Abu Dhabi, the Libyan Treasury and the Kuwaiti Finance Min-

istry.

Despite the higher pre-tax profit, estimated taxes fell to \$11m from \$20m because the branches with little or no tax did relatively better than heavily taxed units in Europe.

Chilean telecoms group considers \$150m issueBy Leslie Crawford
in Santiago

COMPANIA de Telefono de Chile, the Chilean telecommunications company quoted on the New York Stock Exchange, may place between \$150m and \$200m of convertible bonds in US and European financial markets.

Claudio Garcia, CTC's financial vice-president, said the company's board would meet this week to consider the bond issue. "They will be 10-year bonds convertible into shares after the third year, but we have not yet fixed the coupon they will carry," Mr Garcia said.

Moody's opens office in Spain

MOODY'S Investors Service, the US rating agency, has extended its European operations with the creation of a subsidiary in Spain, writes Richard Waters.

The agency, which already has operations in London, Paris and Frankfurt, has maintained its practice of opening offices from scratch rather than forming joint-ventures with local agencies, a method favoured by its rival, Standard & Poor's.

The new office was prompted in part by recent legislation which will make securitisation easier for Spanish borrowers, said Mr Jan Konstanty, managing director of Moody's in London.

Goldman Sachs is to manage the placement, and CTC's present shareholders are to be given first option in taking up the offer. Telefonica de Spain owns a controlling 46 per cent stake in CTC.

CTC is the main local tele-

phone company in Chile and controls a sizeable portion of the long-distance and cellular telephone market.

The issue would help finance CTC's \$500m investment outlays planned for 1993, as well as reduce borrowings.

The company posted an accumulated net income of \$6.7bn pesos (\$123m) for the first nine months of

Du Pont faces tough test of fibre

Paul Abrahams examines the potential buyers of its carpet capacity

DU PONT'S swap of chemical assets with Imperial Chemical Industries, which was given the green light last month by the European Commission, could provide a few headaches for the US group.

A condition of the deal was that Du Pont dispose of 12,000 tonnes of newly-acquired nylon carpet fibre production.

Du Pont says it has already had a couple of unsolicited expressions of interest about the capacity, but given the sorry state of the west European carpet fibres industry, it is far from clear how serious these might be.

Falling demand and substitution by other materials, in particular polypropylene, has led to gross overcapacity among carpet fibre manufacturers.

Nylon carpet fibres come in two types. The most common is continuous filament, while the other is discontinuous or staple fibre. ICI's former plant at Oestringen, in Germany, which manufactures both types, is the most likely candidate for disposal, although Du Pont says the final decision is yet to be made.

European capacity currently exceeds demand. Sales of carpet filament last year were 184,000 tonnes, compared with a capacity of 230,000 tonnes. Meanwhile, demand for staple fibre was only 128,000 tonnes, compared with a capacity of 180,000 tonnes, according to the Brussels-based International Committee of Rayon and Synthetic Filament (CIRFS). About 70 per cent of production is used in carpets.

Europe is a net exporter of both types, but has little chance of reducing overcapacity by raising sales abroad.

carpet companies might group together to make a bid. This would free them from the threat of Du Pont's potentially dominant position.

However, the commission would need to be convinced of the need to sell to the carpet makers. Competition officials indicated last week that the capacity and related facilities should be sold to a single competitor, which ought to be a fibres manufacturer.

However, Rhone-Poulenc is in the middle of an asset disposal programme aimed at cutting borrowings by FF1.5bn (US\$64m) this year. The group's target is to reduce its debt to equity ratio from 0.75 at the end of last year to close to 0.5 in 1993.

Other candidates include Germany's BASF. The group has substantial carpet fibre operations in the US, with four plants and an annual capacity of 100,000 tonnes a year. It has no production in Europe and might be interested in creating a global presence.

Axco, the Dutch company, is another possibility. The group has limited nylon carpet capacity. However, Mr Syb Bergsma, a member of Axco's management committee, said in August that its carpet operations were unprofitable. The company is reducing production and cutting 240 jobs. Analysts expect Axco to pull out of the market if it can find a buyer.

Small to medium-sized candidates include Beaulieu of Belgium, which has about 12 per cent of the continuous filament market, and Aquafil and Radici, both of Italy, which respectively have 11 per cent and 9 per cent of the west European market.

Further potential buyers include actual carpetmakers. Mr Davies believes German

purchases of Du Pont's surplus nylon fibre production, analysts have come up with France's Rhone-Poulenc. The two are just linked with Sisal of Italy to form a joint-venture

which has about 15 per cent of the European continuous filament market and about 30 per cent of the European staple fibre market.

However, the commission would need to be convinced of the need to sell to the carpet makers. Competition officials indicated last week that the capacity and related facilities should be sold to a single competitor, which ought to be a fibres manufacturer.

A further possibility is a management buy-out by former ICI fibres marketing employees, says Mr Davies. Their jobs would be most vulnerable in the event of rationalisation, he explains.

Outside the EC, the most likely is Allied Signal, one of the US's largest industrial groups. It already imports fibres equivalent to about 9 per cent of European filament market. And this summer it started a significant expansion of its industrial fibres operations with construction of a new \$220m plant in France.

Some analysts believe it may prove difficult for Du Pont to find a buyer at all. The group has undertaken to make "best endeavours" to dispose of the 12,000 tonnes within 12 months of the completion of its deal with ICI. Analysts, however, are far from convinced anybody would want to expand their share of the market at the moment.

If Du Pont fails to find a buyer, the commission says it will extend the deadline. But the US group may end up with all of ICI's fibres capacity in spite of the best efforts of Sir Leon Brittan, the commission's vice-president, and his trust-busters.

Casting around for possible

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Casting around for possible

All of these securities having been sold, this announcement appears as a matter of record only.

November, 1992
Concurrent Worldwide Offering

10,610,000 Shares

Life Re Corporation

Common Stock
(\$1.00 par value)

Price \$22 Per Share

This portion of the offering was offered outside the United States and Canada by the undersigned.

2,122,000 Shares

Salomon Brothers International Limited

S.G. Warburg Securities

Donaldson, Lufkin & Jenrette
Securities Corporation

Oppenheimer & Co., Inc.

Smith Barney, Harris Upham & Co.
Incorporated

Banque Indosuez

Conning International Inc.

Crédit Lyonnais Securities

Credit Suisse First Boston Limited

Daiwa Europe Limited

Dresdner Bank AG

Merrill Lynch International Limited

Nomura International

N M Rothschild & Sons Limited

UBS Phillips & Drew Securities
Limited

This portion of the offering was offered in the United States by the undersigned.

8,488,000 Shares

Salomon Brothers Inc

Donaldson, Lufkin & Jenrette
Securities Corporation

Oppenheimer & Co., Inc.

Smith Barney, Harris Upham & Co.
Incorporated

Bear, Stearns & Co. Inc.

The First Boston Corporation

Alex. Brown & Sons
Incorporated

Dillon, Read & Co. Inc.

A.G. Edwards & Sons, Inc.

Kidder, Peabody & Co.
Incorporated

Lazard Frères & Co.

Lehman Brothers

Merrill Lynch & Co.

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PaineWebber Incorporated

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Wertheim Schroder & Co.
IncorporatedDain Bosworth
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Dean Witter Reynolds Inc.

William Blair & Company

Piper Jaffray Incorporated

Kemper Securities, Inc.

INTERNATIONAL CAPITAL MARKETS

US Treasuries regain ground in pre-poll calm

By Patrick Harverson in New York and Sara Webb in London

US TREASURY prices yesterday regained ground lost on Monday as investors calmed awaited the outcome of the presidential election.

By midday, the benchmark 30-year government bond was up 1/8 at 95.96, yielding 7.62 per cent. The two-year note was also notably firmer at mid-session, up 1/8 at 95.95, yielding 4.38 per cent.

Traders said turnover was light as many participants sat out polling day. Although final opinion polls predicted a victory for Mr Bill Clinton, the market had already discounted a Democratic win.

There was no particular spark for the morning's gains. The day's only economic news - a 0.3 per cent decline in September leading indicators - was mildly positive for the market. The data suggested the economy is still moving sideways rather than forward, as would be expected at this stage of the economic cycle.

Uncertainty over the size of the next quarterly refunding programme - due to be announced later in the day - was a factor for the second consecutive session. Analysts expect the Treasury to increase the package to about \$36bn, up from \$35bn in August, to account for the government's greater borrowing needs.

GOVERNMENT BONDS

cal background concerning the outcome of today's Maastricht debate.

The pound closed at DM2.42, from DM2.4030, lending a firmer tone to gilt prices. On the political front fears that the government would be unable to muster a majority in the House of Commons today paving the way for a bill to ratify the Maastricht Treaty, are easing dealers said.

The 11/4 per cent gilt due 2003/07 rose from Monday's close of 120/4 to trade at 120/4 by late afternoon.

GERMAN GOVERNMENT BONDS

ended slightly firmer, but yield was subdued as market participants awaited the US presidential election result.

The Liffe bond futures contract opened at 91.33 and dipped to a low of 91.31 before recovering to end at around 91.47, the high of the day. Most of the interest was concentrated in the five-year sector of the market again, dealers said.

Dealers said the market shrugged off statements by Mr Helmut Schlesinger, Bundes-

bank president, who warned that further German rate cuts depended on slower money supply growth. He added that moves on German rates depended on further cuts in the budget deficit and on wage levels in the 1993 pay round.

Elsewhere in Europe, French government bonds strengthened, following Monday's quarter-point cut in the key interest rates. The Treasury is due to auction between FF14bn and FF15bn of government bonds tomorrow.

On the Matif futures exchange in Paris, the December bond futures contract closed at 110.60, up 0.18 from late on Friday. The yield on the 8 1/4 per cent bond due 2002 was unchanged from Monday at 8.17 per cent.

The Treasury said it would offer FF14bn-15bn of tap stock at its regular monthly auction tomorrow, when it plans to sell the 8 1/4 per cent bond due 2003 and the 8 1/4 per cent bond due 2008.

New York's Commodity Exchange was today due to open its fledgling Eurotop 100 futures two hours earlier than usual, writes Laurie Morse in Chicago. Trading in the Pan-European index will commence at 5.30am EST, although it will be altered at 4.45pm pm will not be altered.

The Comex, better known for its gold and silver futures contracts, opened futures

trading on the Eurotop 100 on October 26 and volume so far has averaged just 1,000 contracts a day.

Mr David Halperin, Comex president, said the earlier

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on deals
Europe

TIP Europe up 26% as interest charges fall

By Angus Foster

TIP EUROPE, the trailer rental company which was forced to refinance last year after breaching banking covenants, yesterday reported a 26 per cent profits increase thanks to lower interest charges and higher rental rates.

Pre-tax profits increased from £26.1m to £27.5m in the year to July 31 while turnover rose 3.3 per cent to £105.5m. At the interim stage profits rose 51 per cent to £2.72m.

Mr Jim Davis, chairman, said the results showed "steady progress". He added: "We're feeling much better than we did this time last year."

Interest costs fell more than £2m to £14m as last year's £29m rights issue repaid debt. Net borrowings fell from £149.6m to £118.4m, taking gearing from 3.53 times to 1.62 times enlarged shareholders funds. Interest cover improved from 1.37 times to 1.54 times.

Operating profits fell from £23.8m to £22.1m because of

slower growth in continental markets, especially Germany. Benelux failed to recover from a bad first quarter while profits in Denmark were wiped out by losses in Finland and Sweden.

The average fleet was reduced by over 1,000 units to 17,900 to reflect lower demand. This helped maintain utilisation rates close to 75 per cent, while the company achieved price rises of 7 per cent. In the UK, rates increased 10 per cent to £11.25.

In the general leasing division, falling used vehicle sales were more than made up by a £1m increase in profits from Mobil, which supplies temporary buildings.

Exceptional reorganisation and refinancing costs totalled £55.8m (£1.68m). The April sale of the group's truck rental division led to extraordinary charges of £9.6m (£2.83m).

Earnings fell 7.4 per cent to 3.9p, even after last year's figure was restated from 5.05p to 4.21p to reflect the rights issue.

TIP is proposing to cut its final dividend in line with the

fall in earnings. A final of 0.76p is proposed, to make total dividends for the year of 1.4p against 1.82p.

The shares fell 1 1/4 to 31p.

COMMENT

TIP deserves credit for squeezing profits from a business as hard hit as most, especially since the company's survival was in question less than a year ago. A new management team, a more cautious approach and reduced borrowing have won all applause in the City. But TIP is being forced to sell trailers to control costs. It will therefore benefit less when recovery comes - it will have to buy new trailers which are less profitable in the first few years of operation.

With the German economy apparently slowing, factories have scaled back forecasts for this year to 22.8m, putting the shares on a prospective p/e of 8. Without evidence of recovery in the UK, or resistance to a weaker Europe, that rating looks about right.

£2.8m acquisition by Prime People

By Angus Foster

Peregrine, the Hong Kong securities house, backed by some of the colony's most powerful businessmen, yesterday confirmed that on Monday it lifted its stake in Invesco from 14.6 per cent to just over 24 per cent.

Peregrine said that the stake would be held as an investment and that it had no intention of buying more shares "at this stage".

Invesco MIM said that both sides had been in regular contact. "We have every reason to believe their intentions are friendly."

Peregrine bought its latest tranche of shares at 77p. The shares were apparently bought from Legal & General Investments and Daido Mutual Life.

Invesco's shares, which added 3p to 84p on Monday, gained a further 4p to 88p yesterday.

PRIME PEOPLE, the Manchester-based human resources group, is to acquire Bowford Engineering Services for £2.2m and meet part of the consideration via a rights issue.

Bowford has six skills training centres throughout the UK. Consideration will be met by the allotment to vendors of 31m shares at 4 1/4p, payment of £1.07m cash and the issue of 238,500 loan notes. The vendors, Mr Geoff Bowers and Mr John Ashford, will control a maximum 38.3 per cent of the Prime capital and shareholders will need to approve the deal.

The rights will be on the basis of 1-for-3 at 4 1/4p each, and raise £530,000 before expenses. There will also be issued up to 2.5m warrants at the rate of 1-for-5 shares, entitling subscription to one share on March 31 in the years 1993-96 inclusive.

For the year ended October 31 1992 Bowford is forecast to make pre-tax profits of £35.0m, compared with £1m. The decline is largely attributable to costs incurred in preparing two projects for the Ministry of Defence and Mobil.

Results from USM quoted Prime for the half year ended June 30 show a loss of £161,000 (£121,000 after exceptional of £26,000), from turnover of £431,000 (£298,000). Losses per share were 0.01p (1.6p).

Mezzanine Capital

MEZZANINE CAPITAL AND INCOME TRUST 2001 had a net asset value per income share of 103.5p (105.7p) and per capital share of 173.5p (133.5p) at March 31. Pre-tax profits for the year to end-March were £1.17m (£1.74m) and earnings per income share 5.23p (7.78p). Interim dividend is 5p (7.25p).

Lowndes Lambert pays up to £1.9m for specialist broker

By Andrew Jack

LOWNDES LAMBERT, the insurance broker which was floated last year, has acquired Crowley Colosso Holdings, which owns a fine arts and jewellery specialist broker.

The initial consideration is £1.4m, comprising £897,000 in cash and the issue to the vendors of 263,455 new Lowndes shares.

Further consideration in shares or cash to a cap of £1.9m will be paid in proportion to any brokerage income during the next two financial

years to October in excess of the most recent year's earned brokerage fees till last June.

Mr Richard Shaw, Lowndes' chairman, said he would be surprised if the additional payments exceeded half of the capped limit.

The accounts for Colosso for the year to June 30 1991 showed pre-tax profits of £83,000 on turnover of £26.3m.

The new shares will rank equally with existing shares, and the vendors have pledged not to dispose of them for 12 months after completion.



REED INTERNATIONAL PLC.

(the "Issuer")

£50,000,000 11 1/4% per cent. Bonds 1994

(the "Bonds")

(of which £30,000,000 was issued as the Initial Tranche and represents the total of the Bonds outstanding)

NOTICE OF EARLY REDEMPTION

On behalf of the Issuer, S.G. Warburg & Co. Ltd. hereby gives notice to the holders of the Bonds that in accordance with Condition 4(c) of the Bonds the Issuer will redeem all of the Bonds then outstanding on 21 December 1992 (the "Redemption Date").

The Bonds will be redeemed at 100 1/2 per cent of their principal amount on the Redemption Date in accordance with the Terms and Conditions applicable to the Bonds.

Payments of principal will be made on or after the Redemption Date at the specified office of any of the Paying Agents listed below against surrender of the Bonds together with all unmatured Coupons, failing which the amount of the missing unmatured Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing Coupon prior to the expiry of the period of five years after the date on which the Coupon would otherwise have become due. Coupon No.8 maturing on 21 December 1992 should be presented for payment in the usual manner in respect of the interest payment due on that day but otherwise interest will cease to accrue on the Bonds from the Redemption Date.

Bonds and matured Coupons will become void unless presented for payment in the case of Bonds, within a period of ten years from the Redemption Date, and, in the case of matured Coupons, within a period of five years from the first due date for payment thereof.

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Switzerland

4 November 1992

BAT poised to light up new market

Philip Rawstorne reports on the potential for its latest cigarette ventures in eastern Europe

THE FIRST snow of the Russian winter dusted the roofs of the Kremlin across the river from the Kempinski hotel where Sir Patrick Sheehy, chairman of BAT Industries, the UK-based tobacco conglomerate, recently opened formal negotiations for a joint venture with Moscow's largest cigarette factory.

At breakfast in the German-run hotel, Mr IN Ondjukidze, deputy mayor of Moscow, and Mr Li Sinchikov, director of the Yava factory, warmly toasted with champagne the prospect of a deal that would modernise a small but important part of the country's largest industry.

In Russia's hard-pressed economy, cigarettes are regarded not as a health hazard but as socially benign. Demand heavily outweighs supply, giving them the status of a surrogate currency which, unlike the rouble, does not depreciate. Factories that produce cigarettes provide secure jobs and finance local community services.

The letters of intent signed in Moscow mark a further advance in BAT's long-term expansion strategy in the former communist republics - markets for a potential 700m cigarettes a year, seven times larger than the UK.

BAT, which presents its third-quarter results today, established its first base in eastern Europe earlier this year when it agreed a joint venture deal with the state-owned cigarette factory at Pecs in Hungary. It is investing £20m in the operation over three years.

Cigarettes are being set up in the Ukraine, at Priluki - where the factory supports two

schools and a sports stadium - and Cherkassy, south of Kiev. BAT, which is helping to improve the republic's tobacco crop, is also talking about investing in a leaf processing plant at Monastirsk.

Apart from the Yava factory in Moscow, BAT's team has visited more than half of Russia's other 23 cigarette producers. At least two more joint ventures seem likely to follow, one near Moscow, another in Siberia.

Exploratory talks continue about possible developments in other former Soviet republics, and also in Poland, Bulgaria and Romania.

"The investments we are making are essentially long-term," says Sir Patrick. "We do not expect to be making significant profits for at least 10 years, possibly 25 years."

The letters of intent signed in Moscow mark a further advance in BAT's long-term expansion strategy in the former communist republics - markets for a potential 700m cigarettes a year, seven times larger than the UK.

"When we took over, we inherited a management geared to loss not profit, since that was the route to subsidy; a workforce rewarded not with cash but free accommodation and holiday homes; and a distribution network so inclined to selling whatever the state monopoly chose to supply that it scarcely believed it could order what it wanted."

Pecs is now producing more cigarettes more economically than ever before. The factory, which previously supplied 40 per cent of Hungary's 27m cig-

areettes a year, has profitably raised its market share to more than 50 per cent. Its Sobianae brand is the market leader.

"That was achieved not only by investing in new technology, but also by revolutionising the management of the business and so making more productive use of a willing, skilled, and highly educated

workforce."

If the Pecs venture is beginning to show what rewards are possible, the practical obstacles to reaching even that stage of development remain immense.

There is a willingness to embrace free markets, says Sir Patrick, but a lack of institutions to make them work. Commercial law is inadequate, taxes are liable to unpredictable change, banking systems

are inefficient. "In some places, it is virtually impossible to predict the course of official policy," he says.

In Czechoslovakia, where BAT competed against Philip Morris for control of the Tabak cigarette monopoly, the UK group was given three weeks to tender, a week to inspect the

Central decision-making is now anathema. To clinch the Yava deal, BAT will have to secure the agreement of the 1,400 factory workers and management; but at the same time it will have to negotiate a labyrinth of city government rules and regulations.

Merely valuing Yava's assets could be a bigger problem than any BAT may face in re-equipping the cramped five-storey pre-1915 factory, raising efficiency, and improving the quality of its output of 1.6bn cigarettes a year.

Russian officials welcome BAT's policy of maintaining and developing local brands; but until they can make up the shortfall in supply, the group is exporting its international brands from Germany, the UK, US, and Brazil.

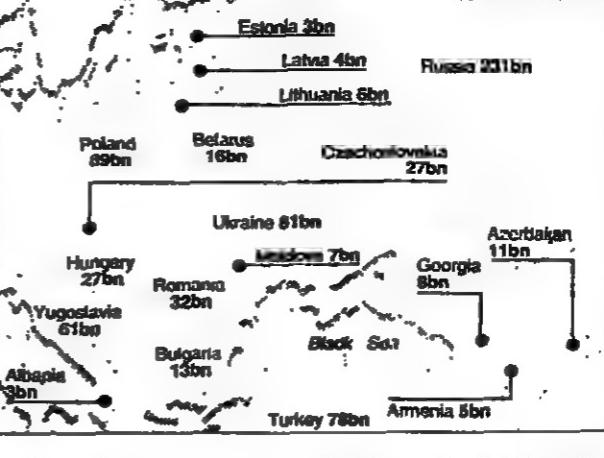
BAT's German factories alone have exported 7bn cigarettes to eastern Europe since the Berlin Wall came down. Total BAT exports have surged in the first nine months of this year, running at nearly three times the volumes of a year ago.

Sales to Russia, hitherto largely dependent on barter deals, have been boosted by the government's decision earlier this year to allow any private trader with hard currency to import cigarettes.

Poland, in contrast, threw open its doors to every cigarette company that knocked on them. The market, as a result, is in total confusion.

Estimated cigarette consumption, 1991

SOURCE: BAT INDUSTRIES



Gloomy Frederick Cooper halves dividend

By Paul Cheeswright,
Midlands Correspondent

FREDERICK COOPER, the West Midlands-based group with interests in architectural hardware, specialist coatings and electrical products, is halving its total dividend in acknowledgement that there would be no rapid end to the recession.

"We are taking the view that there will not be any improvement until spring 1994 - we're running the business on that

basis," said Mr Ed Kirk, chairman, as he unveiled pre-tax profits down from £3.91m to £3.4m for the year to July 31.

The outcome was struck after an exceptional credit of £165,000 (charge of £268,000) as reorganisation costs were offset by a £200,000 surplus on the winding-up of pension schemes.

In the previous year, the group paid an uncovered total of 4p, but this time the proposed final is cut to 0.5p, bring-

ing the total distribution to 2p. "We could have afforded to pay more," Mr Kirk said, "but we have to be certain we can pay next year and the year after."

Like most industrial groups, Frederick Cooper has been striving for productivity gains, exercising stringent cost controls - the increase in overheads was held to 2 per cent over the year - and rationalising. The workforce was cut by 10 per cent to 1,500 people.

Against a background of

NEWS DIGEST

Fairway expands in marketing

FAIRWAY GROUP, the stationery and educational supplies distributor, is buying Spectrum Marketing Services for a maximum £5.2m.

Fairway also warned that with the economic climate deteriorating the trading performance for the 1992 year would be worse than the 1.7m achieved in 1991. However, the total dividend would be maintained at 3.15p.

Spectrum offers a wide range of marketing services. Turnover has grown from £1.8m in 1990 to £5.5m in 1992.

The consideration is being satisfied by an initial payment of £2.7m of which £2.2m will be cash and the balance in shares.

Further profit-related payments to a maximum of £2.5m will be satisfied 40 per cent in shares and the rest in 7 per cent unsecured loan stock 1993-95.

COMPANY NEWS: UK

T&N poised to make acquisition in Germany

By Kevin Done, Motor Industry Correspondent

T&N, one of the leading UK automotive component makers, is at an advanced stage of negotiations to make its first significant acquisition in Germany.

It has held talks with three possible takeover targets, but it is understood that the most probable candidate is Goetze, a components maker with a leading world position in the manufacturing of piston rings, an important engine component.

T&N, which had a turnover last year of £1.35bn, is a leading producer of engine components specialising in piston products, as well as bearings and friction parts, but it has lacked hitherto a strong base in Germany, the leading vehicle producer in Europe.

Mr Colin Hope, T&N chairman and chief executive, has previously indicated that the planned acquisition in Ger-

many could cost up to £100m. The company is planning to finance the move through debt rather than a share issue.

Goetze, which has its headquarters in Burscheid, near Leverkusen, is still 82.4 per cent family-owned. It had a turnover worldwide last year of DM2.88bn (£238m) and has a workforce of about 8,000, of which some 6,000 are in Germany.

The company has six plants in Germany, including one acquired in Dresden in eastern Germany last year, which also produces piston rings. It also has plants in the US, France and Turkey and minority interests in Austria and India.

An acquisition of Goetze would significantly increase the geographic spread of T&N's operations. Goetze last year derived 38 per cent of its turnover from Germany, 29 per cent from other European Community countries, 18 per cent from North America and

5 per cent from Asia.

As a privately-owned German company few financial details are published, but it is understood that Goetze's profits have fallen significantly and that it has recently traded close to break-even.

German component makers have been coming under a growing financial squeeze as hard-pressed vehicle makers increasingly look for cheaper sources of supply.

German vehicle makers are increasing their purchase of components from the UK, where suppliers already had a considerable cost advantage over German producers, even before the recent substantial devaluation of sterling.

T&N is seeking to add a strong technology base in Germany, but it believes that a significant acquisition there would also improve its access to supply the country's vehicle makers from its components plants outside Germany.

Possible new US bidder for TVS

By Raymond Snoddy

TVS ENTERTAINMENT, the south of England ITV company which has lost its franchise, has had a new approach from the US, which could lead to a higher bid for the company.

The approach has been made through TCW Capital, an \$800m (£490m) investment arm of Trust, the Los Angeles money management company.

It comes as the offer document for a bid worth £32.2m from International Family Entertainment for the ITV company is being finalised.

ITV runs The Family Channel, a cable television channel devoted to wholesome entertainment which has more than 6m subscribers in the US. TVS shares, which before the offer in September were at 31p, rose 41p to 36p yesterday.

Senior TVS executives were uncertain who was ultimately behind the new approach or how serious it was. One suggested possibility was Mr Alan Hirschfield, a media entrepreneur and a former head of Columbia Pictures. Mr Hirschfield has built a stake of more than 6 per cent in TVS.

US investors are interested in TVS for two main reasons. The chief is the UK company's American subsidiary MTM and its library of programmes such as Hill Street Blues and Lou Grant. But TVS is also seen as a potential vehicle for entering the UK and continental European programme production markets.

Earlier this year Mr Randolph Agnew, the TVS chairman, said reasons for the continued growth included low-cost production helped by use of sub-contract labour and standardised products "catering for customer needs rather than our own vanities" and "avoiding overheads".

The profit figure would have been £450,000 better if the dollar exchange rate had stayed the same.

The impact of the weak dollar on translation of US figures showed through in the decline

in TVS' pre-tax profit to £1.2m from £9.43m, restated at lower level to include the write-off of R & D spending. Powerscreen's share price responded with a 13p rise to 230p.

Turnover rose 22 per cent to £51.3m (£26m). Included for the first time was Finlay Engineering, which contributed £5.5m. Another acquisition called Matbro, a maker of agricultural equipment, chipped in £6.8m (£1.1m). Together they accounted for about 10 per cent of profits.

Mr Shay McKeown, chairman, said reasons for the continued growth included low-cost production helped by use of sub-contract labour and standardised products "catering for customer needs rather than our own vanities" and "avoiding overheads".

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Ansbacher agrees S African offer

By Roland Rudd

HENRY ANSBACHER, the UK merchant bank, has agreed terms for takeover by the First National Bank of South Africa which includes a higher payment to minority shareholders.

The offer, which will be sent to shareholders shortly, values Ansbacher at a slight premium to its current market price of £22m.

It is the first time a South African bank has acquired a British bank. First National plans to expand Ansbacher, which has offices in South African debt, to service its South Africa-based multinational clients.

Pergesa, the Swiss investment group controlled by Mr Paul Desmarais, the Canadian financier, and Mr Albert Frère, the Belgian financier, has been keen to sell

its 62 per cent stake for more than two years.

Along with Kuwaiti-controlled Watra Interwest, which has another 11 per cent, Pergesa has accepted an offer believed to be in the region of yesterday's closing price of 29p.

However, Mr Richard Fenhalls, chairman, could not recommend that price to minority shareholders, which are now to be offered at least 10 per cent more at a price above 30p a share.

Mr Fenhalls, who was brought in to rescue the bank from near collapse in 1985, is expected to relinquish the chair within six months but continue his connection with the bank as a non-executive director.

First National has made it clear that it intends to replace Mr Fenhalls and most of the directors with its own appointees. The

only senior board members to stay on will be Mr Gordon Aitken, a director of the bank, and Mr William Guinness and Mr David Sebire, directors of the holding company.

First National has told Ansbacher that it intends to keep most of the 97 staff.

The South Africans approached Ansbacher in May when it learnt that Mr Fenhalls was resisting a takeover by Singer & Friedlander.

Ansbacher's return to profit it made pre-tax profits of £1.9m (£1.1m) in the six months to end-June following losses of £2.2m for 1991 - will be underlined in the offer document containing details of increased profits for the nine months to the end of September.

Shareholders' funds exceed £80m with only a small amount of corporate lending.

Powerscreen up 18% on lower costs

By Jane Fuller

POWERSCREEN International, the Northern Ireland-based maker of mobile screening and stone crushing equipment, increased interim pre-tax profits by 18 per cent in spite of the decline in the UK construction sector and weakness of the dollar.

The pre-tax figure rose to £11.2m from £9.43m, restated at lower level to include the write-off of R & D spending. Powerscreen's share price responded with a 13p rise to 230p.

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Trevor Humphries

Shay McKeown, chairman: "avoiding overheads".

In the North American share of turnover from 38 to 31 per cent.

The UK's share slipped from 31 to 29 per cent in spite of help from acquisitions.

This lost ground was more than made up by rapid sales expansion in continental Europe, which accounted for 30.2 per cent of sales; and in south-east Asia. Big increases

in infrastructure spending in Indonesia, Malaysia and Singapore, for instance, helped Brown Lenox to push up sales to £10.9m (£9.8m) in spite of contraction in the UK.

Powerscreen Distribution, the biggest subsidiary, saw sales advance by 4 per cent to £18.9m. Mr McKeown said increased sales of larger

Scottish Met cuts loss to £0.5m

By Roland Rudd

SCOTTISH Metropolitan Property, Scotland's leading property investment company, made a pre-tax loss of £289,563 and passed its final dividend for the year ended August 15.

This compares with a loss of £2.37m after an exceptional charge of £11.6m to cover write-downs and bank fees for renegotiating debt payments in the previous year.

Net asset value per share fell to 113.8p from 145.4p. The main reason for this year's loss is the increase in the net interest charge to £20.7m (£14m) charged through the profit and loss account.

Only £360,000 of interest was capitalised, compared to £28.8m, following completion of the group's development programme.

Mr Scott Calms, who was appointed managing director in January, said the accounting policy was not to capitalise interest beyond practical completion of a development.

The developments include Saltire Court, 68 per cent let and Hay Weight House, units in Edinburgh, and National House, 5 per cent let, in Manchester.

"If we increase letting revenue it will flow directly to the profit and loss account," said Mr Calms.

In spite of net property sales of £31.8m, rental income rose by 18 per cent to £22.8m (£19.4m) with revenue from properties up from £18.7m to £21.4m.

The valuation of the group's properties at August 15 was £285.7m, which reflected an overall decline of 8 per cent compared with the book value.

The group warned at the end of September, there is no final dividend. An interim of 1.5p (2.53p) was paid in August.

Borrowings were £170.3m (£201.3m).

There were losses per share of 0.55p compared with losses of 0.53p.

Simpsons suspended on bid

By Tim Burt

SHARES IN Simpsons of Cornhill, owners of the famous City chop house, were suspended yesterday after the board received a takeover bid for the Nottingham-based restaurants group.

Mr Paul Reece, managing director, said he had requested a 48-hour suspension following an approach from a UK venture company.

Promising to disclose the identity of the bidder before the end of the week, Mr Reece

said there was considerable corporate interest in the group which comprises Simpsons of Cornhill and the Jamaica Inn in the City and the Dell'Ugo and Bistro bistros in London's west end.

The bidder is not connected to the group of dissident shareholders currently seeking the overthrow of the current board, he added.

The rebel group, led by Mr Robert Klapp, former chairman of Select Appointments, confirmed they had not been approached by bidders seeking

to buy their shares - estimated at 25 per cent of the total.

The bitter struggle for control of the company centred on allegations that the board had abandoned its strategy of developing a chain of themed chop house restaurants.

The rebels claimed the company had been made more vulnerable to outside bids by the acquisition and costly refurbishment of restaurants such as Dell'Ugo in Soho.

Mr Reece, however, claimed the company was healthy and set for further expansion following its small pre-tax profit of £80,000 for the last full year.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Coupons pending dividend	Total for year	Total last year
Cooper (Fred) —fin	0.5	Feb 1	2.5	2	4
Grand Central —int	0.45	Feb 26	0.45	-	1.15
Powerscreen —int	1.81	Jan 22	1.7	-	.6
Scott Metro Prop —fin	nill	-	1.87	1.5	4.4
Scott Nat Trust —fin	3.05	Jan 7	3.05	8.85	8.85
Stamford Metal —fin	1	Jan 20	nill	1	nill
Thames Water —int	5.8	Feb 5	8.4	-	16.2
TIP Europe —fin	0.781	Jan 5	1.26	1.4	1.82

Dividends shown pence per share net except where otherwise stated.

On increased capital. SUSM stock.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends and other motions. Details are not available as to whether the dividends are cash dividends or stocks and the date of record. Board meetings are usually held on the second Tuesday of each month.

TODAY

FUTURE DATES

Interplex	Dec 1
Charron Commissaires	Dec 5
Christie	Dec 12
King & Sherriff	Dec 19
PowerGen	Dec 26
Savilex Industries	Dec 27
Unilever	Dec 28
Reckitt	Dec 29
Apollo Metals	Dec 30
Hegy Refining	Dec 31
Stamford Value Trust	Dec 31

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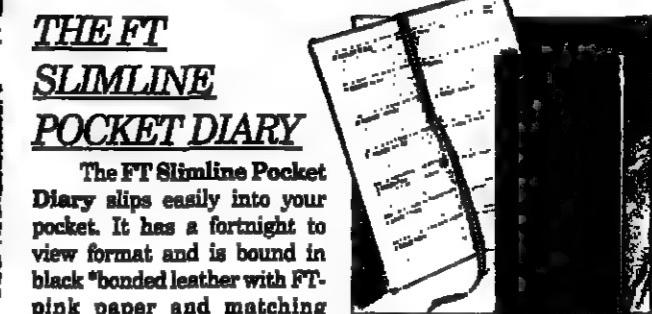


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COMMODITIES AND AGRICULTURE

UK government urged to rethink milk co-op plan

By David Blackwell

THE UK GOVERNMENT was urged yesterday to think again before it went ahead with its plans to replace the statutory Milk Marketing Board with a single voluntary co-operative.

Continuing his fierce opposition to the proposed reforms of the MMB, Mr Brian Smith, president of the Dairy Trade Federation, asked how a government that believed in free market competition could consider such legislation.

"What's a recipe for a price explosion?" he told the DTF annual lunch in London. In a year when the regulatory bodies of other privatised industries had had to act to curb price increases, "government is proposing to create a situation where a very dominant selling organisation of a product whose supply is fixed by quota

is to have no regulatory checks and balances at all".

Mr David Curry, junior minister of agriculture, said the most important benefit of the reforms had been obscured by the "hurly-burly of arguments for and against a single voluntary co-operative". The fact was that the abolition of the MMB would mean that for the first time in 60 years producers would be free to sell their milk to whomsoever they wanted.

"It is a major liberalisation," he said, adding that many individual producer would want to sell direct to dairy companies, while other producers would undertake joint marketing initiatives.

He suggested that the DTF's regulatory fears were exaggerated. The MMB's successor would come under the full scrutiny of the European Commission as well as being "sub-

ject to the full rigour of UK competition law".

At a later press conference Mr Smith said he had not been reassured by Mr Curry's remarks. DTF members were particularly worried about the proposed co-operative taking over all the MMB's assets apart from Dairy Crest, its wholly-owned dairy subsidiary, which is to be hived off. The concentration of assets in one co-op would not help the farmgate and medium-sized farms.

Three farmers' groups representing the majority of Argentina's 300,000 farmers on Monday stopped shipping cattle and grain to market, although they maintained deliveries of perishable produce such as milk and vegetables.

Mr Osvaldo Saracchi, an economist at Coninagro, a farm co-operative umbrella organisation, said the government's policies are bankrupting small and medium farms by forcing them to adjust without providing adequate credit". But Mr Marcelo Reguenga, agriculture and fisheries secretary, said the protest "will not have any effect on the government's economic policy".

The study also predicts rapid growth in Chinese nickel consumption, which is expected to result in a marked reversal of China's trade in refined metal and nickel in concentrates (an intermediate product). This arises because a big expansion of smelter capacity at Jinchuan came in 1991 whereas the associated mine capacity expansion is scheduled for 1993. This means that China at present has apparently a need to import concentrates but has an exportable surplus of refined nickel. But by 1993 the study suggests China could be importing 3,600 tonnes of refined nickel and exporting 4,000 tonnes of concentrates.

China's Metals and World Markets: Emerging opportunities for Trade; £155 or \$405 from EIU, 40 Duke Street, London W1A 1DW

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Analyst	1918	17	W	1919	17	W	1920	17	W	1921	17	W	1922	17	W	1923	17	W	1924	17	W	1925	17	W
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Unit Price	Offer Price	+ or -	Yield	Units	Unit Price	Offer Price	+ or -	Yield	Units	Unit Price	Offer Price	+ or -	Yield	Units	Unit Price	Offer Price	+ or -	Yield	Units	Unit Price	Offer Price	+ or -	Yield	Units	Unit Price	Offer Price	+ or -	Yield	Units
Prolific Life & Pensions Ltd																													
Strategic Assets Fund	£149.00	105.39	733773		Wellness Mutual	£100.00	100.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Life Fund	161.02	152.50	-1.52	-0.9%	Deposit Acc Fd	126.1	124.0	-1.1	-0.8%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Balanced Fund	161.02	152.50	-1.52	-0.9%	Deputy Acc Fd	127.6	124.0	-1.6	-1.2%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Corporate Bond Fund	135.02	125.50	-1.52	-1.1%	Prop Fd List Inst	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Gold Fund	131.27	125.50	-1.52	-1.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Entity Fund	705.01	745.25	-42.2	-5.5%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
International Fund	117.72	115.50	-2.2	-1.9%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Hedge Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
High Income Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
North American Fund	277.7	275.50	-2.2	-0.8%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Technology Fund	277.7	275.50	-2.2	-0.8%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Convertible Bond Fund	135.02	125.50	-1.52	-1.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Gold Fund	201.27	205.50	-4.2	-2.0%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Entity Fund	705.01	745.25	-42.2	-5.5%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
International Fund	117.72	115.50	-2.2	-1.9%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Hedge Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
High Yield Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
North American Fund	277.7	275.50	-2.2	-0.8%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Technology Fund	277.7	275.50	-2.2	-0.8%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Convertible Bond Fund	135.02	125.50	-1.52	-1.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Gold Fund	201.27	205.50	-4.2	-2.0%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Entity Fund	705.01	745.25	-42.2	-5.5%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
International Fund	117.72	115.50	-2.2	-1.9%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Hedge Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
High Yield Fund	265.4	265.1	-0.3	-0.1%	Proprietary Fund	124.5	124.5	0.0	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
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Technology Fund	277.7	275.50	-2.2	-0.8%	Proprietary Fund	124.5	124.																						

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3 pm November 3

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Subdued trading as US goes to the polls

Wall Street

US SHARE prices weakened slightly in subdued trading as voters went to the polls to elect a new President, writes Patrick Harrison in New York.

By 1pm the Dow Jones Industrial Average was down 11.34 at 3,250.87. The more broadly based Standard & Poor's 500 was also weaker at mid-session, down 2.03 at 420.75, while the Amex composite eased 0.02 to 382.88 and the Nasdaq composite dropped 2.94 to 604.93. Turnover was 121m shares by 1pm, and declines outpaced rises by 606 to 774.

Analysts attributed some of the early selling to profit-taking following Monday's advance. News of a 0.3 per cent decline in September's leading economic indicators also contributed, suggesting that the economy remains trapped in a weak growth phase.

Overall, however, sentiment was positive about the likely outcome of the presidential

vote. Some observers said that the market was in a "no-loss" situation. If Mr Bill Clinton wins, the market would be pleased because its expectations would have been met and because a Democrat president would immediately stimulate economic activity with an aggressive fiscal package.

On the other hand, if President George Bush earns a winning victory, analysts said that the market would celebrate because, ultimately, equity investors will always favour a Republican over a Democrat.

The big corporate story remained General Motors, following the shake-up on Monday of the company's senior management. The car manufacturer's stock rose another 8% to \$32.14 in turnover of 3.2m shares as investors welcomed the appointment of Mr John Smale as chairman and Mr Jack Smith as chief executive, and the introduction of new, younger, managers to run a company burdened with high costs and a shrinking market share.

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New issue flood looms over Bombay equities

R C Murthy and Stefan Wagstyl assess prospects for India's stock markets after this year's scandals

A sharp decline in India's scandal-hit stock markets in the past month is making life increasingly difficult for companies seeking to raise funds in the capital markets.

The Bombay Stock Exchange's (BSE) 30-share index dropped by 14.5 per cent between October 1 and last Friday, including a 5.3 per cent fall last week. After Friday's ban on short sales, and closing for settlement work on Monday, it recovered 3.3 per cent to 2,928 yesterday, but volume was thin and institutional interest was limited.

Confidence has been hit by lingering concern about the scandal in the inter-bank securities market, in which leading stockbrokers are involved, and by the shock of mass tax raids on brokers' offices two weeks ago.

Investors have also been swamped by a flood of new issues, including rights issues. Companies are planning to raise an estimated Rs1.6bn (\$53bn) in equity and equity-linked bonds in the financial year which started in April, compared with Rs7.4bn in the whole of 1991-92.

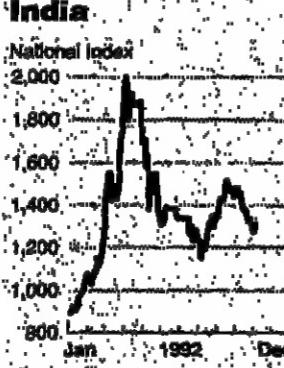
It is surprising that signs of financial indiscretion did not appear earlier. The scandal first erupted in April and punctured a 15-month rally in equity prices in the secondary market. The BSE 30-share index slid from its April peak as financial institutions reported heavy scandal-linked losses and the exchange closed for a month.

However, investors' appetite for primary issues has remained strong, primarily because of the extremely large discounts offered in the primary market. Lured by mass-marketing campaigns involving posters and newspaper advertisements, investors flocked to stag issues - that is to buy in the primary market

and quickly sell the stock in the secondary market.

The market's recent plunge has closed the stage's window of opportunity as prices in the secondary market have fallen, sharply reducing the discounts offered in the new issue market. Mr R Sankaran, managing director of IndGlobal Financial Services, a leading securities company, says: "The investor is becoming more mature and consequently more discrimi-

India



nating in subscribing to new issues and rights issues. He has a choice now."

The first big company to have run into difficulties is Cest Tyres, one of India's largest tyre makers and a member of the RPG group, a Calcutta-based industrial conglomerate. Cest initially set a deadline of October 14 for acceptances for a Rs1.1bn rights issue, but has extended the offer to October 31 to give shareholders more time to respond. It said application forms had been held up in the post.

But the poor response from shareholders may be more readily explained by the fact that the discount between the offer price of Rs75 and the market price has dropped in the past month from Rs60 to Rs37.

Other companies could well avoid the same fate if they

stick to the deep discounts traditionally offered in the Bombay stock market.

For example, investment bankers see little difficulty in the issues planned by Gujarat Fertilisers, a large fertilizer producer, and HCL-Hewlett Packard, an electronics group linked to Hewlett-Packard, of the US. Both are launching convertible bonds where the conversion price is only one-third of the market price.

Mr Udayan Bose, chairman of Credit Capital Finance, a leading investment bank, believes that the good issues will go through. He also believes that investors will, if necessary, sell existing holdings to buy competitively priced new stock.

If new issues have to be cancelled or postponed, companies will lose a valuable source of new capital, just as they are gearing up to invest to take advantage of the opportunities created by the reformist policies of the government of Mr Narasimha Rao, the prime minister. With bank credit tight and commercial lending rates running at around 18 per cent, equity capital has been a key source of cheap funds since dividend yields average around 15 per cent.

Moreover, companies have only been able to raise funds freely through equity issues since March this year, when the government abolished a rule which required issue prices to be set by a bureaucrat - the capital issues controller. The controller typically insisted on deep discounts in order to favour state-owned financial institutions, which are India's principal investors.

Under the new system, issues have to be vetted by the Securities and Exchange Board of India, the securities watchdog, which examines claims made in prospectuses.

Bourses rose on a stronger dollar and the early closing markets, particularly, were lifted by Wall Street's overnight gains, writes Our Markets Staff. But for some, the stimuli were stronger, and more specific.

PARIS closed just below the day's high, encouraged by Monday's interest rate cut and on hopes that there was scope for further easing. A strong Matif and a firm dollar also lifted the market. The CAC-40 index ended +4.53 or 2.6 per cent higher at 1,786.93, in good turnover of FF72.9bn, although dealers said a substantial part was options-related.

Rises were across the board, with Eiffel up FF5.50 to FF74.00, Alcatel up FF5.19 higher at FF74.99 and Lafarge FF15.10 up FF1.90.

But Rhône-Poulenc Cis dropped FF9 to FF75.01 after its unit Institut Méru International confirmed that until November 1993 it exported a blood product for haemophiliacs which had not been tested for the AIDS virus or heated to kill the virus. Shares in Méru were temporarily suspended and later lost FF740 or 9.6 per cent to

FF7,000.

Peugeot also bucked the firm trend, losing FF4 or FF5.61 on news that registrations of cars made by the Peugeot-Citroën group tumbled by 11.1 per cent in October.

FRANKFURT had another quiet day, with German stock market turnover estimated at little more than Monday's DM3.1bn as the DAX index rose 12.43 to 1,485.50.

Mr Thomas Nolten, a dealer with B Metzler in Frankfurt, said that the direct effect of the dollar and Wall Street's overnight gains was that traders, including DTS, DAX futures traders, felt obliged to close their short positions.

Big DAX stocks moved accordingly although in chemicals, where the bad news came

from Bayer on Monday, the big

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
November 3	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	
Hourly changes									
FT-SE Eurotrack 100	1040.76	1041.87	1041.54	1038.12	1038.61	1038.21	1038.75		
FT-SE Eurotrack 200	1107.37	1107.88	1108.92	1108.87	1105.49	1105.50	1104.23	1105.49	
Nov 2	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	
FT-SE Eurotrack 100	1032.82	1028.47	1025.26	1028.09	1038.79				
FT-SE Eurotrack 200	1095.05	1090.07	1086.76	1081.54	1100.79				

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